

NATIONAL CAPITAL PLANNING COMMISSION

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COMMISSION MEETING

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OPEN SESSION

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THURSDAY,
MARCH 6, 2025

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The meeting convened via Videoconference,
at 1:00 p.m. EST, Teri Hawks Goodman, Chair,
presiding.

NATIONAL CAPITAL PLANNING COMMISSION MEMBERS
PRESENT:

TERI HAWKS GOODMAN, Chair
Presidential Appointee (At-Large)
ELIZABETH HEWLETT, Vice Chair, Presidential
Appointee
LINDA ARGO, Mayoral Appointee
BRYAN CLARK GREEN, Presidential Appointee
ANITA COZART, DC Office of Planning
ARRINGTON DIXON, Mayoral Appointee
LAUREN HASSETT, U.S. House of Representatives
Committee on Oversight and Accountability
PAUL MCMAHON, Department of Defense
TAMMY STIDHAM, Department of the Interior
KRISTI TUNSTALL-WILLIAMS, General Services
Administration

NCPC STAFF PRESENT:

MARCEL C. ACOSTA, Executive Director

MEGHAN HOTTEL-COX, General Counsel and
Secretariat

DIANE SULLIVAN, Director, Current Planning
Division

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ADJOURN

1 P-R-O-C-E-E-D-I-N-G-S

2 (1:03 p.m.)

3 CHAIR GOODMAN: Good afternoon and
4 welcome to the March 6th, 2025 National Capital
5 Planning Commission.

6 COMMISSION ROLL CALL

7 First, Secretary Hottel-Cox, could
8 you please take the roll?

9 MS. HOTTEL-COX: Yes. Commissioner
10 Cozart?

11 COMMISSIONER COZART: Here.

12 MS. HOTTEL-COX: Commissioner
13 McMahon?

14 COMMISSIONER MCMAHON: Here.

15 MS. HOTTEL-COX: Commissioner
16 Stidham?

17 COMMISSION STIDHAM: Here.

18 MS. HOTTEL-COX: Commissioner Argo?
19 Vice Chair Hewlett?

20 VICE CHAIR HEWLETT: Here.

21 MS. HOTTEL-COX: Chair Goodman?

22 CHAIR GOODMAN: Here.

1 MS. HOTTEL-COX: Commissioner Green?
2 Commissioner Tunstall-Williams?

3 COMMISSIONER TUNSTALL-WILLIAMS:
4 Here.

5 MS. HOTTEL-COX: Commissioner Dixon?
6 Commissioner Cash is not here yet. Commissioner
7 Hassett?

8 COMMISSIONER HASSETT: Here.

9 MS. HOTTEL-COX: Commissioner Argo?
10 (No audible response.)

11 MS. HOTTEL-COX: Marcel Acosta,
12 Executive Director, and Diane Sullivan, Director
13 of the Current Planning Division, are also in the
14 meeting.

15 CHAIR GOODMAN: Thank you, Secretary.
16 And I would like to note the presence of a quorum
17 and call the meeting to order. Today's meeting
18 is live streamed and will be available in a few
19 days as a video on NCPC's website. If there's no
20 objection, the agenda as posted is adopted as the
21 order of business.

22 Can we all please stand and recite the

1 pledge of allegiance?

2 (Pledge of Allegiance.)

3 REPORT OF THE CHAIR

4 CHAIR GOODMAN: Agenda Item No. 2 is
5 the Report of the Chair. And I just wanted to
6 let everyone know that last Friday I had the
7 pleasure of joining Marcel Acosta and Julia
8 Koster and Matt Flis from NCPS staff in a meeting
9 with Artie Harris, who is the Chair of Maryland-
10 National Capital Parks and Planning Commission,
11 Jason Sartori, the Planning Director of the
12 Montgomery County Planning Department, and Miti
13 Figueredo, who is the Director of the Montgomery
14 County Parks Department. This was a friendly and
15 informative exchange of information. We talked
16 about our initiatives, our best practices, and
17 discussed how we could look forward to
18 collaborating together on regional issues in the
19 coming year.

20 And I also want to take a moment to
21 thank the staff who planned a wonderful field
22 trip for us to St. Elizabeths West Campus and

1 remind Commissioners that RSVPs for the April 2nd
2 field trip are due to the Secretary by tomorrow,
3 Friday, March 7th. But again, it was wonderful
4 meeting with our colleagues in Maryland and we
5 enjoyed getting to know one another and having a
6 good conversation. And we're always grateful to
7 staff for the great work that they do for us.
8 And we look forward to our field trip next year.

9 REPORT OF THE EXECUTIVE DIRECTOR

10 Again, Item No. 3 is the Report from
11 Executive Director, Marcel Acosta.

12 MR. ACOSTA: Thank you, Chair
13 Goodmann, and good afternoon. I just have one
14 item to report on today. As you know, the
15 Commission will be hearing the presentation on
16 the Tidal Basin Development Concept Plan today.
17 I just want to point out that the public still
18 can provide public comments to the National Park
19 Service through March 19th, and the details
20 you'll find on NCPC's website. That will take
21 you to a link to the Park Service's page. You do
22 have my full report in your package, but I'm happy

1 to answer any questions that you might have.

2 CHAIR GOODMAN: Thank you, Marcel.
3 Do the Commissioners online or in-person here in
4 the Commission chambers have any questions?
5 Executive Director?

6 I don't hear any questions coming
7 right at this time. But Agenda Item No. 4 is a
8 legislative update from Secretary Meghan Hottel-
9 Cox.

10 Meghan?

11 LEGISLATIVE UPDATE

12 MS. HOTTEL-COX: There's no
13 legislative updates this month. Thank you.

14 CHAIR GOODMAN: Thank you very much.
15 Do Commissioners have any questions regarding any
16 other issues for Meghan?

17 CONSENT CALENDAR ITEMS

18 Hearing none, we'll move on to Agenda
19 Item No. 5, which is the consent calendar. And
20 there are three items on this month's consent
21 calendar.

22 The first item is to approve

1 preliminary site development plans for the Arland
2 D. Williams, Jr. Memorial Bridge span
3 replacement. The second item is to approve
4 preliminary site development plans for the James
5 J. Rowley Training Center Defense Training
6 Facility. The final item is to approve
7 amendments to the Commission's bylaws and
8 delegation.

9 Are there any questions or discussions
10 on the consent calendar from the Commissioners
11 online or the Commissioners in the chambers? Any
12 questions or discussion?

13 Hearing none, is there a motion to
14 approve the consent calendar?

15 VICE CHAIR HEWLETT: Madam Chair, I
16 move approval of the consent calendar.

17 CHAIR GOODMAN: Thank you, Vice Chair
18 Hewlett. Is there a second?

19 COMMISSION STIDHAM: Second.

20 CHAIR GOODMAN: There is a second,
21 Commission Stidham. Now can the Secretary please
22 confirm the motion and the second and take the

1 vote by roll call?

2 MS. HOTTEL-COX: The motion was made
3 by Vice Chair Hewlett and seconded by
4 Commissioner Stidham. Commissioner Cozart?

5 COMMISSIONER COZART: Yes.

6 MS. HOTTEL-COX: Commissioner
7 McMahon?

8 COMMISSIONER MCMAHON: Yes.

9 MS. HOTTEL-COX: Commissioner
10 Stidham?

11 COMMISSION STIDHAM: Yes.

12 MS. HOTTEL-COX: Commissioner Argo?
13 Vice Chair Hewlett?

14 VICE CHAIR HEWLETT: Yes.

15 MS. HOTTEL-COX: Commissioner Argo?

16 (No audible response.)

17 MS. HOTTEL-COX: Chair Goodmann?

18 CHAIR GOODMAN: Yes.

19 MS. HOTTEL-COX: Commissioner
20 Tunstall-Williams?

21 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

22 MS. HOTTEL-COX: Commissioner Dixon?

1 COMMISSIONER DIXON: Yes.

2 MS. HOTTEL-COX: Commissioner
3 Hassett?

4 COMMISSIONER HASSETT: Yes.

5 CHAIR GOODMAN: Thank you. The
6 motion has carried.

7 ACTION ITEMS

8 United States Department of the Interior,
9 National Park Service, Tidal Basin, Washington,
10 DC B Tidal Basin Development Concept Plan

11 CHAIR GOODMAN: We have six items on
12 the open session agenda today.

13 Agenda Item 6A is a request to approve
14 comments on the Concept Master Plan for the Tidal
15 Basin Development Concept Plan. Mr. Webb.

16 MR. WEBB: Good afternoon, Chair
17 Goodman and members of the Commission. The
18 National Park Service is seeking the Commission's
19 comments on a concept master plan for the Tidal
20 Basin area located within the National Mall and
21 Memorial Parks Unit in Washington, D.C.

22 On February 19th, 2025, NPS posted a

1 NEPA scoping meeting for the plan. This kicked
2 off the first public comment period, which
3 extends to March 21st. During this time, the
4 public, stakeholders, and the Commission had the
5 opportunity to provide initial comments to NPS to
6 help guide the plan. This is just the first step.
7 NPS will host additional NEPA and Section 106
8 consulting parties meetings in 2025. They
9 anticipate a draft environmental assessment for
10 review and public comment in early Fall with the
11 draft master plan submitted to NCPC around the
12 same time. NPS will continue to host NEPA and
13 Section 106 meetings with opportunities for
14 public participation and comments.

15 Following this process, NPS will
16 request a final review of the master plan and a
17 NEPA decision document will be prepared most
18 likely in 2026. The Commission's comments will
19 be included in scoping, along with those from the
20 public and other stakeholders and help inform the
21 plan's developments moving forward. To
22 reiterate, there will be many more opportunities

1 for public engagement and input.

2 The area of focus for this plan
3 includes the Tidal Basin and surrounding land
4 located within West Potomac Park in Washington,
5 D.C. The project area encompasses approximately
6 250 acres and includes specific areas and
7 memorials, such as the Franklin Delano Roosevelt,
8 the Martin Luther King, Jr., and the Thomas
9 Jefferson memorials. The plan will provide a
10 guide for the implementation of individual
11 projects as funding becomes available in the
12 future.

13 As this is a concept review, the focus
14 of today's presentation is to receive Commission
15 comments and feedback prior to preparation of a
16 more detailed draft master plan by the applicant.
17 In this case, the focus of the review is
18 understanding the appropriateness of the project
19 for the site and context and understanding any
20 particularly unique or complex issues that need
21 to be addressed. As such, in today's
22 presentation, staff will identify comments for

1 the Commission to provide as guidance for further
2 master plan development.

3 The project is part of the
4 stipulations agreed upon in the Section 106
5 Memorandum of Agreement to resolve the adverse
6 effects resulting from the project for the
7 rehabilitation of the Tidal Basin and West
8 Potomac Park seawall project, which was approved
9 by the Commission in September 2023.

10 NPS intends to raise the remaining
11 sections of the existing Tidal Basin seawall in
12 the future in a method similar to that used in
13 Phase 1 of the seawall project as funds become
14 available. For the next submission, staff
15 recommends the master plan include a narrative
16 and associated graphics that describe the
17 proposed seawall improvements that form the
18 baseline flood protection of all the alternatives
19 in this plan.

20 Here are some images of the existing
21 conditions found around the Tidal Basin area
22 today. Growing visitation, escalating costs, and

1 the lack of consistent federal funding have left
2 the NPS unable to keep pace with repairs needed
3 at the Tidal Basin. In particular, the cherry
4 trees are in constant need of replacement as the
5 trees cannot survive in current conditions of
6 trampled, compacted soil and the twice daily
7 inundation of brackish water in certain areas.

8 The National Park Service project
9 goals for the Tidal Basin area includes to expand
10 the connectivity of multi-modal circulation,
11 transportation, and infrastructure, enhance the
12 year around visitor experience, vistas and
13 viewsheds and gathering spaces, manage ecological
14 impacts sustainably, protect the cultural
15 resources, and provide perimeter site security at
16 the Jefferson Memorial.

17 In addition, staff supports the
18 applicant's goal to disperse visitors to other
19 areas in the Tidal Basin, especially toward the
20 Potomac River and to expand other opportunities
21 for experience, including recreation and respite
22 activities. Staff supports the applicant's

1 intent to improve the circulation within the
2 Tidal Basin area while integrating more
3 opportunities for pedestrians and bicyclists and
4 less reliance on automobiles and service parking.
5 As I will describe in the following slides, the
6 three alternatives each contain successful
7 components that may be interchanged or combined
8 in the development of a preferred alternative.

9 The development of the alternatives
10 was guided by a few key themes. All three
11 alternatives would help address increased visitor
12 and maintenance demands, balance project needs
13 and goals, historic preservation, public safety
14 and design, also address resilience and enhance
15 the National Mall's Tidal Basin area as a
16 destination for both local residents and visitors
17 from across the country.

18 While each alternative is framed using
19 a specific lens, each includes components that
20 are applied in different ways. All address the
21 overall goals such as expanding pedestrian access
22 and circulation, the addition of cherry blossom

1 trees in new areas, and an emphasis on important
2 views and vistas. Therefore, staff finds that
3 the three alternatives each contains a successful
4 component that may be interchanged or combined in
5 development of a preferred alternative. And now
6 I'll walk you through each of three alternatives
7 and discuss the recommendations.

8 The first alternative we'll look at is
9 Alternative A. And Alternative A prioritizes
10 expanding the connectivity of multi-modal
11 circulation, transportation, and infrastructure
12 around the Tidal Basin area. As indicated on
13 this slide, this alternative includes two primary
14 pedestrian circulation routes to allow visitors
15 to experience the Tidal Basin landscape at an
16 upper and lower level with ancillary paths
17 braided through the landscape to connect the more
18 prominent pathways. For this alternative, the
19 applicant is also proposing a new detached
20 pedestrian bridge across the northern part of the
21 Basin. The roadways and parking areas are
22 designed to provide larger contiguous space for

1 flexible uses and gatherings where bicycle and
2 scooter infrastructure is paired with pedestrian
3 circulation for efficient access to points of
4 matriculation or the city fabric beyond.

5 For this concept, the cherry blossom
6 tree canopies support a pedestrian hierarchy
7 within the landscape surrounding the Basin and
8 direct views and provide a backdrop for viewing
9 this historic landscape, which is intended to
10 relieve overcrowding on the inner ring adjacent
11 to the water. On this image, you can see that
12 the applicant is proposing in some areas of the
13 reconstructed seawall, cantilevered viewing
14 areas over the Basin.

15 And now let's look at Alternative B
16 from the plan. And Alternative B prioritizes the
17 year around visitor experience, enhancing vistas
18 and viewsheds, and expanding gathering spaces.
19 In this alternative, vistas and viewsheds are a
20 key organizational component of this alternative
21 which formalizes existing viewsheds to key
22 features and cultural resources within the Tidal

1 Basin and adjacent landscapes. It also
2 emphasizes reciprocal viewsheds and creating
3 intimate viewsheds that may be experienced at a
4 more personal level.

5 On this slide, you can see -- you can
6 see images of two desirable views from across the
7 Basin, with the Capitol on the left looking down
8 Maryland Avenue and the Washington Monument on
9 the right. While these views are existing and
10 can be found in all three alternatives,
11 Alternative B attempts to place an emphasis on
12 this visitor experience. Alternative B uses
13 topography, the cherry blossom tree canopy, and
14 pedestrian pathways as view framing devices. And
15 gathering spaces are made accessible and easily
16 identifiable through the landscape providing
17 moments of pause along an episodic journey.

18 Similar to Alternative A, the
19 applicant is showing cantilevered viewing areas
20 over the Basin. While staff supports the
21 potential use of the cantilevered walkways along
22 the Tidal Basin seawall as shown in Alternative

1 A and B, we recommend that the applicant provide
2 an analysis of the criteria used to refine their
3 locations for the next submission.

4 Alternative B adjusts existing
5 vehicular circulation around the Basin to reduce
6 the amount of time a pedestrian or cyclist spends
7 at crosswalks entering the site and redundancy in
8 bicycle infrastructure provides options for
9 commuter and tourism-focused cyclists to navigate
10 in a safe manner.

11 The final alternative we'll look at is
12 C. Alternative C emphasizes proposed wetlands at
13 the Basin's edge and the interior of the larger
14 site connecting the current iteration of this
15 landscape to the tidal flats that existed prior
16 to the mid-1800s. Alternative C reduces parking
17 and paved space and prioritizes the use of
18 alternative transportation methods such as
19 proposed rideshare drop-offs, bus stops, and
20 Americans with Disabilities Act accessible
21 connections. The continuous ring of cherry
22 blossom trees along the entire Basin edge merges

1 the cultural and ecological history of the site
2 into a modern representation.

3 Now let's shift the discussion to the
4 proposed new perimeter security at the Jefferson
5 Memorial. The temporary security measures at the
6 memorial, which include concrete jersey barriers
7 as shown in this image detracts from the dignity
8 and national importance of the site. As such,
9 staff supports the need to develop a more
10 comprehensive approach to perimeter security at
11 the Jefferson Memorial that is compatible with
12 the cultural landscape.

13 Perimeter site security in
14 Alternative A proposes layered low walls as noted
15 in red on the drawing, topographic changes and
16 bollards along with a number of openings to allow
17 for pedestrian movement. Alternative B proposes
18 a mostly continuous low wall, also topographic
19 changes and bollards, but with more limited
20 openings for pedestrian movement as compared to
21 Alternative A. Alternative C proposes a
22 meandering, mostly continuous low wall that

1 follows a pedestrian path, topographic changes,
2 and bollards, and incorporates fire retention at
3 low points to capture water from planted areas
4 and roadways. The number of pedestrian access
5 points is similar to Alternative B and
6 Alternative C.

7 As the applicant refines the project
8 for the new review, staff recommends that the
9 proposed perimeter security approaches for the
10 Jefferson Memorial should avoid long
11 uninterrupted walls to assist pedestrian movement
12 while limiting interventions that alter the
13 landscape. Moving forward, it is also important
14 that the applicant consider the historic geometry
15 of the Jefferson Memorial's landscape to inform
16 the approach to the new perimeter security.

17 Regarding other plan components,
18 staff supports the applicant's intent to
19 introduce additional concentrations of cherry
20 trees away from the Tidal Basin rim assisting in
21 dispersing visitors to other locations in the
22 Tidal Basin area. In addition, it is important

1 to reiterate that the Tidal Basin is an
2 important, historic, and cultural landscape. As
3 such, staff recommends the applicant use the
4 Tidal Basin's cultural landscape as a lens to
5 refine the alternative in a manner that does not
6 adversely affect the contributing elements of the
7 landscape and built environment. Also, staff
8 recommends that the master plan consider
9 approaches to avoid impacts to the contemplative
10 and reflective spaces associated with the
11 existing memorials.

12 To conclude the presentation, staff
13 suggests that all the alternatives include
14 elements that could be beneficial to the Tidal
15 Basin experience. As I mentioned earlier in the
16 presentation, all three alternatives contain
17 elements and components that address the overall
18 goals of the plan such as expanding pedestrian
19 access and circulation, the addition of cherry
20 blossom trees in new areas, and an emphasis on
21 important views and vistas. These are applied in
22 different ways in the alternatives. As such,

1 staff recommends that the applicant continue to
2 refine the alternatives following public input to
3 ensure that they are clear and discrete and so
4 that the potential tradeoff between the different
5 priorities can be evaluated.

6 Moving forward, staff recommends that
7 the applicant conduct additional coordination
8 with the District's Department of Transportation
9 regarding potential physical and transportation
10 impacts resulting from any reconfiguration of
11 Maine Avenue, as well as coordinating with the
12 Department of Energy Environment regarding
13 potential stormwater management approaches and
14 other issues related to water resources.
15 Finally, staff recommends that the applicant
16 continue to coordinate with all the appropriate
17 stakeholders and consulting parties through the
18 National Environmental Policy Act and the
19 National Historic Preservation Act for the
20 Section 106 process.

21 I have covered the other
22 recommendations in my presentation, so I will not

1 repeat them, but they're here for your reference.
2 At this time, I'd like to introduce Yue Li of the
3 National Mall and Memorial Park who I believe is
4 online virtually to provide some comments and
5 also David Rubin of The Land Collective and the
6 other members of his design team are here to
7 assist in answering any questions the Commission
8 may have. Thank you.

9 CHAIR GOODMAN: Thank you. We'll
10 move on, then. I'm going to thank you. And do
11 any of the Commissioners online or in the
12 chambers have a question for our team? Yes, we
13 have a question from Commissioner Tunstall-
14 Williams.

15 COMMISSIONER TUNSTALL-WILLIAMS:
16 Yeah. So, looking at the three alternatives,
17 they all seem so very similar that it's hard to
18 really parse the differences other than the
19 introduction of the wetlands. So I don't know if
20 you could highlight what the kind of primary
21 differences are between the three. Because, of
22 course, I'm thinking as well, yeah, just do it

1 all.

2 MR. WEBB: Yeah.

3 COMMISSIONER TUNSTALL-WILLIAMS:
4 Obviously there's a reason that they're proposing
5 three different ones. It just isn't evident
6 clearly to me how different they are. So if you
7 could touch on those, that would be great. Thank
8 you.

9 MR. WEBB: Let's see if we could go
10 back to the slide, I think if you to Alternative
11 A. Bear with us. Okay. We can start with this
12 one. So in Alternative A, which is the emphasis
13 on -- is really on the connectivity, what they're
14 really trying to do is provide the two layers of
15 primary circulation.

16 Of course, the first layer is really
17 the primary one that exists today, which is
18 around the Tidal Basin itself. And again, the
19 idea that all these alternatives would happen
20 after the entire seawall is reconstructed in a
21 similar manner to Phase 1. But what they've
22 introduced is a secondary layer, particularly in

1 the southwest towards the playing field. So that
2 is a means to really disperse the visitors from
3 just the Tidal Basin area to get them to the
4 playing fields and also the opportunity for views
5 towards the river just to show that there are
6 other areas. As well as maybe circulation to the
7 memorials and the location.

8 Another change in Alternative A is the
9 proposed free standing pedestrian bridge that you
10 see on the top, which again right now when you go
11 over the Kutz Bridge, the pedestrian is right
12 there next to the vehicular. So this would be a
13 new experience for visitors to take advantage of.
14 Some other is relocating some of the parking
15 area, particularly in the northwest, kind of
16 where Maine Avenue is. So I would say that is
17 the primary emphasis on Alternative A.

18 In B, because this is one that they
19 really want to try to emphasize, you still have
20 multiple circulations, but they're less, I think
21 emphasized with that circulation directly around
22 the playing fields. This one they're trying to

1 emphasize the views and vistas that are there
2 now, there would be an opportunity to really
3 enhance those. Provide places where visitors
4 could stop and really kind of have your Instagram
5 moment. Again, all the playing fields and the
6 recreation is still intended to be in all three
7 alternatives. Just how they may be configured is
8 the difference.

9 And then the big one in Alternative C
10 is the introduction of the wetland approach to
11 the north of the Tidal Basin -- the north area of
12 the Tidal Basin and then adjacent to the
13 Jefferson Memorial. I would say that Alternative
14 B again, they -- while the cherry blossoms would
15 be planted in all three alternatives, I think the
16 way that they are hoping to carry them out in
17 Alternative B would be another way to kind of
18 disperse people away from the Tidal Basin area.

19 COMMISSIONER TUNSTALL-WILLIAMS:

20 Thank you.

21 MR. WEBB: You're welcome.

22 CHAIR GOODMAN: Thank you very much,

1 Commissioner Tunstall-Williams. Are there any
2 other questions for our team from Commissioners
3 in the chamber or online? Are there any more
4 questions?

5 If not, we're going to turn to public
6 testimony and we have one person signed up to
7 speak today, Mary Dolan, who is here in-person.
8 Welcome, first of all. It's good to see you
9 again. And you're testifying on behalf of the
10 FDR Memorial Legacy Committee and you have five
11 minutes to provide your testimony. Please let us
12 know when you are ready.

13 MS. DOLAN: Thank you so much. And
14 hello everyone in-person and on online. I
15 understand I'm the first person of the public to
16 testify live post-COVID, so, yeah.
17 Congratulations and for you all. And I want to
18 really applaud NCPC for having a public option.
19 It really makes a difference to see you all and
20 be able to, you know, make a little bit of a
21 connection with you all.

22 I do want to start with just feeling

1 very much the history of this moment. How lucky
2 are we to have this opportunity to vision what
3 this fantastic Tidal Basin can look like in the
4 future. I want to applaud NPS and the cooperating
5 companies that have been part of helping us get
6 to another part of this history of this important
7 part of America. So I take my opportunity to make
8 these comments very seriously.

9 So, as you mentioned, I am the
10 Executive Director of the FDR Memorial Legacy
11 Committee, which is a friends group for the FDR
12 Memorial. We've been around since 2019. Some of
13 you folks have seen me before. In the interest
14 of time, I'm going to abridge my comments, which
15 you already have in front of you.

16 So I want to just -- a couple of
17 different ways I'm going to present my comments
18 today. There's a couple of questions, a few
19 observations, and a few requests. First, I do
20 want to thank Mr. Webb for asking for further
21 detail and explaining the proposed seawall and
22 the elevation that this project supposes. I have

1 not studied what many of you have studied. I'm
2 coming to this very much as a member of the public
3 and somebody who runs a non-profit organization.

4 So it would be really helpful to
5 understand the sequencing and the policies that
6 are needed in order to actually get to this plan.
7 And I'm having a hard time just understanding --
8 considering a plan that pre-supposes another plan
9 that still hasn't been presented to you all and
10 also needs to go through quite a number of steps,
11 I imagine -- all those steps that one does. So
12 that's an initial comment that I have today.

13 But assuming that we are going to do
14 the whole seawall renovation, I'm wondering what
15 is the proposed height that all of this is
16 planning for? Maybe it's in there. Again, I'm
17 not as schooled in this as you all are. What is
18 the projection for the elevation to protect those
19 fantastic cherry trees?

20 You all know, we have the storm rise,
21 we have settling of the land, we have the heat.
22 You know, so where is that consideration? And

1 I'm just wondering are those projections for the
2 assumed height -- how long does that protect the
3 FDR Memorial? I know we've got that protection
4 of that berm, but you know, every time I go down
5 there during heavy rains, it keeps getting higher
6 along those stairs. And I don't mean the seawall,
7 I mean the actual stairs that lead to the FDR
8 Memorial. So all impacts from subtle to major
9 must be considered.

10 I haven't heard mention of the NCPC
11 report of September 2023, there was a call for
12 considering inclusion of the tidal gates. I
13 haven't heard that mentioned, so I'd like to hear
14 about that again.

15 A few more comments specific to the
16 plans. Thank you for mentioning that the FDR
17 Memorial must remain as it was designed, an
18 outdoor sacred space. I don't know if there's
19 encroachment of those ballfields, but let's be
20 very purposeful in that, as well as the bike
21 lanes. Remember, the FDR Memorial was carefully
22 crafted as a journey and needs to be maintained

1 as such.

2 Security. I want to understand a
3 little bit more about -- I get it about protecting
4 our national treasures. But is there a security
5 concern for some of the other memorials or for
6 the Tidal Basin in totality that could be
7 considered? Is there a security assessment that
8 can be shared? Is there one that's planned? What
9 happened to the Canadian trees that's right at
10 the entrance of the Memorial? In the public
11 scoping, I think it was mentioned that there is
12 a set of stairs to the FDR Memorial from the
13 seawall that would be removed. Can we get some
14 more detail about that? Why? How? Isn't that
15 going to remove some of the desired circulation?

16 Tiered seating. We want universal
17 design -- I'm running out of time. I do just
18 want to also ask for future public scoping
19 meetings. It will really help for the public to
20 have materials in advance. Thank you, NCPC for
21 making your materials done in advance. And so it
22 just really helps for those of us who are trying

1 to do our due diligence to have things in advance
2 and have it in a timely manner.

3 PARTICIPANT: Time.

4 MS. DOLAN: And I just want to thank
5 you all very much. Let's have a great long-term
6 solution for the entire Tidal Basin for all those
7 memorials. And I really look forward to working
8 with the rest of -- with everyone here to make
9 that happen. Thank you.

10 CHAIR GOODMAN: Thank you very much.
11 We appreciate you coming and for providing
12 provocative questions as the design is pursued
13 and as NCPC is involved in it. Are there any
14 other comments or questions from our consultants
15 online or from the Commissioners? Any other
16 comments or questions? Yes, Brian.

17 COMMISSIONER GREEN: Good morning.
18 One of things I found interesting about this plan
19 -- and I think is something I'd like to come back,
20 I would hope as a Commission and talk about more
21 broadly is I thought two strands were really
22 provocative.

1 One, the idea of encouraging a wetland
2 solution. And the second, dispersing the event,
3 meaning the cherry trees, throughout other areas
4 in the mall. And I think these are two really
5 interesting strategies that could apply in lots
6 of different ways as we go forward as we run out
7 of locations for new events, for new memorials.
8 And I think these are two really interesting
9 strategies. And perhaps not today, but I think
10 at a later time, I think it would be worth our
11 time and attention to really focus on those as
12 strategies we might wish to encourage other
13 applicants to adopt. Thank you.

14 CHAIR GOODMAN: Thank you, Brian.
15 Thank you, Commissioner Green.

16 And Yue Li, I see you have a hand up.

17 MS. LI: Yes. I missed when you called
18 me to talk about the Tidal Basin. And I do want
19 to express our support for this design team and
20 I'd like to thank you for taking the time today
21 to review the Tidal Basin concept -- the
22 development concept plan.

1 I want to say that dating back to the
2 19th century, the Tidal Basin is a remarkable
3 hydrological engineering achievement and an
4 integral part of the West Potomac Park landscape.
5 It has involved into an iconic and cherished
6 cultural and commemorative space attracting 36
7 million visitors from around the world each year.
8 More than 1.5 million visitors come during the
9 National Cherry Blossom Festival alone to enjoy
10 more than 1,500 cherry trees that surround the
11 Basin.

12 Additionally, West Potomac Park is a
13 vital component of the city's recreational trail
14 and athletic field system. Significantly
15 impacting the lives of those who live and work in
16 Washington, D.C. However, the National Mall and
17 Tidal Basin were not designed to accommodating
18 the volume and types of use we see today. The
19 area also faces challenges related to sea level
20 rise and structural deficiencies due to aging and
21 deteriorating sea walls.

22 To address ongoing damage from daily

1 tidal slotting, the National Park Service is
2 undertaking seawall rehabilitation in two
3 southwest sections of the Tidal Basin and north
4 section of West Potomac Park with plans to
5 continue those efforts following the completion
6 of the Phase 1 seawall project.

7 The seawall project, the seawall is
8 not the only element. There are so many elements
9 within the Tidal Basin and West Potomac Park
10 landscape. Changes to this linear infrastructure
11 will impact a much larger area. A comprehensive
12 plan like this for the future of the Tidal Basin
13 will allow us to make informed decisions in the
14 next phase of seawall rehabilitation. Ensuring
15 that work integrates seamlessly into the future
16 landscape.

17 We think right now is a critical time
18 to establish a vision that protects and enhances
19 our cultural and natural resources while
20 providing healthy, safe, and vibrant open spaces
21 for both visitors and city residents. We are
22 very excited about the ideas presented in this

1 study and the issue it has considered. We
2 recognize that we're in the early stages of the
3 public scoping phase and are very eager to hear
4 all the comments. I'd like to thank all the
5 Commissioners and all the public representatives
6 for your comments and feedback.

7 CHAIR GOODMAN: Thank you, Yue Li.
8 We appreciate that input from you and that
9 concludes the presentation and the public
10 testimony. So I want to thank you again for
11 bringing that information forward and also to Ms.
12 Dolan for the same. Is there a motion to approve
13 comments on the concept master plan for the Tidal
14 Basin?

15 COMMISSION STIDHAM: So moved.

16 VICE CHAIR HEWLETT: Second.

17 CHAIR GOODMAN: Thank you,
18 Commissioner Stidham and Vice Chair Hewlett for
19 the motion and second. I will now open the
20 subject up for the Commission's discussion and
21 we're going to begin again -- we'll begin with
22 Commissioner Stidham.

1 COMMISSION STIDHAM: Thank you and
2 thank you, Scott for the presentation. As we
3 mentioned, I think several times now, we are at
4 the very, very early stages of this project. We
5 just initiated public scoping a few weeks ago.
6 There's a few more weeks left in the public
7 scoping period.

8 This is the public's first
9 opportunity, but nowhere near the last
10 opportunity to provide us feedback. So we
11 appreciate everyone's attention to this very
12 important project that really takes the seawall
13 project to the next step in ensuring that this
14 landscape is preserved for the future and has the
15 ability to accommodate the massive amounts of
16 visitation that we get here. (Audio
17 interference) in a way that it equalizes the
18 visitor experience for everyone. (Audio
19 interference.) We look forward to the continued
20 engagement and conversation on this project.

21 CHAIR GOODMAN: Thank you,
22 Commissioner Stidham. Commissioner Argo?

1 COMMISSIONER ARGO: I have (audio
2 interference) --

3 CHAIR GOODMAN: I think, Commissioner
4 Argo, should we come back to you in a minute?

5 COMMISSIONER ARGO: (Audio
6 interference.)

7 CHAIR GOODMAN: You've joined the
8 meeting twice and that's why there's an echo. If
9 you could get off one of the joins you did and
10 we'll come back to you. Is that okay?

11 COMMISSIONER ARGO: Okay, got it. Got
12 it.

13 CHAIR GOODMAN: Okay. Thank you,
14 Commissioner Argo. We'll come back to you. Vice
15 Chair Hewlett.

16 VICE CHAIR HEWLETT: Yes. First,
17 thank you, Mr. Webb for your presentation. All
18 three alternatives have really good points, so I
19 would agree with Commissioner Tunstall-Williams
20 for asking for that clarification because I like
21 the overhead bridge and also the cherry blossom
22 trees everywhere. There's so much to -- so many

1 good things in all three alternatives. But the
2 good point -- the good thing is that as you laid
3 out in your chart earlier and as Commissioner
4 Stidham said, this is just the beginning of
5 public input and it will continue from that --
6 continue right in through 2026 as well. So that's
7 a long time for lots and lots of input.

8 And I also heard Ms. Li say she
9 welcomes -- she's eager to have that input, so I
10 think this is a win-win for all of us and it's
11 much needed. So that was it. Thank you.

12 CHAIR GOODMAN: Thank you, Vice Chair
13 Hewlett. Commissioner Green.

14 COMMISSIONER GREEN: Thank you. No,
15 this is a terrific project. Yeah, this has been
16 very exciting watching it develop and become more
17 sophisticated over time. And I do, you know,
18 hope we as a Commission can take some time to
19 talk about these. I think that these strategies
20 are really important, you know, that combination
21 of armoring versus to what extent do we allow
22 some of the site to return to more of a nature

1 state and defend itself in a more natural
2 fashion?

3 A lot of it, of course, there is going
4 to be a visitor impact. But perhaps it's not a
5 bad visitor impact. And I also really like the
6 idea of sort of dispersing the event, moving
7 cherry trees to different places. You know, we
8 simply are running out of sites in the Monumental
9 Core. And this could be a really effective long-
10 term strategy for other applicants and other
11 projects to move events across space and time to
12 really allow the Monumental Core extended to be,
13 you know, experienced more fully.

14 So again, we appreciate the work the
15 applicant put into this. I really like these
16 different strands and I hope we as a Commission
17 can talk about these strands. And I think this
18 could be a really interesting way -- conversation
19 to have with every applicant because obviously
20 this problem is not going away. The sea level
21 rise is going to continue to be an issue at all
22 of these sites. And I like the -- I really enjoy

1 these multiple strands as a way of, you know,
2 combination of armoring and natural impact and
3 dispersal. And so I hope we can continue to talk
4 about this. And I really do appreciate the
5 applicant's sophistication to this approach.
6 Thank you.

7 CHAIR GOODMANN: Thank you,
8 Commissioner Green. Commissioner Argo, are you
9 available now?

10 COMMISSIONER ARGO: Can you hear me?
11 (Audio interference.)

12 CHAIR GOODMANN: We'll come back.
13 We'll come back. Okay. Thank you, Commissioner
14 Argo. Commissioner Tunstall-Williams, please.

15 COMMISSIONER TUNSTALL-WILLIAMS:
16 Thanks for the presentation and to the Park
17 Service for a wonderful project. I think it is
18 way overdue. And I think we're underfunded to
19 get this done. But any visit to the Tidal Basin,
20 anytime you can see it that water and site
21 resiliency is a major challenge, but also the
22 crowding. I mean it's such a treasure to go down

1 there for the cherry trees, but it's almost
2 unpleasant because it's so crowded and how you
3 move through it. So I think this is a long
4 overdue thing and I think it's headed in the right
5 direction.

6 A couple things to consider, I think
7 the wetlands -- the introduction of the wetlands
8 is a fantastic resiliency approach. I think what
9 you'll want to do is make sure as you develop
10 those concepts, you're really looking at the
11 impacts on the historic and cultural setting
12 because it is quite a big change, not that it's
13 the wrong one. Just thinking through what is
14 impacted, I think you really want to evaluate
15 that.

16 The other thing I encourage you to do,
17 I mean as Commissioner Green said, you know, I
18 think the right move is to expand the experience.
19 One thing that always strikes me about going to
20 the Tidal Basin is it is very disconnected from
21 the rest of the mall. So rather than thinking of
22 it as well, I know you have a scope, just as the

1 Tidal Basin and West Potomac Park, I think you
2 also need to be very intentional about
3 connections across Maine Avenue and Independence
4 Avenue, both as you move to East Potomac Park,
5 that's the best, you know, kept secret when you
6 go to see cherry blossoms, go down there to avoid
7 the crowd. So I think if you could get people
8 safely across those streets.

9 The other thing and it should
10 definitely not be the tail wagging the dog, but
11 as a District resident who needs to move through
12 this space, cherry blossom time is the most
13 abhorrent time to drive in the city because of
14 the pedestrians. And it's a safety concern,
15 right? They're so taken with the beauty of it
16 that they're wandering into the street and
17 traffic is abominable. So thinking about ways
18 that you can provide safe, targeted pedestrian
19 crossings to allow the traffic to continue to
20 move through so the city can function are things
21 that I would like to see evolve as this goes.
22 But it's headed in the right direction and I'm

1 very supportive. Thank you.

2 CHAIR GOODMAN: Thank you very much,
3 Commissioner Tunstall-Williams. Commissioner
4 Dixon. You're on mute, Commissioner Dixon.

5 COMMISSIONER DIXON: Okay. Thank you
6 for the presentation. I want to just say if you
7 have a need to place some cherry blossom trees,
8 don't forget the Anacostia Park. That may be a
9 good place to put some trees that we would enjoy.
10 Thank you.

11 CHAIR GOODMAN: Thank you,
12 Commissioner Dixon. Commissioner Cash is not
13 with us today. Correct? Then we have
14 Commissioner Hassett?

15 COMMISSIONER HASSETT: I don't have
16 any additional comments or questions, but I'd
17 like to thank you for the presentation.

18 CHAIR GOODMAN: Thank you,
19 Commissioner Hassett. Commissioner Cozart?

20 COMMISSIONER COZART: I really want to
21 thank the staff for the presentation and to
22 National Park Service for their work on this.

1 It's a very exciting project and I look forward
2 to what's next on it. No additional questions.

3 CHAIR GOODMAN: Thank you,
4 Commissioner Cozart. Commissioner McMahon.

5 COMMISSIONER MCMAHON: Thanks to the
6 staff and to National Park Services for putting
7 this presentation together and all the work that
8 went up to doing it. This is a huge challenge as
9 we heard from our speaker today. This ties into
10 also other work going on to improve and correct
11 issues around the Tidal Basin. And National Park
12 Services started as an impact, you know, the FDR
13 Memorial, the Martin Luther King, Jr. Memorial
14 and certainly the thought of, you know,
15 pedestrian access across Maine Avenue to make it
16 a part of the National Park, I think is critical.
17 So it's going to be a long time coming to come up
18 with a good plan, but I salute the Park Service
19 for doing this now so we have something in place
20 to plan their future programming execution.
21 Thank you.

22 CHAIR GOODMAN: Thank you,

1 Commissioner McMahon. I agree with you on all
2 points. Commissioner Argo, are we ready yet?

3 COMMISSIONER ARGO: Can you hear me?

4 CHAIR GOODMAN: Perfect.

5 COMMISSIONER ARGO: Okay. And how
6 about that? I have no additional comments.

7 CHAIR GOODMAN: Thank you,
8 Commissioner Argo. We appreciate that. Thank
9 you so much. Sorry for the technical challenges
10 today. And I just want to make a few comments
11 and I want to make a very brief storytelling.
12 You know, I've been coming to D.C. for the past
13 almost 30 years to work for my city on behalf of
14 my city, this small town in Iowa. And I was
15 leaving the Phoenix Park Hotel one night and the
16 doorman said, you know -- he asked me if I have
17 seen the cherry blossoms. And when I work in
18 Washington, I do not take time to go sightseeing
19 because that's not why I'm here. And so I said
20 to him, I said no, I'll have to catch that on
21 some other trip. I'm working and on my way home.
22 But he must have said something to the cab driver

1 because shock of shocks, the cabbie on his way to
2 Reagan National took me around and I saw the
3 cherry blossoms for the first time and it was so
4 breathtaking.

5 It was so moving that I got on the
6 phone in the cab and called my mom and dad in
7 Iowa who were almost 90. And my father got on
8 the phone who had recently suffered a brain
9 aneurysm and had a third of his right brain
10 removed. Anyway, he was answering my mother's
11 cell phone and I said dad, what are you doing on
12 the phone? He said, oh, your mom is in the beauty
13 parlor. I mean he was still functioning, but
14 probably at about a 16-year-old level. And he
15 said your mom's in the beauty parlor and I didn't
16 want to go in. And I said, I get it. And I said,
17 well, dad, tell mom to pack your bags, we're going
18 to go to D.C. in the morning. I'm picking you up
19 at 4:30 in the morning. So he said, okay.

20 So I got off the phone, flew home, got
21 home at about 10:00 that night and my mom called
22 and said, I think your dad's got a problem. I

1 said, why Mom? I said, are you packed? And she
2 goes, well, he's telling us we're going to
3 Washington in the morning. I said, we are. I'm
4 going to pick you up at 10:30. So pack clothes,
5 a few things. We can just wear the same clothes.
6 Just have clean underwear and new jewelry and
7 you'll be fine.

8 So anyway, we went to see the cherry
9 blossoms. It was a bucket list for them. It was
10 so moving for them to see that. You're right.
11 They do need new circulation work in D.C. if you
12 bring a car, which I'd never -- you know, I've
13 not done without family, et cetera. So we did
14 see them. It was beautiful. Dad got to see the
15 Korean War Memorial, which he's a Korean War vet.
16 That was very important for him. And, of course,
17 all the other memorials. And FDR was so important
18 to them because of course, that's when they grew
19 up. MLK was critical to them because that's a
20 big part of our life as a family.

21 And so it's a wonderful place. It's
22 so worthy all the concepts -- A, B, and C -- as

1 far as I'm concerned. And I do think they work
2 together. I mean it does work together to
3 disperse the cherry trees. It works together to
4 rebuild the tidal wall for flood protection. It
5 works to recreate that circulation. And all of
6 those things and the connectivity, but all those
7 things can connect back to water resiliency in my
8 opinion. That's just my offering today because
9 pervious surfaces can help. Increasing the
10 amount of vegetation in trees can help us to
11 retain water. But we do need to stop the
12 intrusion of water from the Potomac and it's long
13 overdue. And whatever it costs, if we want to
14 Washington beautiful, this would be a signature
15 project to help to accomplish all those goals in
16 my opinion.

17 So thank you for the courtesy of
18 allowing me to tell that story. It was a
19 wonderful trip out. It was a wonderful trip back.
20 We listened to Copeland's Appalachian Spring in
21 the car on the way back and it was a great trip.
22 It was memorable and so from a person from the

1 outside, just know all the work that our federal
2 staff do on our behalf around the country will be
3 appreciated and I think it's a great plan and
4 great start. Looking forward to public input.
5 So thank you very much.

6 Are there any further comments or
7 questions? If not, could the Secretary please
8 call the roll -- confirm the motion and second
9 and take the roll?

10 MS. HOTTEL-COX: Yes. The motion was
11 made by Commissioner Stidham and seconded by Vice
12 Chair Hewlett. Commissioner Cozart?

13 COMMISSIONER COZART: Yes.

14 MS. HOTTEL-COX: Commissioner
15 McMahon?

16 COMMISSIONER MCMAHON: Yes.

17 MS. HOTTEL-COX: Commissioner Stidham?

18 COMMISSION STIDHAM: Yes.

19 MS. HOTTEL-COX: Commissioner Argo?

20 COMMISSIONER ARGO: Yes.

21 MS. HOTTEL-COX: Vice Chair Hewlett?

22 VICE CHAIR HEWLETT: Yes.

1 MS. HOTTEL-COX: Chair Goodman?

2 CHAIR GOODMAN: Yes.

3 MS. HOTTEL-COX: Commissioner Green?

4 COMMISSIONER GREEN: Commissioner

5 Argo voted yes for me.

6 (Laughter.)

7 MS. HOTTEL-COX: Commissioner

8 Tunstall-Williams?

9 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

10 MS. HOTTEL-COX: Commissioner Dixon?

11 COMMISSIONER DIXON: Yes. And we have

12 to have more stories from the Chair.

13 MS. HOTTEL-COX: And Commissioner

14 Hassett?

15 COMMISSIONER HASSETT: Abstain.

16 CHAIR GOODMAN: Thank you very much.

17 That motion has passed. Agenda Item 6B is a

18 request to approve comments on a concept master

19 plan for the Humphreys Engineer Center Vision

20 Plan and Installation Planning Standards. Jamie

21 Herr will be presenting today. Thank you.

22 United States Department of Defense, United

1 States Army Corps of Engineers, 7701 Telegraph
2 Road, Alexandria, Virginia B Humphreys Engineer
3 Center Vision Plan and Installation Planning
4 Standards

5 MS. HERR: Good afternoon, Chair
6 Goodmann and members of the Commission. The
7 United States Department of Defense has submitted
8 the vision plan and installation planning
9 standard for the Humphreys Engineer Center in
10 Alexandria, Virginia for Commission comments.
11 This is the first step in their development of an
12 installation development plan or master plan.
13 And overall, staff is recommending approval of
14 comments on the conceptual vision plan and
15 installation planning standard as the first
16 component in its installation development plan
17 for the Humphreys Engineer Center.

18 Humphreys Engineer Center or HEC is a
19 583 acre civil works campus owned by the U.S.
20 Army Corps of Engineers and managed by the
21 Humphreys Engineer Center Support Activity or
22 HECSA, located in Fairfax County, Virginia near

1 Fort Belvoir. The HEC installation outlined in
2 green was established in 1971 when land was first
3 transferred from Fort Belvoir to the U.S. Army
4 Corps of Engineers as a testing facility. It was
5 designated the Humphreys Engineer Center in 1982.
6 The site is adjacent to Fort Belvoir North Post
7 on the southwest and southeast borders.

8 The HEC site serves as a research
9 center for the U.S. Army Corps of Engineers and
10 a headquarter for HECSA, supporting Army Corps
11 missions and goals. The site is now funded
12 through congressional appropriation, but through
13 tenant lease reimbursements. A majority of the
14 main facilities on the site were constructed in
15 the 1980s, including the Kingman Building, the
16 Cude Building, and the Casey Building. The
17 campus has one secure entrance on Telegraph Road
18 and the western portion of the site is bisected
19 by Jeff Todd Way.

20 The primary functions on the campus
21 today include engineering and construction
22 management for national and international

1 development projects, environment management,
2 hazardous waste cleanup, and resource management
3 for Army Corps facilities nationwide, Army Corps
4 research developments and innovation work, and
5 training and professional development
6 facilities.

7 The Humphreys campus has not received
8 a master plan -- has not reviewed a master plan
9 with the Commission since 1998. The applicant
10 initiated a master plan in 2020, but did not move
11 it forward for review. The Commission then
12 requested an updated master plan as a condition
13 of approval for three new buildings on the campus
14 from 2020 to 2021. In response, the applicant
15 initiated a new master plan in process in 2024,
16 including a multi-day stakeholder workshop.
17 Staff recommends the Commission support the
18 applicant's early planning work and stakeholder
19 engagement to develop an appropriate framework
20 for future development plans.

21 Today we are looking at the concept
22 master plan for the Humphreys Engineer Center

1 that includes a vision plan and installation
2 planning standards. As a concept review for a
3 master plan, the Commission should be focused on
4 issues such as consistency with NCPC's
5 Comprehensive Plan and other policies,
6 appropriateness of the concept for the site, and
7 are there any particularly unique or complex
8 issues.

9 As previously noted, the applicant has
10 initiated the master planning process for the HEC
11 site with the current concept review, which
12 includes the vision plan and installation
13 planning standards. And staff recommends the
14 Commission commend the United States Army Corps
15 of Engineers and the Humphreys Engineer Center
16 for initiating the master plan process per the
17 Commission's previous recommendation. The
18 remaining elements, including the environmental
19 assessment and transportation management plan are
20 anticipated later this year and next year.

21 The first step in the master planning
22 process is to establish a vision statement. The

1 statement that HEC is a safe, secure, and
2 inviting campus integrated with the natural
3 environment was established through robust
4 stakeholder engagement. In addition, the
5 applicant established goals that the installation
6 should focus on in order to meet the vision
7 statement. The five goals address facilities,
8 transportation, safety, the environment, and
9 design. The staff recommends the Commission
10 support the proposed vision statement and goals
11 to modernize facilities, strengthen
12 transportation networks, design safety and
13 security measures, protect the environment, and
14 promote a campus style atmosphere.

15 The site has several existing
16 environmental constraints including forest
17 stands and flood plains. The southwest portion
18 of the installation also has significant slopes.
19 As part of the initial mapping analysis, the
20 applicant determined the green areas on the map
21 are considered developable, unconstrained. And
22 the yellow areas are moderately constrained. The

1 area of the campus deemed unconstrained accounts
2 for 36.3 percent of the land and was determined
3 to be relatively free from significant
4 environmental constraints. However, these areas
5 are heavily wooded, some with steep slopes, so
6 this may impact the developability of these
7 sites.

8 As part of the framework plan
9 development, the stakeholders identified
10 elements that they considered blights and rights
11 on the installation. Identifying these disliked
12 or wanted features to ensure that future plans
13 will work to eliminate them or increase them as
14 necessary or create solutions. Some of these
15 blights include the older aging facilities, lack
16 of sidewalks and lighting, insufficient parking
17 and traffic at the single entry.

18 The stakeholders also identified
19 landscape features, viewsheds, the new buildings,
20 the bus stop, and other characteristics of the
21 built environment for preservation or enhancement
22 as rights on the installation. These areas

1 include three labeled as prime development areas,
2 including a large area in the southwest that is
3 heavily wooded with steep slopes. Staff is more
4 supportive of the development in closer proximity
5 to existing development.

6 The draft vision plan includes other
7 site elements that contribute to the overall
8 framework plan based on stakeholder engagement,
9 including walking paths, food trucks, and the
10 developable areas. Staff notes that some of the
11 visuals in the concept master plan are not
12 consistent when referencing what areas of the
13 campus are considered developable.

14 And as these will impact the vital
15 master plan, staff recommends the Commission
16 request the applicant ensure any maps and
17 diagrams are consistent when illustrating future
18 development areas. The framework plan is
19 designed to create a detailed spatial inventory
20 and provide valuable insights into how the
21 physical environment can support operational
22 efficiency at HEC. The framework plan includes

1 landmarks, nodes, incompatibilities,
2 opportunities, and desired paths.

3 The applicant continues -- the
4 applicant continues the master planning process.
5 Staff suggests the Commission recommends the plan
6 focus on higher density development at the center
7 of the installation and avoids sprawling large
8 footprint development in areas with steep slopes
9 and that are heavily wooded. Development on
10 previously disturbed land outside of forested
11 areas should be prioritized where possible and
12 support the reuse of existing surface parking
13 lots for redevelopment as indicated in the vision
14 plan.

15 Another part of the concept master
16 plan is the installation planning standards,
17 which are intended to establish comprehensive
18 planning standards for the campus to guide the
19 development and maintenance of the installation,
20 ensuring a cohesive, functional, and
21 aesthetically pleasing environment. As such,
22 staff recommends the Commission support the

1 proposed installation planning standards that
2 will ensure future development is sustainable,
3 high quality, and promote the campus style
4 environment that will be enjoyed by tenants and
5 visitors.

6 The final master plan perhaps is
7 likely to include the potential for significant
8 new development giving the funding mechanism of
9 the installation relying on tenant leases. The
10 installation planning standards envision modern,
11 efficient, and walkable building with quality
12 design and materials that contributed positively
13 to the campus. The three principles encourage
14 the creation of street networks designed with
15 pedestrian paths, medians, and shade trees to
16 prioritize safety, accessibility, and comfort.
17 Traditionally HEC has a more insular design, one
18 access point, and limited transit access.

19 But as new development is planned,
20 improving connections with the surrounding region
21 will also meet the master plan's broader goals.
22 As such, staff suggests the Commission recommend

1 the applicant coordinate with the Fairfax County
2 Department of Transportation and the Virginia
3 Department of Transportation to evaluate
4 opportunities to enhance multi-modal
5 connectivity to the installation and minimize
6 impacts on the surrounding transportation
7 network, and continue to coordinate with VDOT,
8 Fairfax County, and Fort Belvoir regarding future
9 transportation improvements and environmental
10 impacts.

11 As noted previously, the installation
12 is heavily wooded with steep slopes in the
13 southwestern half. Most current development is
14 concentrated near the entry on Telegraph Road.
15 The stakeholder input gave a high value to the
16 existing natural setting and walking paths. The
17 landscape principles encourage design in harmony
18 with nature and other built features and with
19 resilient stormwater features.

20 As the applicant moves through the
21 master planning process and more detailed future
22 development and its impact on the natural

1 environment is determined, staff suggests the
2 Commission recommend the applicant develop a tree
3 preservation and replacement approach as part of
4 the draft master plan that outlines where future
5 tree replacement could occur if the future
6 development plans for the installation are
7 realized. In addition, staff suggests the
8 Commission recommend the plan include a
9 comprehensive storm water management approach
10 that utilizes low impact development techniques
11 and other approaches that can be incorporated
12 into future project implementation.

13 The current HEC campus was not
14 designed cohesively and is more of a collection
15 of buildings and parking lots. The site design
16 principles encourage pedestrian-oriented design
17 that is functional and transition parking to the
18 perimeter. As such, staff recommends the
19 Commission encourages the use of structured
20 parking to the extent practicable to minimize
21 impacts on the existing environment and maximize
22 the potential areas available for other

1 development.

2 In addition, as the applicant is
3 progressing through the master planning process,
4 staff suggests the Commission recommend the
5 master plan's transportation management plan to
6 consider a variety of strategies to minimize
7 single occupancy vehicle use and achieve a
8 parking ratio of 1:2.

9 This concludes my presentation. I've
10 incorporated the Executive Director's
11 recommendation into my presentation and they are
12 listed here for your reference. They're also
13 available in the Executive Director's Report.
14 The applicant and their team is here to answer
15 any questions that you may have. Thank you.

16 CHAIR GOODMAN: Thank you. Do the
17 Commissioners online or in-person have any
18 questions?

19 Hearing none, we will move on, then.
20 Is there a motion to approve comments on the
21 concept master plan for the Humphreys Engineer
22 Center Vision Plan?

1 VICE CHAIR HEWLETT: So moved, Madam
2 Chair.

3 CHAIR GOODMAN: It's been moved by
4 Vice Chair Hewlett. Is there a second?

5 COMMISSIONER MCMAHON: I'll second.

6 CHAIR GOODMAN: Seconded by
7 Commissioner McMahon. Thank you very much. Now
8 we will open up this project for questions -- or
9 discussion by the Commission. And we're going to
10 begin with Vice Chair Hewlett, please.

11 VICE CHAIR HEWLETT: First of all,
12 thank you, Ms. Herr, for your presentation. So,
13 this is a wonderful opportunity, and I want to
14 commend the U.S. Army Corps of Engineers and the
15 HEC Center for resurrecting a master plan 27
16 years after the 1998 initiative. So it seems
17 like it's much needed at this point in time.

18 And I strongly agree and
19 wholeheartedly agree with their recommendations,
20 particularly to concentrate the development in
21 the areas that already have the development,
22 because even in your vision statement -- even in

1 the vision plan, it says that you want to preserve
2 and integrate this with the environment.

3 And if it's so heavily wooded, we want to
4 protect that wooded area as much as possible. So
5 I think if we focus and emphasize concentrating
6 the development right there, where we already
7 have it, is imperative. And also working on the
8 transportation accessibility.

9 So, that was it. Thank you.

10 CHAIR GOODMAN: Thank you, Vice Chair
11 Hewlett. Commissioner Green.

12 COMMISSIONER GREEN: Thank you. I
13 just want to say I appreciate the applicant's
14 efforts in pulling this plan together. And I
15 support the goals of the plan and the way they
16 have been bringing it about. And thank you.

17 CHAIR GOODMAN: Thank you,
18 Commissioner Green. Commissioner Tunstall-
19 Williams.

20 COMMISSIONER TUNSTALL-WILLIAMS: I
21 align myself with previous Commissioners'
22 comments. The one thing that I would add -- I

1 think all the goals are laudable. The one that
2 struck me was the talk about aging buildings and
3 obsolete infrastructure. And I think, given the
4 age of these buildings, you need to make sure --
5 some of them I thought were rather handsome --
6 you've evaluated their historic significance
7 before you make plans regarding removal. And
8 that was one thing I just didn't hear. It's just
9 something to include as it evolves. Thank you.

10 CHAIR GOODMAN: Thank you,
11 Commissioner Tunstall-Williams. Commissioner
12 Dixon.

13 COMMISSIONER DIXON: Yes. I had a
14 question about solar opportunities. I know it's
15 an older building, you're trying to maintain its
16 history, but is there a solar opportunity here at
17 all?

18 CHAIR GOODMAN: Thank you. I think
19 -- it is a question. Is there any solar --

20 COMMISSIONER DIXON: That was a
21 question. Is there solar opportunity at all?

22 MS. HERR: I'm sure there is. I think

1 we can work with them on that.

2 ADMIN. JUDGE DORSEY: Okay. Thank you
3 very much. Did you hear that, Commissioner
4 Dixon?

5 COMMISSIONER DIXON: I did and I'm
6 happy to hear that.

7 CHAIR GOODMAN: Okay, great.

8 COMMISSIONER DIXON: That's good.
9 Thank you.

10 MS. HERR: Thank you.

11 CHAIR GOODMAN: Very good.
12 Commissioner Hassett.

13 COMMISSIONER HASSETT: Yes. Thank you
14 for the presentation. I don't have any questions
15 or comments at this time.

16 CHAIR GOODMAN: Thank you,
17 Commissioner Hassett. Commissioner Cozart.

18 COMMISSIONER COZART: I appreciate the
19 presentation and the work on this project. No
20 questions from me.

21 CHAIR GOODMAN: Thank you,
22 Commissioner Cozart. Commissioner McMahon.

1 COMMISSIONER MCMAHON: Thank you for
2 the presentation, the work of the staff, and the
3 Corps of Engineers. I also associate myself with
4 the other Commissioners' comments. Thank you.

5 CHAIR GOODMAN: Thank you.
6 Commissioner Stidham.

7 COMMISSION STIDHAM: Yes. Thank you
8 very much for the presentation. It looks like a
9 great plan and I really agree with the comments
10 that have already been stated and have nothing to
11 add.

12 CHAIR GOODMAN: Thank you,
13 Commissioner Stidham. Commissioner Argo.

14 COMMISSIONER ARGO: Can you hear me?

15 CHAIR GOODMAN: Yes.

16 COMMISSIONER ARGO: Wonderful. Yes,
17 I apologize for the technical difficulties. I'm
18 not where I usually am.

19 I'm excited about this. I think this
20 is a wonderful opportunity for getting this kind
21 of revival of an iconic feature of our beautiful
22 city. So, I appreciate all the work, and thank

1 you for that.

2 CHAIR GOODMAN: Thank you very much,
3 Commissioner Argo. And I would just like to
4 commend the applicant, as well, for taking the
5 Commission's recommendations and looking at --
6 and creating this -- initiating the master plan
7 planning process.

8 The site has potential. I align
9 myself with the comments of previous speakers on
10 the Commission. I do think it's encouraging to
11 see the engagement of stakeholders in all of
12 these plans, as well as focus on design quality
13 and stewardship. And we look forward to going
14 through and seeing this master plan develop.

15 And that's all I have. Are there any
16 further comments or questions?

17 Hearing none, can the Secretary please
18 confirm the motion and the second and call for
19 the vote by roll call?

20 MS. HOTTEL-COX: Yes. The motion was
21 made by Vice Chair Hewlett and seconded by
22 Commissioner McMahon. Commissioner Cozart?

1 COMMISSIONER COZART: Yes.
2 MS. HOTTEL-COX: Commissioner
3 McMahon?
4 COMMISSIONER MCMAHON: Yes.
5 MS. HOTTEL-COX: Commissioner
6 Stidham?
7 COMMISSION STIDHAM: Yes.
8 MS. HOTTEL-COX: Commissioner Argo?
9 COMMISSIONER ARGO: Yes.
10 MS. HOTTEL-COX: Vice Chair Hewlett?
11 VICE CHAIR HEWLETT: Yes.
12 MS. HOTTEL-COX: Chair Goodman?
13 CHAIR GOODMAN: Yes.
14 MS. HOTTEL-COX: Commissioner Green?
15 COMMISSIONER GREEN: Yes.
16 MS. HOTTEL-COX: Commissioner
17 Tunstall-Williams?
18 COMMISSIONER TUNSTALL-WILLIAMS: Yes.
19 MS. HOTTEL-COX: Commissioner Dixon?
20 COMMISSIONER DIXON: Yes.
21 MS. HOTTEL-COX: And Commissioner
22 Hassett?

1 COMMISSIONER HASSETT: Abstain.

2 Arlington National Cemetery, 1 Memorial Avenue,
3 Arlington, Virginia B Arlington National Cemetery
4 Memorial Avenue Entry Corridor Area Development
5 Plan

6 CHAIR GOODMAN: Thank you, Secretary
7 Hottel-Cox. Thank you. The motion has carried.

8 Agenda Item 6C is the request to
9 approve comments on the draft master plan for
10 Arlington National Cemetery Memorial Avenue Entry
11 Corridor Area Development Plan. Mr. Webb.

12 MR. WEBB: Yes, thank you. Hello
13 again. Good afternoon, Chair Goodman and
14 Commissioners. The Arlington National Cemetery
15 has submitted the Memorial Avenue Entry Corridor
16 Area Development Plan for Commission comment.
17 This draft master plan includes the primary
18 entrance and visitor facilities associated with
19 the cemetery.

20 The Commission approved a real
21 property master plan for the Arlington Cemetery
22 on October 6th, 2022, but deferred action on the

1 area that was identified as flex space located
2 just north of Memorial Avenue.

3 Arlington National Cemetery is a 639-
4 acre cemetery located in Arlington County,
5 Virginia, surrounded by major roadways, Joint
6 Base Myer-Henderson Hall, developed areas of
7 Arlington County, and lands under the
8 jurisdiction of the National Park Service.

9 As a reminder, the Commission approved
10 two expansions to the cemetery in the last few
11 years. These include the Millennium Expansion,
12 which was approved in 2015, with construction
13 completed in 2019; and the Southern Expansion
14 received final approval from the Commission in
15 2021. Both of these expansions will provide ANC
16 much-needed burial capacity.

17 And I'll also note that in 2020 a land
18 swap occurred between the Park Service and ANC in
19 which the land associated with the approach into
20 ANC via Memorial Avenue to the Women in Military
21 Service for America Memorial -- or WIMSA, which
22 I'll call it for the rest of the presentation --

1 and including the road and area on both sides of
2 the hedge row, was transferred from NPS's
3 jurisdiction to ANC. ANC had used the land under
4 a memorandum of agreement, but now is fully under
5 ANC's jurisdiction.

6 Today, approximately 400,000 veterans
7 and their eligible dependents are buried at ANC.
8 Servicemembers from every one of the America's
9 major wars, from the Revolutionary War to today's
10 conflicts, are interred at the cemetery. ANC
11 hosts over three million visitors annually and
12 almost 6,000 funerals.

13 At the draft review stage for a master
14 plan for a facility such as Arlington National
15 Cemetery, the Commission should be focused on
16 issues such as land use and impact to historic or
17 cultural resources. Staff analyzed this draft
18 using guidance from the Comprehensive Plan,
19 particularly those related to the parks and open
20 space, preservation, and historic features.

21 In preparing the draft master plan,
22 ANC undertook a thorough process to identify

1 problems and challenges, particularly related to
2 the visitor experience and pedestrian safety, as
3 well as addressing pedestrian and vehicle
4 conflicts. Therefore, staff supports the plan's
5 commitment to maintain the mission and historic
6 character of Arlington National Cemetery and the
7 applicant's efforts to identify projects that
8 improve the visitor experience, security, and
9 eliminate existing pedestrian and vehicular
10 conflicts.

11 On the right of the image, you can see
12 the area which is covered by this new plan. The
13 entry corridor area includes Memorial Avenue, the
14 welcome center, the WIMSA Memorial, the existing
15 visitor parking garage, and the administration
16 building. The draft master plan includes
17 improvements to vehicle and pedestrian
18 circulation and wayfinding, parking garage
19 circulation, security, historical viewsheds, and
20 educational and visitor experience. Most of the
21 components of this amended plan were included in
22 the 2022 approved plan by the Commission. The

1 most significant change is the demolition of the
2 existing welcome center and the proposed
3 construction of a new center.

4 The entry corridor is located within
5 the National Register Historic District for
6 Arlington Memorial Bridge and the environs. This
7 includes the primary viewshed along the corridor
8 from the Lincoln Memorial to Arlington House and
9 the landscape of hedges and trees which frame
10 Memorial Avenue. Staff supports the applicant's
11 proposal to reestablish Memorial Avenue's
12 historical allée, which includes the addition of
13 white oaks where needed and restoring the holly
14 hedge along the corridor.

15 Staff notes that permanent vehicular
16 screening is no longer proposed within the
17 avenue. This revision will help protect this
18 important symbolic viewshed. As such, staff
19 recommends that the Commission commends the
20 applicant for avoiding permanent vehicular and
21 pedestrian screening facilities directly on
22 Memorial Avenue to protect the historic views

1 along this avenue.

2 As part of the master plan, the
3 existing parking garage will be retained and new
4 passenger vehicle, bus access, and screening
5 facilities will be added. In addition, the
6 master plan includes a new proposed access road
7 into the garage and new vehicular screening area.
8 This road will move traffic off Memorial Avenue
9 and, overall, vehicular and pedestrian
10 circulation is much clearer. The new access road
11 into the visitor parking garage and vehicular
12 funeral screening area is intended to help reduce
13 pedestrian and vehicular conflicts as compared to
14 the current conditions.

15 At the master plan level, the projects
16 are still notional in design and further
17 improvements will occur. Therefore, staff
18 recommends that as the vehicular access and
19 screening facilities are further designed the
20 applicant evaluate opportunities to minimize
21 paving, where possible, and avoid or mitigate
22 tree removal. In addition, staff recommends the

1 applicant continue to refine and clarify the
2 proposed circulation network to further minimize
3 conflicts between vehicles, pedestrians, and
4 bicyclists, while meeting the cemetery's
5 operational needs.

6 The new screening facilities and entry
7 road are located on the east side of the entry
8 corridor, adjacent to Virginia 110, or the
9 Richmond Highway. Today, trees and other
10 plantings help screen the existing parking
11 structure and other uses from outside the
12 cemetery. New or enhanced screening should be
13 considered with any new projects to help preserve
14 the setting of the Arlington National Cemetery as
15 viewed from Virginia 110. As such, staff
16 recommends the applicant consider the feasibility
17 of additional trees or other plantings along
18 Virginia 110 to help screen the entrance drive
19 and associated facilities.

20 At the western edge of the entry
21 corridor area, pedestrian crossing from the
22 visitor center to WIMSA is challenging due to the

1 existing road alignment and pedestrian volumes.
2 As part of the master plan, the applicant
3 proposes improvements to enhance the pedestrian
4 crossing at Eisenhower Drive. Staff finds these
5 changes will be beneficial to visitors, and
6 therefore recommends the Commission support for
7 the proposed improvement at Eisenhower Drive
8 which will enhance pedestrian safety, including
9 the raised granite paver crosswalk, a new plaza,
10 and intersection realignment.

11 The applicant notes the existing
12 welcome center, which is a non-historic building,
13 has exceeded its original purpose and
14 accommodates multiple functions, including
15 screening, that detract from the visitor
16 experience. As such, the master plan includes
17 the proposed demolition and replacement of the
18 visitor center. And this new approach allows for
19 a more comprehensive redesign of the visitor
20 facilities and circulation, including new plaza
21 space, screening, and other services. Therefore,
22 staff supports the proposed new welcome center

1 and visitor facilities layout, which creates a
2 clear, dignified, and integrated entry sequence
3 for visitors and families to the cemetery.

4 Staff also supports the construction
5 of a new central plaza to include landscaping,
6 paths, gardens, benches, and shelters, with the
7 potential for commemorative elements,
8 educational signage, and other features to begin
9 the visitor experience and set the tone before
10 entering the new welcome center.

11 Other proposed changes include a
12 reconfigured tram plaza and queuing area to
13 provide an enhanced visitor experience and
14 avoiding pedestrian-vehicular conflicts, along
15 with new restroom facilities to improve the
16 visitor comfort. Staff supports all of these
17 proposed improvements.

18 The applicant has proposed flex areas
19 to the north of Memorial Avenue, behind the
20 existing fencing and hedgerows, that could
21 accommodate various facilities, including new
22 columbaria. This is the same area the Commission

1 deferred action on during the master plan review
2 in 2022.

3 The areas along Memorial Avenue,
4 behind the holly hedges, are documented
5 contributing landscape features for the larger
6 National Register Historic District, so new
7 facilities and Flex Space North area could impact
8 the historic landscape and the setting. Given
9 this, staff recommends that the applicant
10 prioritize other areas that may be more suitable
11 for new columbaria to avoid potential impacts to
12 the historic landscape and critical viewsheds of
13 the Memorial Avenue corridor.

14 However, staff acknowledges the
15 ongoing need for new burial space at the
16 cemetery. As such, staff suggests the Commission
17 recommend that if Flex Area North must be
18 considered for columbaria, the proposed layout
19 and design should avoid mature trees and be low
20 in scale to avoid impacts to critical views.

21 Finally, the master plan has
22 identified new burial space located to the south

1 of the existing parking garage. And this Flex
2 Area South does not have the same considerations
3 as the Flex Space North of Memorial Avenue.
4 Therefore, staff supports the Flex Space South
5 for additional columbaria and encourages the
6 inclusion of appropriate screening from the
7 adjacent garage and parking areas.

8 In conclusion, staff recommends that
9 the Commission favorably on the goals and overall
10 approach outlined in the Memorial Avenue Entry
11 Corridor Area Development Plan. Also, staff
12 recommends that the applicant continue to
13 coordinate with Arlington County and Virginia
14 Department of Transportation and the Virginia
15 State Historic Preservation Office as the master
16 plan is finalized and individual projects advance
17 to design.

18 This concludes my presentation. As
19 I've incorporated the recommendations into the
20 presentation, I will not repeat them, but they're
21 here for your future. And I am joined by
22 Arlington National Cemetery's Col. Andrew Wiker,

1 Steven Crawford, and Agnus Sullivan. And other
2 members of their team are virtual. They're also
3 available to answer any questions the Commission
4 may have.

5 CHAIR GOODMAN: Thank you very much,
6 Lee, and thank you to your team who are here in-
7 person today. Thanks for coming. And thank you
8 to any consultants online. I'll now open it up.
9 Are there any -- actually, are there questions,
10 first, for the presenter, any Commissioners?
11 Yeah, Commissioner Stidham.

12 COMMISSION STIDHAM: I did have just
13 a few questions about the screening area and the
14 guard booth. So what is the difference between
15 those entry -- the vehicle screening area versus
16 the guard booth? Like, if I miss the screening
17 area and I go to the guard booth, what happens?
18 Is there room to turn around?

19 MR. WEBB: There should be room to
20 turn around. I think that will be readdressed
21 when they look at how some of the movements may
22 need to happen. I think that's one of the things

1 they're continuing to explore.

2 COMMISSION STIDHAM: Okay. One thing
3 that I did see that was sort of missing is an
4 emphasis on the use of Metro and enough bus
5 parking.

6 MR. WEBB: Does anybody from the team
7 want to address? Will that be looked at?

8 MR. CRAWFORD: Thank you, Mr. Webb.
9 I'm Steven Crawford, architect and project
10 manager. To answer your questions about the
11 parking, we are planning on removing over 100
12 personal vehicle parking spaces and using that
13 for the new entry for all vehicles. But, in
14 addition to that, we'll be adding about a dozen
15 new bus parking spaces in exchange. So we are
16 encouraging mass transit uses there.

17 And to go back to your question about
18 the vehicle screening, everyone is going to have
19 to go into the cemetery, and the only people that
20 will go through that mobile screening facility
21 will be, one, people that are allowed passage
22 after going through the vehicle screening area.

1 So you wouldn't just normally keep driving
2 through to that second booth. Everyone, when the
3 gates open, will just be directed now -- be
4 directed that way.

5 Right now, there is someone there from
6 our team that is directing people to go either
7 left into the cemetery or straight down Memorial
8 Avenue. With this new screening facility,
9 everyone turns directly in, and then, from there,
10 they decide which way to go. Does that help
11 answer your questions?

12 COMMISSION STIDHAM: That helps a lot.
13 Thank you.

14 CHAIR GOODMAN: Thank you,
15 Commissioner Stidham. Commissioner Argo -- I'm
16 sorry. No, I'm getting ahead of myself. I'm
17 going to go back. Are there any other questions
18 from the Commissioners online, no, or in-person?

19 Okay. Hearing none, then I would
20 entertain a motion to approve the comments on the
21 draft master plan for the Arlington National
22 Cemetery Memorial Avenue Entry Corridor Area

1 Development Plan.

2 COMMISSIONER MCMAHON: Madam Chair, I
3 move that we accept the comments.

4 CHAIR GOODMAN: Thank you,
5 Commissioner McMahon. It's been motioned by
6 Commissioner McMahon. Is there a second?

7 COMMISSION STIDHAM: Second.

8 CHAIR GOODMAN: There's a second by
9 Commissioner Stidham. Thank you. Now I will
10 open this up to the Commission for discussion and
11 I'm going to begin comments with Commissioner
12 McMahon.

13 COMMISSIONER MCMAHON: Thank you.
14 I've been out there several times to visit the
15 Arlington National Cemetery. We've especially
16 spent time walking around Memorial Avenue and
17 areas nearby to it. I'm glad to see what the
18 Corps of Engineers and the Cemetery have come up
19 with and worked with our staff to present. I
20 think it has lots of good solutions to challenge
21 some of the issues that we had out there,
22 especially as it relates to vehicle traffic.

1 Thank you.

2 CHAIR GOODMAN: Thank you,
3 Commissioner McMahon. Commissioner Stidham.

4 COMMISSIONER STIDHAM: Thank you. Thank
5 you for the presentation, and thank you for
6 really thinking about this, because entrance into
7 this facility is really challenging. But, as you
8 move forward, think more about queuing and how
9 that will affect, to be sure that the solution
10 that is implemented is a viable solution that's
11 longer-term than just today, but thinking about
12 the future.

13 CHAIR GOODMAN: Thank you,
14 Commissioner Stidham. Commissioner Argo.

15 COMMISSIONER ARGO: I appreciate the
16 presentation. I think that this is such an iconic
17 place. And as this unique attention paid in the
18 way it's being paid right now to improvements and
19 making, you know, this a superlative visitor
20 experience, given all that it represents, I
21 really appreciate it. Thank you.

22 CHAIR GOODMAN: Thank you,

1 Commissioner Argo. Vice Chair Hewlett.

2 VICE CHAIR HEWLETT: Thank you for the
3 presentation, Mr. Webb. These improvements are
4 much needed. And I don't remember the actual
5 capacity -- not the capacity, but how many
6 burials there are now. I heard it, but I don't
7 -- can you tell me?

8 PARTICIPANT: Roughly 7,000 burials a
9 year.

10 VICE CHAIR HEWLETT: A year? Okay.
11 And how many are there now?

12 MR. CRAWFORD: There's probably
13 250,000 burial spaces that are occupied.

14 VICE CHAIR HEWLETT: Okay.

15 (Simultaneous speaking.)

16 VICE CHAIR HEWLETT: Okay, thank you.
17 That's what I wanted to know. Thank you so much.
18 There's much needed improvement. Thank you for
19 the presentation.

20 CHAIR GOODMAN: Thank you, Vice Chair
21 Hewlett. Commissioner Green.

22 COMMISSIONER GREEN: Thank you. I

1 just have to begin by saying I think the Hemicycle
2 has always been one of my favorite monuments in
3 the District, and I think it's one of the most
4 underappreciated monuments. And I especially
5 appreciate its expansion in the '90s and the ways
6 that it utilized multiple generations of
7 classical language to achieve that. And I hope
8 that that carries through with the design of the
9 new visitor's center. Which, you know, I was
10 just there recently and it is crowded and it is
11 very difficult to move through that space. And
12 I hope that that sophistication in the language
13 is continued, because I think that's one of the
14 great, successful things about that about that
15 site, that it has, you know, two real -- two
16 significant generations of design on that site
17 that works so well together and support each
18 other. And I really hope that that continues.

19 And another thing that I hope -- what
20 I would like to see is -- obviously, that clear
21 access back to the monumental core is abundantly
22 clear from that lower level. But I think what's

1 less clear is the connection up to the Lee House,
2 which is the reason why the cemetery is sited
3 there. And it's a bit of a circuitous path to
4 get to the Lee House. And it would be interesting
5 to see, either through -- through whatever means,
6 to try from that lower level to emphasize the
7 connection to Lee House and the reason for that
8 there.

9 But it is a wonderful plan and I
10 really appreciate this and really hope that it
11 continues the great legacy of architectural
12 integration on the site. And I hope this
13 continues to raise the profile of that site,
14 because I really do think it's one of the places
15 that -- I think it's one of the most
16 architecturally sophisticated sites in D.C.
17 that's just, to me, chronically underappreciated.
18 Thank you very much.

19 CHAIR GOODMAN: Thank you,
20 Commissioner Green. Commissioner Tunstall-
21 Williams.

22 COMMISSIONER TUNSTALL-WILLIAMS:

1 Thank you. I align myself with Commissioner
2 Green's comments and would go a step further.
3 Speaking of the columbaria sites, I don't share
4 the same pause with the northern site. I mean,
5 I do -- I think it could be mitigated through
6 good design, the impacts on the landscape.

7 My concern with the south -- and I
8 think you're going to need both, eventually --
9 but my concern with the south is that it feels a
10 little orphaned from the rest of the cemetery.
11 And I think we want to make sure that, you know,
12 all the servicemembers there and their dependents
13 have a similar experience. And so if that site
14 -- or, as that site -- I think it's a definite -
15 - moves forward, thinking about ways to connect
16 that back so it doesn't feel like a satellite or
17 a second, which sometimes the columbaria can,
18 particularly in such an iconic site as Arlington
19 National Cemetery.

20 So, just things to think about,
21 continuing on with Commissioner's Green's points
22 about the significance and the sophistication of

1 the architecture. I think you can resolve both
2 issues, but, otherwise, I think it's a great
3 site. My father is buried there. I love to go.
4 It's a wonderful environment.

5 CHAIR GOODMAN: Thank you,
6 Commissioner Tunstall-Williams. And
7 Commissioner Dixon. Has Commissioner Dixon left
8 the meeting? I'll move on and see if we can find
9 him.

10 COMMISSIONER DIXON: I'm with you now.
11 I support the project and thanks for the
12 presentation.

13 CHAIR GOODMAN: Thanks, Commissioner
14 Dixon. Commissioner Hassett.

15 COMMISSIONER HASSETT: Thank you for
16 the presentation. I don't have any additional
17 questions or comments at this time.

18 CHAIR GOODMAN: Thank you,
19 Commissioner Hassett. Commissioner Cozart.

20 COMMISSIONER COZART: I really
21 appreciate the presentation. It was very
22 informative. And I appreciate the work on this

1 project.

2 CHAIR GOODMAN: Thank you very much,
3 Commissioner Cozart. And I, too, want to thank
4 Lee, and I want to thank the Arlington National
5 Cemetery for developing this thoughtful master
6 plan. So, thank you to the team that's involved.
7 We really appreciate it. It is an iconic site.

8 And I agree and would like to
9 associate my opinion with Commissioner Green and
10 Commissioner Tunstall-Williams'. I do agree, as
11 well, that some kind of connection to the Custis-
12 Lee Mansion is very important in this plan. I
13 agree with connecting the columbaria sites and
14 making it a part of the overall vision for the
15 master plan is going to be very important.

16 But I agree that the welcome center
17 screening facilities, the entry plaza, as well as
18 circulation enhancements will make a better
19 experience for visitors. And that's what we're
20 focused on, is really remembering the people who
21 are there and also providing for their family.
22 So I look forward to continuing to work with the

1 team going forward and work with you as the master
2 plan is finalized. So, thank you very much.

3 Are there any further comments or
4 questions?

5 Hearing none, can the Secretary please
6 confirm the motion and the second and take the
7 vote by roll call?

8 MS. HOTTEL-COX: The motion was made
9 by Commissioner McMahon and seconded by
10 Commissioner Stidham. Commissioner Cozart?

11 COMMISSIONER COZART: Yes.

12 MS. HOTTEL-COX: Commissioner
13 McMahon?

14 COMMISSIONER MCMAHON: Yes.

15 MS. HOTTEL-COX: Commissioner
16 Stidham?

17 COMMISSION STIDHAM: Yes.

18 MS. HOTTEL-COX: Commissioner Argo?

19 COMMISSIONER ARGO: Yes.

20 MS. HOTTEL-COX: Vice Chair Hewlett?

21 VICE CHAIR HEWLETT: Yes.

22 MS. HOTTEL-COX: Chair Goodman?

1 CHAIR GOODMAN: Yes.

2 MS. HOTTEL-COX: Commissioner Green?

3 COMMISSIONER GREEN: Yes.

4 MS. HOTTEL-COX: Commissioner
5 Tunstall-Williams?

6 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

7 MS. HOTTEL-COX: Commissioner Dixon?

8 COMMISSIONER DIXON: Yes.

9 MS. HOTTEL-COX: And Commissioner
10 Hassett?

11 COMMISSIONER HASSETT: Abstain.

12 CHAIR GOODMAN: The motion has
13 carried. Thank you. We are now moving on to
14 Agenda Item 6D. Thank you, Lee.

15 United States Department of the Interior,
16 National Park Service, 6625 Georgia Avenue, NW,
17 Washington, DC B Battleground National
18 Cemetery Accessible Walkway and Landscape
19 Improvements

20 Agenda Item 6D is a request to approve
21 final site development plans for the Battleground
22 National Cemetery accessible walkway and

1 landscape improvements. Laura Shipman is making
2 the presentation. Thank you, Laura.

3 MS. SHIPMAN: Thank you. Good
4 afternoon, Chair Goodman and Commissioners. The
5 National Park Service has emitted final plans for
6 site improvements to the Battleground Nation
7 Cemetery, including a new universally-accessible
8 walkway and rehabilitation of the site's historic
9 landscape.

10 The Battleground National Cemetery is
11 a one-acre cemetery located on Georgia Avenue,
12 NW, five miles north of the U.S. Capitol, and is
13 listed on the National Register of Historic
14 Places.

15 In 2014, NPS prepared a cultural
16 landscape report that outlined treatment
17 recommendations to the site, including a design
18 concept for adding an accessible walkway. NCPC
19 reviewed and approved preliminary plans for the
20 project in October 2022 and was supportive of the
21 applicant's preferred design for the entry and
22 ramp, as it provided the best alternative to

1 allow equal access for visitors to the cemetery
2 with minimal impacts to historic fabric.

3 Here is a 3D view of the new
4 universally accessible entrance gate and walkway.
5 The ramp is accessed from the northwest corner of
6 the cemetery and ends at a landing at the top of
7 the entry stairs to ensure all visitors can
8 proceed into the site from the same central
9 location.

10 The planting restoration plan
11 includes the replacement of one existing tree,
12 replanting of 26 missing trees, and the addition
13 of a new swale between the historic and new
14 retaining wall. NCPC received public comments
15 recommending milkweed be included in the plant
16 palette and non-native species and cultivars be
17 replaced. In response, NPS noted the proposed
18 landscape rehabilitation complies with the
19 cultural landscape report recommendations, which
20 allow for flexibility as needed for select plant
21 replacement and response to contemporary
22 challenges.

1 A mix of predominantly native and some
2 non-native deciduous and evergreen plant species
3 will be replanted in kind at most former
4 locations. A few select substitutions or
5 additional plants are included to support the
6 accessible walkway design or respond to the
7 existing site conditions, horticultural issues,
8 public safety, or resource protection. No plant
9 species specified for the site is designated by
10 federal or local jurisdictions as an invasive
11 species.

12 Overall, the project is not
13 inconsistent with the Comprehensive Plan
14 policies, and, as stated in the NCPC Pollinator
15 Best Practices Resource Guide, this is a historic
16 landscape where some plant species without known
17 value to pollinators are appropriate to achieve
18 the design intent. With that, staff recommends
19 the Commission approve final site development
20 plans for accessibility and landscape
21 improvements to the Battleground National
22 Cemetery in Washington, D.C.

1 That concludes my presentation.
2 Representatives from the applicant team are also
3 available to answer any questions from the
4 Commission and thank you.

5 CHAIR GOODMAN: Thank you. Do
6 Commissioners have any questions -- Commissioner
7 online or in the chambers?

8 Hearing none, I would like to then
9 thank you and move on to public testimony. Today
10 we have one person signed up to join us and I
11 believe he is on the line.

12 Mr. Bernard Berne, you will have three
13 minutes to provide your testimony. Can you
14 please let us know when you're ready? Are you
15 ready?

16 MR. BERNE: Yes. Yes, I'm ready. Can
17 you hear me?

18 CHAIR GOODMAN: Okay. Yes. Welcome,
19 Mr. Berne. Please proceed.

20 MR. BERNE: There's two things --
21 comments on two different projects anyway.
22 Similar. The landscape plan for this project

1 does not conform with several recommendations in
2 your Pollinator Best Practices Resource Guide, as
3 follows. Your guide recommends planting of
4 common milkweed with a diversity of other
5 milkweed species. The project's cultural
6 landscape report, CLP, contains no plant
7 requirements or suggestions, except for trees and
8 shrubs. Nevertheless, NPS has no plans to
9 install milkweed. The NPS should plant common
10 milkweed to support monarch butterfly
11 populations, as your guide recommends.

12 Your guide recommends a focus on
13 native perennials that provide flowers for
14 pollinators and beneficial insects, as well as
15 larval food plants for butterflies and moths.
16 Again, native. However, NPS is planning to
17 install two trees that are not only not native to
18 the National Capital Region, but are well-known
19 to be invasive.

20 First of all, deodar cedar. And here
21 is where the staff made a mistake. The Haleakala
22 National Park in Hawaii has placed the deodar

1 cedar on its invasive plant list, so NPS
2 recognizes this as such. The NPS operates that
3 park. The tree has shown its invasiveness. It's
4 in the Continental United States where reported
5 outside of cultivation in Pennsylvania, South
6 Carolina, Georgia, California, and Arizona. This
7 is an invasive species.

8 Southern magnolia, this tree has shown
9 its invasiveness in the National Capital Region
10 where the saplings were reported in a mature pine
11 forest in Prince George's County, Maryland. The
12 Flora of Northern Virginia states the tree has
13 escaped and naturalized the Tidewater area of
14 Virginia and locally and elsewhere beyond its
15 natural range in Southeastern United States.
16 This is another indication of this tree is
17 invasive. So you have two trees they're going to
18 plant in the area.

19 Battleground National Cemetery is
20 close to Rock Creek Park. Any plantings of deodar
21 cedar or southern magnolia in the cemetery will
22 place that large NPS property at risk for the

1 trees' documented invasiveness. It's a really
2 poor idea.

3 Overcup oak and inkberry holly. The
4 CLP does not recommend these two plants, which
5 are not native to the National Capital Region.
6 Native plants should replace them.

7 Your guide notes that plant cultivars
8 are selected for traits attractive to humans, but
9 not the pollinators, such as color, size, and
10 shape. Some may be toxic. The guide then says
11 to prioritize native original species wherever
12 possible. NPS is not doing this. It's planning
13 to install five cultivars whose parents are
14 native to this same region. The applicant should
15 instead replace the cultivars with their parents
16 or with other native plants whose characteristics
17 are similar to those of the cultivar, as your
18 guide suggests or recommends. Thank you.

19 CHAIR GOODMAN: Thank you, Mr. Berne.
20 Are there any questions for Mr. Berne today?
21 Commissioners, any questions online or in-person?

22 Well, thank you, Mr. Berne. We do

1 appreciate your coming to testify today. Is
2 there a motion to approve the final site
3 development plans for the Battlefield National
4 Cemetery Accessible Walkway and Landscape
5 Improvements?

6 COMMISSION STIDHAM: So moved.

7 VICE CHAIR HEWLETT: Second.

8 CHAIR GOODMAN: It's been moved by
9 Commissioner Stidham and seconded by Vice Chair
10 Hewlett.

11 Now I will open up this topic to the
12 Commission for discussion. I'm going to start
13 with Commissioner Cozart.

14 COMMISSIONER COZART: I appreciate the
15 staff for their presentation and the work on this
16 project. No additional questions.

17 CHAIR GOODMAN: Thank you,
18 Commissioner Cozart. Commissioner McMahon.

19 COMMISSIONER MCMAHON: Yeah, thanks.
20 I thank the staff also for the presentation. I've
21 got no comments.

22 CHAIR GOODMAN: Thank you,

1 Commissioner McMahon. Commissioner Stidham.

2 COMMISSION STIDHAM: I also appreciate
3 the staff's time on this project. This has been
4 a project the Park Service has been working on
5 for a while. I wouldn't think it would take us
6 this long, but a lot of coordination when you
7 talk about a historical site of this prominence.
8 So, I think the approach that we have taken is
9 appropriate for the historic resource and
10 provides much needed access.

11 CHAIR GOODMAN: Thank you. Thank
12 you, Commissioner Stidham. Commissioner Argo.

13 Commissioner Argo, you're on mute.

14 COMMISSIONER ARGO: I've got it.

15 CHAIR GOODMAN: You can go ahead.

16 COMMISSIONER ARGO: I'm having some
17 challenges today. Sorry.

18 CHAIR GOODMAN: That's okay. That's
19 alright. We understand.

20 COMMISSIONER ARGO: No additional
21 comments. I appreciate the work on this. Thank
22 you.

1 CHAIR GOODMAN: Thank you,
2 Commissioner Argo. Vice Chair Hewlett.

3 VICE CHAIR HEWLETT: Yes. Thank you,
4 Ms. Shipman, for your presentation. And I
5 applaud the work of the National Park Service.
6 This is very important. And I know it was
7 somewhat challenging, I'm sure, but it's
8 imperative to provide the accessibility. So,
9 thank you for that.

10 CHAIR GOODMAN: Thank you, Vice Chair
11 Hewlett. Commissioner Green.

12 COMMISSIONER GREEN: Thank you. I
13 appreciate the design of the ramp. And it works
14 quite well. And I just appreciate all the work
15 the applicant put into this project. I know that
16 it's a steep grade change and that was not the
17 easiest grade to adapt to. So ,thank you very
18 much.

19 CHAIR GOODMAN: Thank you,
20 Commissioner Green. Commissioner Tunstall-
21 Williams.

22 COMMISSIONER TUNSTALL-WILLIAMS:

1 Thank you for the presentation on the project.
2 Sometimes the simplest approach is the best one.
3 Nice work. No additional comments.

4 CHAIR GOODMAN: Thank you,
5 Commissioner Tunstall-Williams. Commissioner
6 Dixon?

7 COMMISSIONER DIXON: Yeah, I
8 appreciate the presentation. No further
9 comments.

10 CHAIR GOODMAN: Thank you,
11 Commissioner Dixon. Commissioner Hassett.

12 COMMISSIONER HASSETT: Thank you for
13 the presentation. I don't have any additional
14 comments.

15 CHAIR GOODMAN: Thank you very much,
16 Commissioner Hassett.

17 I would just like to say that the
18 changes are quite sensitive to the site and I
19 want to also support the comments, Commissioner
20 Stidham, that, you know, it's important that the
21 National Park Service take time for this site.
22 And it's very worthwhile and I think, as was

1 stated, the simplest approach is the best. But
2 it's important, and thank you very much for the
3 work on this and thank you to staff for the
4 presentation. Thank you to Mr. Berne for his
5 thoughtful comments.

6 Are there any further questions or
7 comments?

8 Hearing no further questions or
9 comments, can the Secretary please confirm the
10 motion and the second and take the vote by roll
11 call?

12 MS. HOTTEL-COX: The motion was made
13 by Commissioner Stidham and seconded by Vice
14 Chair Hewlett. Commissioner Cozart?

15 COMMISSIONER COZART: Yes.

16 MS. HOTTEL-COX: Commissioner
17 McMahon?

18 COMMISSIONER MCMAHON: Yes.

19 MS. HOTTEL-COX: Commissioner
20 Stidham?

21 COMMISSION STIDHAM: Yes.

22 MS. HOTTEL-COX: Commissioner Argo? I

1 see she's saying yes.

2 COMMISSIONER ARGO: Yes.

3 MS. HOTTEL-COX: Vice Chair Hewlett?

4 VICE CHAIR HEWLETT: Yes.

5 MS. HOTTEL-COX: Chair Goodman?

6 CHAIR GOODMAN: Yes.

7 MS. HOTTEL-COX: Commissioner Green?

8 COMMISSIONER GREEN: Yes.

9 MS. HOTTEL-COX: Commissioner
10 Tunstall-Williams?

11 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

12 MS. HOTTEL-COX: Commissioner Dixon?

13 COMMISSIONER DIXON: Yes.

14 MS. HOTTEL-COX: And Commissioner
15 Hassett?

16 COMMISSIONER HASSETT: Abstain.

17 CHAIR GOODMAN: Thank you. The
18 motion clearly passes.

19 Agenda Item 6E is a request to approve
20 preliminary and final site and building plans for
21 the Joint Base Anacostia-Bolling Building 3623
22 Dorm Renovation and Stormwater Management.

1 Presentation today by Laura Shipman. Thank you,
2 Laura.

3 United States Department of Defense, Department
4 of the Air Force, 370 Brookley Avenue, SW,
5 Washington, DC B Joint Base Anacostia-Bolling
6 Building 3623 Dorm Renovation and Stormwater
7 Management

8 MS. SHIPMAN: Thank you. The
9 Department of Defense has submitted preliminary
10 and final plans for the renovation of Dormitory
11 Building 3623 and related stormwater management
12 on Joint Base Anacostia-Bolling in Washington,
13 D.C.

14 The existing dorm facility is about
15 45,000 square feet and located in the southern
16 region of JBAB. The building renovation project
17 was included in the installation in the 2021
18 Historic Bolling District Plan that was approved
19 by the Commission.

20 The dormitory is currently closed and
21 requires extensive interior and exterior repairs
22 to provide accommodations for unaccompanied

1 airmen. The proposed exterior building
2 renovation work is primarily in-kind replacement
3 of exterior finishes and roofing and will not
4 change the facility's character or building
5 footprint.

6 The applicant indicated that onsite
7 stormwater management is required to meet
8 District Department of Energy and Environment
9 standards, as the cost of renovation is more than
10 50 percent of the pre-project facility value.
11 Two bioretention facilities are proposed to the
12 west and east of the building.

13 Here is a detailed view of the
14 planting plans. The proposed bioretention
15 facilities replaced underutilized lawn area and
16 do not require any tree removal.

17 At the request of staff, the applicant
18 agreed to include milkweed and a plant palette
19 for the bioretention facilities to support
20 pollinator species.

21 With that, staff recommends the
22 Commission approve the preliminary and final site

1 and building plans for the renovation of
2 Dormitory Building 3623 and related stormwater
3 management on Joint Base Anacostia-Bolling in
4 Washington, D.C.

5 That concludes my presentation.
6 Representatives of the project team are also
7 available to respond to any questions from the
8 Commission. Thank you.

9 CHAIR GOODMAN: Thank you, Laura, and
10 thank you to your team. Do the Commissioners
11 online or in-person have any questions for Laura
12 or for the team? Any questions regarding this
13 project?

14 Hearing none, we're going to turn now
15 to public testimony. We have one person who has
16 signed up to speak today.

17 Mr. Bernard Berne, you will have three
18 minutes to provide your testimony. Could you
19 please tell us when you are ready?

20 We can't hear you, Mr. Berne. I think
21 your microphone is still off.

22 MR. BERNE: I am ready.

1 CHAIR GOODMAN: Yes, we can hear you
2 and you're ready. Very good. Please begin.
3 Thank you.

4 MR. BERNE: Unlike the previous
5 project, this project is generally consistent
6 with the recommendations in your Pollinator Best
7 Practices Resource Guide. However, it does need
8 some improvements, relatively minor.

9 Your guide recommends planting of
10 common milkweed, along with a diversity of other
11 milkweed species. However, the applicant plans
12 to install only swamp milkweed because it will be
13 exposed to water and planted in a bioretention
14 facility. This may appear obvious, but it's
15 really not. It's the wrong milkweed. Swamp
16 milkweed spreads via seeds and does not spread by
17 runners and tends to disappear as vegetation
18 densities increase. This is not a good
19 vegetation competitor. Most plants live for only
20 two to five years in gardens. As a result, the
21 plants are not likely to survive very long if the
22 applicant installs them in the bioretention

1 areas.

2 In contrast, common milkweed grows
3 naturally in ditches, which contain as much water
4 as the bioretention facilities. The plants
5 spread via runners and is an excellent
6 competitor. I've seen it spread throughout a
7 large bioretention area within a few years after
8 planting. The applicant should add into the
9 plant list -- it can keep the swamp milkweed as
10 well, but add the common milkweed.

11 Your guide recommends a focus on
12 native perennials that provide flowers for
13 pollinators and beneficial insects, as well as
14 larval food plants for butterflies and moths.
15 However, the applicant plans to install a grass,
16 prairie dropseed, which, as its name suggests, is
17 not native to the National Capital Region. The
18 applicant should replace that plant with similar
19 species, such as Indian grass, that is native to
20 this region.

21 Your guide notes that plant cultivars
22 are selective for traits attractive to humans,

1 but not pollinators: size, color, and shape.
2 Some may be toxic. I said it before in the last
3 speech. The guide states, therefore, prioritize
4 the original native species wherever possible.
5 However, the applicant plans to install four
6 cultivars whose parents are not native to the
7 National Capital Region.

8 But these are cultivars. The
9 applicant should instead replace the cultivars
10 with their parents or other native plants whose
11 characteristics -- height, spread, flower color,
12 leaf color, et cetera -- are similar to those of
13 the cultivars. You really should avoid
14 cultivars. You shouldn't use them unless they're
15 really important or they have better
16 survivability or something. Thank you.

17 CHAIR GOODMAN: Thank you, Mr. Berne.
18 Are there any questions for Mr. Berne? Are there
19 any questions from Commissioners online or in the
20 chamber?

21 Thank you for testifying today, Mr.
22 Berne. That concludes public testimony and we're

1 going to move on now.

2 Is there a motion to approve
3 preliminary and final site and building plans for
4 the Joint Base Anacostia-Bolling Building No.
5 3623 Dorm Renovation and Stormwater Management
6 Project?

7 VICE CHAIR HEWLETT: Move approval,
8 Madam Chair.

9 CHAIR GOODMAN: Thank you, Vice Chair
10 Hewlett. Is there a second?

11 COMMISSIONER MCMAHON: I'll second.

12 CHAIR GOODMAN: Thank you,
13 Commissioner McMahon. It's been moved and
14 seconded. It is now open to the Commission for
15 discussion. And I want to begin deliberations
16 with Commissioner McMahon.

17 COMMISSIONER MCMAHON: No. Good
18 simple design. It addresses the key issues as
19 the Air Force start taking care of JBAB. I have
20 no other comments.

21 CHAIR GOODMAN: Thank you,
22 Commissioner McMahon. Commissioner Stidham.

1 COMMISSION STIDHAM: Thank you for the
2 presentation. No comments from me.

3 CHAIR GOODMAN: Thank you,
4 Commissioner Stidham. Commissioner Argo.

5 COMMISSIONER ARGO: I appreciate the
6 presentation and the work that's going to be done
7 here. No additional comments. Thank you.

8 CHAIR GOODMAN: Thank you,
9 Commissioner Argo. Vice Chair Hewlett.

10 VICE CHAIR HEWLETT: Thank you for the
11 presentation, Ms. Shipman. These are much needed
12 renovations for those who serve our country.

13 CHAIR GOODMAN: Thank you, Vice Chair
14 Hewlett. Commissioner Green.

15 COMMISSIONER GREEN: Thank you. I
16 just want to thank the applicant for the work
17 they put into this project and look forward to
18 its completion. Thank you.

19 CHAIR GOODMAN: Thank you,
20 Commissioner Green. Commissioner Tunstall-
21 Williams.

22 COMMISSIONER TUNSTALL-WILLIAMS:

1 Thank you for the presentation. No additional
2 comments. Thank you.

3 CHAIR GOODMAN: Thank you,
4 Commissioner Tunstall-Williams. Commissioner
5 Dixon.

6 COMMISSIONER DIXON: Yeah, Madam
7 Chair, I do see a lot of roof space and it's my
8 usual concern about solar utilization. So I'm
9 not going to press it, since we're so far along
10 and I want to see this to go forward. But I'd
11 just simply like to raise it again. I kind of
12 hate to raise it always. I would think that we
13 could probably have it as an automatic check when
14 these projects come through.

15 Thank you very much, and thanks for
16 the presentation, and I support it.

17 CHAIR GOODMAN: Thank you,
18 Commissioner Dixon. Commissioner Hassett.

19 COMMISSIONER HASSETT: No additional
20 comments for me. Thank you for the presentation.

21 CHAIR GOODMAN: Thank you,
22 Commissioner Hassett. Commissioner Cozart.

1 COMMISSIONER COZART: I appreciate the
2 presentation and the work on this important
3 project. No additional comments or questions.

4 CHAIR GOODMAN: Thank you,
5 Commissioner Cozart.

6 The project will provide much needed
7 renovations to housing for airmen on Joint Base
8 Anacostia-Bolling, and that will enable the
9 installation to continue to meet its important
10 mission. Thank you again to Mr. Berne for his
11 comments.

12 Are there any further comments or
13 questions from the Commission? Any further
14 comments or questions?

15 Hearing none, can the Secretary please
16 confirm the motion and the second and call for
17 the vote?

18 MS. HOTTEL-COX: The motion was made
19 by Vice Chair Hewlett and seconded by
20 Commissioner McMahon. Commissioner Cozart?

21 COMMISSIONER COZART: Yes.

22 MS. HOTTEL-COX: Commissioner

1 McMahon?

2 COMMISSIONER MCMAHON: Yes.

3 MS. HOTTEL-COX: Commissioner

4 Stidham?

5 COMMISSION STIDHAM: Yes.

6 MS. HOTTEL-COX: Commissioner Argo?

7 I see she says yes. Vice Chair Hewlett?

8 VICE CHAIR HEWLETT: Yes.

9 MS. HOTTEL-COX: Chair Goodman?

10 CHAIR GOODMAN: Yes.

11 MS. HOTTEL-COX: Commissioner Green?

12 COMMISSIONER GREEN: Yes.

13 MS. HOTTEL-COX: Commissioner

14 Tunstall-Williams?

15 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

16 MS. HOTTEL-COX: Commissioner Dixon?

17 Commissioner Dixon, are you still with

18 us?

19 (No audible response.)

20 MS. HOTTEL-COX: And Commissioner

21 Hassett?

22 COMMISSIONER HASSETT: Abstain.

1 CHAIR GOODMAN: Thank you. The
2 motion has carried. And I do want to thank Laura
3 again. Thank you for the presentation.
4 Armed Forces Retirement Home, 3700 North Capitol
5 Street, Washington, DC B President Lincoln's
6 Cottage Interpretive Gardens

7 Agenda Item 6F is a request to approve
8 preliminary and final site development plans for
9 President Lincoln's Cottage Interpretative
10 Gardens. Presentation by Jamie Herr.

11 MS. HERR: Good afternoon. I'm here
12 to close us out today. Good afternoon, Chair
13 Goodman and members of the Commission. The
14 Armed Forces Retirement Home has submitted
15 preliminary and final site development plans for
16 a new interpretative garden at President
17 Lincoln's Cottage. The cottage is located on the
18 grounds of the Armed Forces Retirement Home, but
19 is maintained and owned by the non-profit,
20 President Lincoln's Cottage.

21 The planned interpretative gardens
22 are intended to represent various parts of

1 Lincoln's life in his formative years to his
2 legacy as shown here. This new design will
3 improve the visitor experience and showcase plant
4 material representing President Lincoln's life.
5 And as such, staff recommends the Commission
6 approve the preliminary and final site
7 development plans of President Lincoln's Cottage
8 Interpretative Gardens at the Armed Forces
9 Retirement Home, 3700 North Capitol Street,
10 Washington, D.C.

11 Staff has received public comments
12 related to the inclusion of milkweed and the
13 replacement of certain plants which may be
14 considered invasive. In response, the applicant
15 updated the planting plan to replace several
16 plants as noted here. Others may be substituted,
17 depending on availability. This landscape is not
18 a meadow, but part of the historic grounds of the
19 Armed Forces Retirement Home and the historic
20 Lincoln Cottage. The proposed gardens are
21 interpretive in nature and intended to tell the
22 story of President Lincoln's life and legacy.

1 Overall, staff finds the project is not
2 inconsistent with NCPC policies and guidance
3 regarding plantings or landscape treatments.

4 This concludes my presentation. The
5 applicant is here to answer any questions.

6 CHAIR GOODMAN: Thank you, Jamie and
7 thank you to the team. Do Commissioners online
8 or in person have any questions for Jamie?

9 Hearing none, we will move on. Is
10 there a motion to approve the preliminary and
11 final site development plans for President
12 Lincoln's Cottage Interpretive Garden?

13 VICE CHAIR HEWLETT: So moved, Madam
14 Chair.

15 CHAIR GOODMAN: Thank you. We have
16 a motion --

17 COMMISSIONER DIXON: I second.

18 CHAIR GOODMAN: A motion from Vice
19 Chair Hewlett and a second from Commissioner
20 Dixon. I'll now open it up to comments and
21 discussion by the Commission. And I'm going to
22 begin with Commissioner Tunstall-Williams.

1 COMMISSIONER TUNSTALL-WILLIAMS: That
2 was a great, short, and sweet presentation. I
3 don't have a whole lot to say. Great project.
4 It's a beautiful site.

5 MS. HERR: Thank you.

6 COMMISSIONER DIXON: I don't have
7 permission to come in, but let me just find out
8 --

9 CHAIR GOODMAN: Commissioner Dixon,
10 would you like to comment? You're next,
11 Commissioner Dixon.

12 COMMISSIONER DIXON: I have no
13 comment. Thank you.

14 CHAIR GOODMAN: Thank you,
15 Commissioner Dixon. Commissioner Hassett.

16 COMMISSIONER HASSETT: No additional
17 comments from me. Thank you for the
18 presentation.

19 CHAIR GOODMAN: Thank you,
20 Commissioner Hassett. Commissioner Cozart.

21 COMMISSIONER COZART: No additional
22 comments. Thank you for the presentation and the

1 work.

2 CHAIR GOODMAN: Thank you,
3 Commissioner Cozart. Commissioner McMahon.

4 COMMISSIONER MCMAHON: No comments.
5 Thank you.

6 CHAIR GOODMAN: Thank you,
7 Commissioner McMahon. Commissioner Stidham.

8 COMMISSION STIDHAM: No comments from
9 me either.

10 CHAIR GOODMAN: Thank you,
11 Commissioner Stidham. Commissioner Argo.

12 COMMISSIONER ARGO: No additional
13 comments. Thank you.

14 CHAIR GOODMAN: Thank you,
15 Commissioner Argo. And Vice Chair Hewlett.

16 VICE CHAIR HEWLETT: Thank you. I
17 have no additional comments.

18 CHAIR GOODMAN: Thank you. And
19 Commissioner Green.

20 COMMISSIONER GREEN: I hate to clutter
21 up such an efficient presentation with a long
22 string of comments. So I thank the applicant and

1 the staff for this and look forward to seeing
2 this project move forward.

3 CHAIR GOODMAN: Thank you,
4 Commissioner Green. And I won't provide a lengthy
5 comment either, except that this is one of those
6 little gems in Washington that is a wonderful
7 historic site. And the gardens are going to
8 enhance it. It's going to be a beautiful addition
9 to the site. So thank you and thank you for your
10 presentation as well. We are very grateful.

11 Can the Secretary please confirm the
12 motion and the second and take the vote by roll
13 call?

14 MS. HOTTEL-COX: Yes. The motion was
15 made by Vice Chair Hewlett and seconded by
16 Commissioner Dixon. Commissioner Cozart?

17 COMMISSIONER COZART: Yes.

18 MS. HOTTEL-COX: Commissioner
19 McMahon?

20 COMMISSIONER MCMAHON: Yes.

21 MS. HOTTEL-COX: Commissioner
22 Stidham?

1 COMMISSION STIDHAM: Yes.

2 MS. HOTTEL-COX: Commissioner Argo?

3 COMMISSIONER ARGO: Yes.

4 MS. HOTTEL-COX: Vice Chair Hewlett?

5 VICE CHAIR HEWLETT: Yes.

6 MS. HOTTEL-COX: Chair Goodman?

7 CHAIR GOODMAN: Yes.

8 MS. HOTTEL-COX: Commissioner Green?

9 COMMISSIONER GREEN: Yes.

10 MS. HOTTEL-COX: Commissioner
11 Tunstall-Williams?

12 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

13 MS. HOTTEL-COX: Commissioner Dixon?

14 COMMISSIONER DIXON: Yes.

15 MS. HOTTEL-COX: And Commissioner
16 Hassett?

17 COMMISSIONER HASSETT: Abstain.

18 CHAIR GOODMAN: Thank you, Meghan.

19 We appreciate it and the motion has carried. Are
20 there any further questions or comments from
21 Commissioners? Any further questions or
22 comments?

1 Hearing none, the open session -- I'm
2 sorry, the Commission has -- this concludes our
3 open session. The Commission will meet again on
4 Thursday, April 3rd at 1:00 p.m. And if there's
5 no further business, the session is --

6 COMMISSIONER DIXON: Madam Chair, I
7 apologize.

8 CHAIR GOODMAN: Commissioner Dixon.

9 COMMISSIONER DIXON: I'm moving
10 between airport gates, so that's why -- but thank
11 you. I just wanted to apologize.

12 CHAIR GOODMAN: Oh, thank you. No
13 worries.

14 COMMISSIONER DIXON: I tried to make
15 it transparent, but I couldn't. So, anyway, bye-
16 bye.

17 CHAIR GOODMAN: We're grateful that
18 you joined us. Thank you, Commissioner Dixon.
19 This session is now adjourned.

20 (Whereupon, the above-entitled matter
21 went off the record at 3:00 p.m.)
22

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C E R T I F I C A T E

This is to certify that the foregoing transcript

In the matter of: Commission Meeting

Before: NCPC

Date: 03-06-25

Place: teleconference

was duly recorded and accurately transcribed under
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+ + + + +

ORAL REPLY

IN THE MATTER OF:

ALEXANDER ANZIVINE,
Special Agent in Training

Respondent.

Wednesday,
March 12, 2025

Video/Teleconference

The above-entitled matter came on for
hearing, pursuant to notice, at 10:55 a.m. EDT

BEFORE: DR. LINA ALATHARI, Chair
MICHAEL BALL, Member
TIMOTHY C. BURNS, Member

APPEARANCES:

On Behalf of the Respondent:

ALEXANDER ANZIVINE, pro se

STAFF PRESENT:

CATHERINE APARENTE, Nurse Consultant
EACATA GREGORY, Executive Office of the
Equal Employment Opportunity
and Conflict Resolution
DR. NADEEM SIDDIQUI, Chief Medical Officer
ANDREA TASH, Nurse Consultant
EDEN THOMPSON, Attorney Advisor

P-R-O-C-E-E-D-I-N-G-S

10:54 a.m.

MS. THOMPSON: So welcome to the Medical Review Board meeting. My name is Eden Thompson and I'm the legal advisor to the Board. I'm joined here by the Board Chair, Board members, representatives from Safety and Health, representatives from the Office of Equal Employment Opportunity and Conflict Resolution. And I'm going to turn it over to the Board Chair, Dr. Lina Alathari, who is going to get us started and put us on the record.

DR. ALATHARI: Thank you, Eden.

Good morning, everyone. Good morning. The time is now 10:54 on Wednesday, March 12th, 2025. I'm Dr. Lina Alathari. I am the Chief of the National Threat Assessment Center for the Secret Service and the Chair of the Medical Review Board. Joining me today are the other Board -- the other Medical Review Board members, Deputy Chief Timothy C. Burns of the White House Branch and Deputy Assistant Director Michael Ball

1 of the Office of Investigations.

2 We also have other attendees including
3 Attorney Advisor Eden Thompson; Dr. Nadeem
4 Siddiqui, Secret Service Chief Medical Officer;
5 Eacata Gregory, the Executive over the Office of
6 Equal Employment Opportunity and Conflict
7 Resolution; Nurse Consultants Andrea Tash and
8 Catherine Aparente; and of course Student Agent
9 Trainee Alexander Anzivine.

10 The purpose of this meeting is to
11 afford Special Agent Trainee Anzivine the
12 opportunity to make an oral reply to the Secret
13 Service Medical Review Board notice.

14 So I will now turn over the meeting to
15 -- I believe is it Nurse Aparente that's going to
16 present -- who will read the case summary into
17 the record.

18 After the case summary has been read,
19 Trainee Anzivine, you will have an opportunity to
20 present whatever information that you wish to for
21 the Board.

22 MS. APARENTE: Thank you, Dr.

1 Alathari.

2 Good morning, everyone. Special Agent
3 Trainee Alexander Anzivine developed right
4 shoulder pain around May 3rd of 2024 during bench
5 pressing while in training at RTC. An MRI
6 evaluation dated May 9, 2024 identified tear of
7 the right pectoralis major muscle. He
8 subsequently underwent surgical repair around May
9 23rd of 2024. Trainee Anzivine was medically
10 recycled on day 36 of RTC training.

11 SA Trainee Anzivine has done extensive
12 physical therapy after surgery and has improved
13 from physical rehabilitation standpoint. Lonnie
14 Davis, M.D., SA Trainee Anzivine's treated
15 surgeon however has recently delayed the maximum
16 medical improvement time frame from February
17 2025th to May 2025th. Current and planned
18 treatment includes physical therapy.

19 Based on the most recent medical
20 clearance checklist dated February 14th, 2025 SA
21 Trainee Anzivine has the following work
22 restrictions: No work or protection assignments

1 that have the potential of physical
2 confrontation; no participation in defensive
3 control tactics training; and no lifting of heavy
4 objects over 75 pounds.

5 In summary, the available medical
6 documentation suggests that SA Trainee Anzivine
7 will be unable to complete his required training
8 and be cleared for full duty at least until May
9 2025. Consequently, he isn't able to perform
10 essential job functions and/or duties of a
11 special agent position. Over.

12 DR. ALATHARI: Thank you so much.

13 Trainee Anzivine, do you have any
14 information that you would like to present to the
15 Board at this point?

16 SA ANZIVINE: Yes, I just want to go
17 over what the doctor said to me basically. After
18 the -- the surgery and everything the doctor told
19 me it was going to be about a year time frame, so
20 he was tracking about May of this year currently.
21 And that's what it had said on most of my Secret
22 Service medical checklists for the MMI.

1 When I had talked to my physical
2 therapist at one point I was telling her how
3 eager I was to get back into training and, you
4 know, continue becoming a special agent. As I
5 had been uniform division for five years I still
6 want to stay with the agency and I'm not trying
7 to hold off any longer than possible. So we were
8 shooting for a somewhat, you know, obtainable
9 goal of February.

10 And I told her all the standards that
11 I had to meet for training and stuff like that.
12 So we were really trying to push it with physical
13 therapy to get into February, but as that time
14 frame came closer we realized, along with Dr.
15 Lonnie Davis, that that unfortunately was not
16 going to be possible regarding the physical
17 requirements. So that's why there's a little
18 differentiation from February to May.

19 But, you know, May's only a couple
20 months away, so I'm -- I'm more than confident
21 that I'll be ready, you know, by the time the
22 doctor says so.

1 DR. ALATHARI: Thank you for that.

2 Do we have any questions from any of
3 the Board members or staff? Nurse Aparente?

4 MS. APARENTE: So I think I just want
5 to check because based on the recent
6 documentation that you have some minor
7 impairments, can you describe what is a minor
8 impairment? Like do you have any specific
9 limitation like as far as like for physical
10 training that you're going to be performing?
11 When you head back to training what kind of
12 activities you think you're going to be unable to
13 perform?

14 SA ANZIVINE: Currently with the --
15 the physical fitness test requirements. Push-ups
16 and pull-ups. Pull-ups especially because the --
17 the tendon in the repair that they had going on,
18 it's when I'm up in that pronated position
19 hanging, the entire weight pulling down on that
20 tendon is -- you know, it's -- it's pretty
21 difficult. So I'm trying to really build that
22 back up with a lot of assisted pull-ups and band

1 work along with physical therapy. Additionally,
2 I work out here, you know, on a day-to-day basis
3 when I can. So that much -- push-ups is -- is
4 coming along pretty well. It's just, you know,
5 when I get closer to the -- the last few that I
6 need to pass the physical fitness test I can
7 really start to feel the strain in the upper pec
8 and the shoulder.

9 As far as the -- my restrictions for
10 combatives, I -- I think waiting around until May
11 like the doctor suggested is definitely a viable
12 option because I don't -- the last thing I would
13 want to have is to go back a little early, you
14 know, pushing it because I'm eager to get in and,
15 you know, something worse happens. That's one of
16 the biggest things that the doctor warned me
17 about.

18 MS. APARENTE: Thank you.

19 DR. ALATHARI: Anyone else have any
20 questions? AD Ball?

21 MR. BALL: Yes, just to clarify on
22 that point on step further. So you come back in

1 May, if you were to go back to training. So you
2 can resume all activities of training to include
3 control tactics, firearms. What timeline are we
4 looking at then for the physical fitness
5 component; i.e., pull-ups and push-ups?

6 SA ANZIVINE: I'm not 100 percent sure.
7 I would have to go over that with the doctor. But
8 I'm working out every day here trying to get up
9 to that, you know, 16 requirement. So I'm -- I
10 would say I'm relatively close now as far as, you
11 know, push-ups and pull-ups. I mean, unassisted
12 I can do about 5 out of the 11 you need for a 4.
13 Push-ups, I'm at around 40-ish depending, you
14 know, on how fresh I am. So I don't think it's,
15 you know, outside the -- the mind set to be ready
16 by May, you know, end of May there.

17 DR. ALATHARI: Deputy Chief Burns?

18 MR. BURNS: (No audible response.)

19 DR. ALATHARI: We can't hear you. I
20 think there's -- you might be having sound issues
21 because it looks like you're un-muted. You might
22 have to jump back on your phone.

1 MR. BURNS: Can you (audio
2 interference)?

3 DR. ALATHARI: Oh, we heard something.

4 MR. BURNS: (No audible response.)

5 DR. ALATHARI: No. Maybe drop it in
6 the chat?

7 (Pause.)

8 DR. ALATHARI: He might be trying to
9 join. Let's just give him a few minutes.

10 Are you trying to call from the phone?

11 MR. BURNS: (No audible response.)

12 DR. ALATHARI: While we wait does
13 anyone else have any questions for SA Trainee
14 Anzivine?

15 (No audible response.)

16 DR. ALATHARI: Okay. So we'll just
17 wait for Mr. Burns.

18 MR. BURNS: I can hear you guys. Can
19 you hear me now?

20 SA ANZIVINE: Yes, sir.

21 DR. ALATHARI: Oh, perfect. Yes.

22 MR. BURNS: My question was -- I know

1 you mentioned the 16 points for the PT test. How
2 far away are you from just passing the test
3 though? I understand the 16 obviously you get a
4 perfect score, but how close are you to where you
5 would be able to actually just pass the PT test
6 for training purposes?

7 SA ANZIVINE: What do you consider
8 passing, sir, because I know they do the three PT
9 tests when you come in. It's -- I think the
10 first one initially is a 7, then a 9, and then
11 the last 10 with no zeroes.

12 MR. BURNS: Yes, the 10 with no
13 zeroes. Like what it would take for you to be
14 able to graduate, fully functioning, passing the
15 PT test? So yes the no zeroes with 10 points.

16 SA ANZIVINE: I would have to take a
17 look at a PT sheet real quick just to see what --
18 what score equals what pull-ups because offhand I
19 can't remember. I would say relatively close
20 though. I mean, you know, by the end of May,
21 maybe early June no problem at all.

22 MR. BURNS: All right. Thank you.

1 SA ANZIVINE: Yes, sir.

2 DR. ALATHARI: Thank you. Trainee
3 Anzivine, do you have anything further you would
4 like to add before we close?

5 SA ANZIVINE: The only thing I'd like
6 to add is just, you know, for the Board to
7 recognize that since I've gotten hurt I've, you
8 know, attended all physical therapies and then
9 worked out pretty much every day on my own time,
10 making a strong effort to get back into, you
11 know, Secret Service training and, you know,
12 finish up becoming a special agent. I don't want
13 anybody to think that, you know, I'm sitting
14 around here kind of milking the clock, so to
15 speak.

16 DR. ALATHARI: Thank you so much. And
17 thanks to everyone. You will be notified of the
18 Board's decision.

19 And I will close off. The time now is
20 11:06 and we are off the record.

21 (Whereupon, the above-entitled matter
22 went off the record at 11:06 a.m.)

<p>A</p> <p>a.m 1:14 3:2 13:22 able 6:9 12:5,14 above-entitled 1:13 13:21 activities 8:12 10:2 AD 9:20 add 13:4,6 Additionally 9:1 advisor 2:8 3:5 4:3 afford 4:11 agency 7:6 agent 1:8 4:8,11 5:2 6:11 7:4 13:12 Alathari 1:15 3:11,13 3:16 5:1 6:12 8:1 9:19 10:17,19 11:3,5,8,12 11:16,21 13:2,16 Alexander 1:8 2:3 4:9 5:3 and/or 6:10 Andrea 2:8 4:7 anybody 13:13 Anzivine 1:8 2:3 4:9,11 4:19 5:3,9,11,21 6:6 6:13,16 8:14 10:6 11:14,20 12:7,16 13:1 13:3,5 Anzivine's 5:14 Aparente 2:5 4:8,15,22 8:3,4 9:18 APPEARANCES 2:1 Assessment 3:17 assignments 5:22 Assistant 3:22 assisted 8:22 attended 13:8 attendees 4:2 Attorney 2:8 4:3 audible 10:18 11:4,11 11:15 audio 11:1 available 6:5</p>	<p>3:19,20,20 4:13,21 6:15 8:3 13:6 Board's 13:18 Branch 3:22 build 8:21 Burns 1:16 3:21 10:17 10:18 11:1,4,11,17,18 11:22 12:12,22</p>	<p>depending 10:13 Deputy 3:21,22 10:17 describe 8:7 developed 5:3 differentiation 7:18 difficult 8:21 Director 3:22 division 7:5 doctor 6:17,18 7:22 9:11,16 10:7 documentation 6:6 8:6 Dr 1:15 2:7 3:11,13,16 4:3,22 6:12 7:14 8:1 9:19 10:17,19 11:3,5 11:8,12,16,21 13:2,16 drop 11:5 duties 6:10 duty 6:8</p>	<p>go 6:16 9:13 10:1,7 goal 7:9 going 3:10,11 4:15 6:19 7:16 8:10,12,17 Good 3:14,14 5:2 gotten 13:7 graduate 12:14 Gregory 2:6 4:5 guys 11:18</p>
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		<p>G</p> <p>give 11:9</p>	<p>J</p> <p>job 6:10 join 11:9 joined 3:6 Joining 3:19 jump 10:22 June 12:21</p> <p>K</p> <p>kind 8:11 13:14 know 7:4,8,19,21 8:20 9:2,4,14,15 10:9,11 10:14,15,16 11:22 12:8,20 13:6,8,11,11 13:13</p>
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