

NATIONAL CAPITAL PLANNING COMMISSION

+ + + + +

COMMISSION MEETING

+ + + + +

OPEN SESSION

+ + + + +

THURSDAY, JUNE 6, 2024

+ + + + +

The meeting convened via Video Teleconference, at 1:00 p.m. EDT, Teri Hawks Goodmann, Chair, presiding.

NATIONAL CAPITAL PLANNING COMMISSION MEMBERS
PRESENT:

TERI HAWKS GOODMANN, Chair
 Presidential Appointee (At-Large)
ELIZABETH HEWLETT, Vice Chair
 Presidential Appointee
LINDA ARGO, Mayoral Appointee
ANITA COZART, Office of the Mayor of the District
 of Columbia
CHELSEA DAVIS, U.S. Senate Committee on Homeland
 Security and Governmental Affairs
ARRINGTON DIXON, Mayoral Appointee
BRYAN CLARK GREEN, Presidential Appointee
LAUREN HASSETT, U.S. House of Representatives
 Committee on Oversight and Accountability
PAUL MCMAHON, Department of Defense
TAMMY STIDHAM, Department of the Interior
KRISTI TUNSTALL-WILLIAMS, General Services
 Administration
PETER WARREN, U.S. House of Representatives
 Committee on Oversight and Accountability

NCPC STAFF PRESENT:

MARCEL C. ACOSTA, Executive Director
TONY CHAMP, IT Manager
BRITTNEY DRAKEFORD, Urban Planner
MATTHEW FLIS, Senior Urban Planner
STEPHANIE FREE, Urban Planner
JAMIE HERR, Urban Planner
JULIA KOSTER, Secretary to the Commission
ELIZABETH MILLER, Director, Physical Planning
Division
STEVE MORGAN, Webmaster
MICHAEL SHERMAN, Director, Policy & Research
Division
LAURA SHIPMAN, Urban Planner
MICHAEL WEIL, Urban Planner

CONTENTS

Roll Call	4
Report of the Chair	6
Report of the Executive Director	10
Action Items	
National Capital Planning Commission, National Capital Region, Comprehensive Plan Introduction Chapter Update	14
National Capital Planning Commission, National Capital Region, Submission Guidelines Equity Updates	29
United States Department of the Interior, National Park Service, Malcolm X Avenue, SE and Martin Luther King Jr. Avenue, SE, Washington, DC B Shepherd Parkway Parkland Rehabilitation	56
District of Columbia Department of General Services, 650 Anacostia Avenue, NE, Washington, DC B Thomas Elementary School Modernization	76
District of Columbia Department of Transportation, 250 M Street, SE, Washington, DC B Small Cell Guidelines Update for Standalone Poles	92
Information Presentation Little Falls Parkway Improvements	126
Adjourn	

1 P-R-O-C-E-E-D-I-N-G-S

2 (1:00 p.m.)

3 CHAIR GOODMAN: Good afternoon and
4 welcome to the National Capital Planning
5 Commission's June 6, 2024, open session. First,
6 Ms. Koster, can you please take the roll?

7 MS. KOSTER: Certainly. Commissioner
8 Cozart?

9 COMMISSIONER COZART: Here.

10 MS. KOSTER: Commissioner McMahon?

11 COMMISSIONER McMAHON: I am here.

12 MS. KOSTER: Thank you. Commissioner
13 Stidham?

14 COMMISSIONER STIDHAM: Here.

15 MS. KOSTER: Thank you. Commissioner
16 Argo?

17 COMMISSIONER ARGO: I'm here.

18 MS. KOSTER: Good. Great. Vice Chair
19 Hewlett?

20 VICE CHAIR HEWLETT: Here.

21 MS. KOSTER: Chair Goodman?

22 CHAIR GOODMAN: Present.

1 MS. KOSTER: Thank you. Commissioner
2 Green?

3 COMMISSIONER GREEN: Here.

4 MS. KOSTER: Thank you. Commissioner
5 Tunstall-Williams?

6 COMMISSIONER TUNSTALL-WILLIAMS:
7 Present.

8 MS. KOSTER: Thank you. Commissioner
9 Dixon? Okay, Commissioner Cash? Present?
10 Commissioner Davis?

11 COMMISSIONER DIXON: Here.

12 MS. KOSTER: Thank you. And
13 Commissioner Hasset.

14 COMMISSIONER HASSETT: Here.

15 MS. KOSTER: I'll note that Marcel
16 Acosta, the Executive Director, Diane Sullivan,
17 with the Urban Design & Plan Review, and Mike
18 Sherman, with the Policy & Research Division, are
19 also in the meeting.

20 CHAIR GOODMAN: Thank you. Thank
21 you, Ms. Koster. Noting the presence of a
22 quorum, I'd like to call the meeting to order.

1 Today's meeting is livestreamed and
2 will be available in a few days as a video on
3 NCPC's website. And if there's no objection, the
4 Agenda, as posted, will be adopted, as the order
5 of business for today. And now, we will play a
6 short clip of the Pledge of Allegiance.

7 (Pledge of Allegiance.)

8 CHAIR GOODMAN: NCPC will continue to
9 conduct its meetings online until the renovations
10 and the Commission chambers are complete.

11 And I want to share how we will be
12 conducting Commission business, following staff
13 presentations and any other testimony. I will
14 ask for a motion and a second, as appropriate.

15 During Commission deliberations, I
16 will use the round-robin format to ask each
17 commissioner if they have any comments or input.

18 At other times, if commissioners wish
19 to be recognized, they should unmute and ask to
20 be recognized.

21 So, beginning today, a very special
22 auspicious occasion, Agenda item number 2 is a

1 report from the Chair.

2 And today's Commission meeting marks
3 the official centennial of the National Capital
4 Planning Commission. On June 6, 1924, Congress
5 authorized the creation of the National Capital
6 Park Commission to advance ideas for a beautiful,
7 symbolic capital, and the needs of a growing
8 federal government, as well as the needs of the
9 growing community.

10 And I want to recognize the
11 dedication, vision, and work of the chairs who
12 preceded me, the Commission members who preceded
13 all of us, and the Agency's staff that have all
14 created an incredible legacy.

15 And I want to call out especially our
16 staff, who make so much possible and continue to
17 keep this vision of an iconic capital of the
18 United States alive.

19 I'm honored to share a letter today.
20 So, President Joe Biden commemorated the Agency's
21 centennial, and I would like to read it into the
22 record.

1 I send my warmest regards to the
2 National Capital Planning Commission, as you
3 celebrate your 100th anniversary.

4 Washington, DC, is more than just a
5 place where people live and visit. In the land
6 of possibilities, the District reflects America's
7 highest aspirations and represents our shared
8 values.

9 The character of our country is
10 symbolized in the monuments and memorials,
11 statues, and public buildings and spaces, that
12 make our nation's capital a beacon of hope for
13 the entire world. And that's in no small part
14 because of the hard work of the generations of
15 women and men who have made up the NCPC.

16 Since it was established one century
17 ago, the NCPC has been critical to making sure
18 that Washington, DC, serves as a source of
19 inspiration and opportunity by overseeing the
20 quality of federal facilities, encouraging
21 organized economic and social development,
22 leading initiatives that will determine the

1 District's future, and so much more.

2 The NCPC has made an immense impact on
3 the lives of so many.

4 I am grateful for your efforts, and I
5 look forward to seeing you continue to chart a
6 better course for our nation's capital.

7 On this centennial anniversary, I hope
8 you feel great pride in the role the NCPC has
9 played in preserving the legacy of Washington,
10 DC, while promoting a positive vision for its
11 future.

12 Your dedication is key to ensuring the
13 District forever remains a wellspring of
14 possibility. Keep the faith. Joe Biden.

15 And so, I'm grateful to the President
16 for sending a letter on this centennial occasion,
17 and I do hope that all of you feel pride -- great
18 pride -- in the work that we do collectively.

19 Later tonight at 6:00 p.m. at the
20 Martin Luther King, Jr., Library downtown, we
21 will launch an exhibit, Planning Washington,
22 Capital and Community.

1 And we will host a discussion with the
2 great panel to reflect on the Agency's history
3 and lessons learned, that can inform our work
4 today.

5 I hope you're able to attend and can
6 visit the exhibit while it's at the downtown
7 library for the next three months, and at other
8 venues across the city later in the year.

9 Later on in today's Agenda, we will
10 consider updates to the comprehensive plan. I
11 hope that as commissioners provide their comments
12 on these proposals, you will also take a moment
13 to reflect on the Agency's history and how it can
14 inform our work, on this centennial anniversary.

15 Agenda item number 3 is Report of the
16 Executive Director, Mr. Marcel Acosta.

17 MR. ACOSTA: Thank you, Chair
18 Goodmann, and happy 100th birthday to NCPD.

19 I want to take this moment to
20 acknowledge the excellent work my colleagues have
21 done in preparing for centennial activities.

22 First, many thanks to Julia Koster,

1 Bsrat Mezghebe, Stephen Staudigl, Steve Morgan,
2 Paul Jutton, Kael Anderson, and Johanna McCrehan,
3 for their outstanding work in organizing NCPC's
4 centennial exhibit, our online planning library
5 and tonight's opening event at MLK Library.

6 Last month, NCPC hosted the American
7 Planning Association Federal Planning Division's
8 annual training workshop to help us celebrate our
9 centennial and highlight the importance of
10 federal planning.

11 I want to thank our entire NCPC team
12 for their excellent work and contributions,
13 especially Diane Sullivan and Jamie Herr, who led
14 our efforts.

15 I'd also like to introduce our summary
16 student interns have joined the agency. So, if
17 you're pinned on Zoom and raise your hand when I
18 introduce you.

19 We first have Justine Brandes, who's a
20 rising junior at Georgetown University. Her area
21 of focus is interdisciplinary studies and urban
22 sustainability.

1 We also have Sururah Abdul-Razak,
2 who's a graduate student with a concentration in
3 transportation planning at the University of
4 Maryland planning program.

5 We have Michael Lopez, a University of
6 Texas at Austin senior, majoring in government
7 and humanities, with minors in LGBTQ studies and
8 architectural history.

9 We look forward to the unique insights
10 and fresh ideas, as our interns will contribute
11 to our project. So, welcome to NCPC.

12 Finally, as we mark the Commission's
13 100th year, I want to acknowledge the NCPC
14 commissioners and staff, our colleagues at the DC
15 Office of Planning, and planners throughout the
16 Capital Region, past, present, and future, that
17 have devoted their careers to serving the public,
18 our communities, and our capital. Thank you for
19 your service and efforts at making our region a
20 better place for all.

21 This concludes today's report. You
22 have my written report in your packets, and I'm

1 happy to answer any questions that you might
2 have.

3 CHAIR GOODMAN: Thank you very much,
4 Mr. Acosta. And I just want to say thank you to
5 Mr. Acosta, whose leadership has been invaluable.

6 And it's just such a very strong letter for our
7 organization. Thank you, Marcel. And I also
8 want to again thank the staff and the
9 commissions. This is just a wonderful
10 celebration.

11 And I've had the pleasure of meeting
12 all the interns and they're really outstanding
13 young people, and of course give a lot of hope
14 for the future, not just of NCPC and planning and
15 the District and the Capital Region, but also for
16 the future in general. Welcome, and thank you
17 for picking NCPC for your internship.

18 So, moving on, did the Commission have
19 any questions for Mr. Acosta?

20 Hearing none, there will be no
21 legislative report this month, and there are also
22 no items on the consent agenda, so we will not

1 have those on our Agenda this month.

2 So, we're going to turn to the open
3 session items now. Agenda item 4A is to adopt
4 the Comprehensive Plan Introduction Chapter
5 update.

6 The following Agenda item is to adopt
7 updates to the Submission Guidelines. Since
8 these items are related, I'm going to ask
9 Ms. Drakeford and Ms. Shipman to provide their
10 presentations together, and then the Commission
11 will ask questions and deliberate, and we will
12 act on each Agenda item separately.

13 So, to be clear, the presentation is
14 together, but we will have two motions, ask for
15 two motions, following the presentations. And if
16 there are no objections to that, we will proceed.

17 Hearing none, Ms. Drakeford and
18 Ms. Shipman, please begin your presentation.
19 Thank you.

20 MS. DRAKEFORD: Good afternoon, Chair
21 Goodmann and commissioners. My name is Brittney
22 Drakeford. I'm an urban planner with the Policy

1 and Research Division.

2 I'm here today to present on the
3 revised Introduction Chapter of the Comprehensive
4 Plan, with the request to adopt the updated
5 Introduction Chapter of the Comprehensive Plan
6 for the National Capital Federal Elements.

7 As you all are aware, the
8 Comprehensive Plan is NCPC's blueprint for the
9 long-term development of the National Capital,
10 and the decision framework for the Commission's
11 actions on plans, proposals, and policies
12 submitted for its review.

13 By updating the Introduction Chapter
14 of the Comprehensive Plan, we sought to design a
15 comprehensive approach and goals related to
16 social, health, interracial equity, and
17 environmental sustainability and resiliency,
18 which would inform future element updates and
19 other planning initiatives led by the Agency.

20 The final Introduction Chapter is a
21 result of nearly two years of research,
22 stakeholder engagement, and internal discussions

1 about the past, present, and future federal
2 planning in the nation's capital.

3 Throughout this time, our team has
4 briefed you on our work. In March of 2023, we
5 held an information presentation with the
6 Commission, outlining the proposed updates to the
7 Comprehensive Plan Introduction Chapter,
8 following some initial outreach activities.

9 And again in December of 2023, we met
10 with the Commission and the Commission authorized
11 the release of the draft Introduction Chapter for
12 a 90-day public comment period.

13 Revisions to the Introduction Chapter
14 were catalyzed from guidance from this
15 Administration, that seeks to address equity,
16 which includes Executive Order 13985, and
17 Executive Order 14091, both of which direct the
18 federal government and its agencies to pursue a
19 comprehensive approach to advancing equity for
20 all, including people of color and others who
21 have been historically underserved, marginalized,
22 and adversely affected by persistent poverty and

1 inequality.

2 Additionally, NCPC's efforts respond
3 to Executive Order 14008 and Executive
4 Order 14096, that both look at addressing
5 environmental and health impacts as a result of
6 climate change.

7 Most excitingly, the revision of the
8 Introduction Chapter serves as one of many focal
9 points of our Agency's centennial.

10 One hundred years ago to the day,
11 NCPC's predecessor agency, the National Capital
12 Park Commission, was established.

13 The Agency's centennial is being used
14 as an opportunity to examine the legacy of
15 planning and development in the region, and
16 specifically, NCPC's role where planning efforts
17 resulted in inequitable outcomes, and how that
18 shapes communities today, while looking to
19 explore how the agency and others are working to
20 rectify those impacts.

21 As a brief refresher, I would like to
22 walk through the major changes that we made to

1 the Introduction Chapter, which were presented to
2 you in December of 2023, prior to the public
3 comment period.

4 The revisions to the Introduction
5 Chapter provide additional context to the
6 development of Washington, DC, prior to 1791, and
7 broadens the historical context of development of
8 Washington over the last century.

9 We included a new section titled,
10 Confronting the Legacy, Examining the Impacts of
11 NCPC's Past, which reflects on three legacy
12 policies and programs that have had unjust
13 planning impacts on underserved communities in
14 the National Capital Region.

15 In addition to equity-related
16 revisions, our team updated statistical
17 information, to examine current trends and
18 address pressing land-use challenges, such as
19 environmental sustainability and resiliency,
20 commemoration diversity, urban space and
21 security, and the changing nature and location of
22 work due to the COVID-19 pandemic and the

1 shrinking federal footprint.

2 We also revised the smart growth
3 principle to align with the urgency to plan
4 federal buildings, land, and campuses,
5 considering the unpredictability of climate
6 change, and which encompasses traditional smart
7 growth planning practices, while also emphasizing
8 planning for ecological compatibility, and
9 resilience in the face of climate change.

10 Finally, informed by stakeholder
11 meetings, discussions with our agency's Equity
12 Task Force, and the executive orders, we
13 developed a new equity focus guiding principle to
14 inform future amendments to the federal elements
15 with consideration to equity.

16 The new equity focus principle
17 referenced in the Introduction Chapter as Guiding
18 Principle No. 4, reads as follows: To promote
19 equitable development and opportunity for
20 underserved communities, the corresponding key
21 objectives highlight important components of
22 equity, and are organized in a thematic

1 framework.

2 And those key objective things include
3 community engagement, cultural affirmation and
4 diversity, data analysis, economic development,
5 physical access, and sustainability, resilience
6 and health.

7 In December of 2023, the Commission
8 authorized the release of the draft Introduction
9 Chapter for a 90-day public comment period, which
10 ended on March 12, 2024.

11 During the public comment period,
12 staff held two public meetings, with a total
13 participation of 38 participants.

14 We received comments from ten people
15 or organizations, including the Committee of 100,
16 Arlington County, and the General Services
17 Administration.

18 Following the end of the public
19 comment period, staff engaged with interested
20 parties on the major changes to the Introduction
21 Chapter.

22 We presented the Introduction Chapter

1 and equity updates at the 2024 American Planning
2 Association's Federal Planning Division's annual
3 training workshop, and we also met with the
4 District's Office of Racial Equity, which is
5 housed in the Mayor's office.

6 We are scheduled to meet with the
7 Anacostia Coordinating Council in July of 2024,
8 to further discuss the updated chapter.

9 In total, we received 56 comments, and
10 organized those comments into four general
11 domains: To make the document more user- and
12 reader-friendly; to acknowledge that the nation's
13 capital includes people who live and work here,
14 in addition to its symbolic and representative
15 functions as the nation's capital; to describe
16 how multi-modal transportation networks help to
17 achieve regional sustainability goals; and to
18 expand the narrative around the history of land
19 use and development in Washington, DC, and
20 throughout the National Capital Region.

21 Included as Appendix B in the
22 Executive Director's recommendation, staff

1 prepared a consolidated comments document.

2 This document identifies the public
3 comments that we received, staff's analysis of
4 that comment, and how we responded to that
5 comment, for inclusion in the updated
6 Introduction Chapter.

7 Also included as Appendix C, is the
8 updated Introduction Chapter's markup. This
9 document identifies the changes from the
10 Introduction Chapter as released in December
11 2023, to the Introduction Chapter which we
12 revised in 2024.

13 And both of these documents were
14 requested as part of the public comments that we
15 received.

16 I will now highlight how we
17 incorporated the public's feedback into the
18 revised Introduction Chapter.

19 Also, we received multiple comments
20 about the importance of recognizing that in
21 addition to being the nation's capital,
22 Washington, DC, is also a city full of people who

1 live and work here.

2 To respond to these comments, we added
3 a new callout in the Federal Impact in the Region
4 section, highlighting that the National Capital
5 Region is a diverse region, home to more than
6 five million people, noting that nearly 175
7 different languages are spoken in the area, as
8 well as the region being one of the most educated
9 and affluent metropolitan areas in the United
10 States. We've also incorporated graphs and maps
11 throughout the document reflecting this reality.

12 From the presence of the American
13 Bison in the National Capital Region, to the
14 establishment of the McMillan Commission, we've
15 heard from community stakeholders to incorporate
16 more information about the history of land use
17 and development in the region.

18 One commenter requested that there be
19 specific information included about the
20 Pennsylvania Avenue Development Corporation.

21 In response to this request, we've
22 added a paragraph about the development of the

1 corporation and its work in redeveloping the
2 avenue throughout its 23-year history.

3 In response to internal discussions
4 held during the public comment period, a fourth
5 legacy policy was incorporated into the section
6 Confronting the Legacy.

7 And this relates to highway
8 construction and the displacement of families as
9 a result of the new connection.

10 While new highways provided easier
11 access to employment centers and amenities for
12 residents across the region, the development of
13 the freeway system drastically changed the city's
14 social and demographic makeup.

15 The construction of I-395 and I-695
16 alone displaced at least 4,700 people in 1960,
17 and destroyed at least 1,400 homes in the
18 Southwest community.

19 Notably, in response to urban renewal
20 and freeway construction programs in Southwest
21 Washington, DC, Elizabeth Rowe, the first female
22 Chair of the National Capital Park and Planning

1 Commission, authorized the development of a
2 study, Social Impacts of a Highway on an Urban
3 Community. The report documented the social
4 implications and relocation requirements of the
5 north leg of the Inner Loop in 1963. Elizabeth
6 Rowe's contributions to study the effects of the
7 highway construction were also included in the
8 update.

9 The Introduction Chapter also includes
10 a new section titled, Critical Planning
11 Challenges, which describes several compelling
12 planning matters that federal planners and
13 policymakers must address with urgency in the
14 21st century.

15 In response to public comments that
16 the Introduction Chapter should clarify
17 actionable strategies to reduce automobile
18 dependency, connect historical automobile
19 infrastructure impacts with present day social
20 conditions and environmental hazards, staff
21 developed a new critical planning challenge
22 focusing on transportation and mobility.

1 The added critical planning challenge
2 discusses the evolving transportation landscape
3 in the Washington, DC, region, particularly in
4 response to the COVID-19 pandemic, highlighting
5 changes related to ensuring safe, reliable, and
6 accessible transportation options, addressing
7 congestion, reducing car reliance, mitigating air
8 pollution, and addressing funding issues for
9 public transportation systems like WMATA.

10 The final update that we made in
11 response to public feedback was to revise the
12 documents and make it more user-friendly.

13 As part of this, we've included maps,
14 graphs, and photographs for visual emphasis, such
15 as this chart that compares the amount of
16 federally owned office square footage to
17 federally leased square footage, by jurisdiction
18 in the National Capital Region.

19 We've also provided citations and
20 references for historical statements, helping the
21 text read evenly.

22 Finally, we've incorporated four new

1 definitions to support clarifying the intentions
2 of the Introduction Chapter, and to support in a
3 consistent interpretation of the Federal
4 Elements.

5 Newly defined terms include equitable
6 development, sustainability, resilience, and
7 adaptation.

8 These revisions help to enhance
9 accessibility, while also making the document
10 clear for readers.

11 Following the adoption of the
12 Introduction Chapter, staff will continue to
13 engage with the public and local and federal
14 government stakeholders, on the new equity
15 principle and key objectives.

16 We will also work to develop tools to
17 evaluate the comprehensive plan and future
18 element updates, with an equity focus such as the
19 Equity Crosswalk, which will identify and analyze
20 policies and actions throughout the comprehensive
21 plan, to either advance or restrict equity
22 objectives.

1 With that, staff recommends that the
2 Commission approves the final adoption of the
3 updates to the Introduction Chapter of the
4 Comprehensive Plan for the National Capital
5 Federal Element.

6 With notes, the staff will develop a
7 process to evaluate the Comprehensive Plan and
8 future element updates with an equity lens,
9 specific deliverables, to include the development
10 of an Equity Crosswalk tool, to identify and
11 analyze policies and actions throughout the
12 Comprehensive Plan, that either advance or
13 restrict equity objectives.

14 Also, I note that the updated
15 Introduction Chapter will be effective 60 days
16 after the Notice of Final Rulemaking is published
17 in the Federal Register, consistent with the
18 effective date of NCPD's revised Submission
19 Guidelines.

20 A final note is that following
21 Commission adoption, staff will incorporate any
22 changes as directed by the Commission, and will

1 complete minor editorial updates to the text and
2 graphics, to ensure document accuracy and
3 consistency.

4 With that, I will now turn it over to
5 Laura Shipman, who will provide an overview of
6 the revised Submission Guidelines, which are
7 being updated in coordination with the
8 Introduction Chapter.

9 MS. SHIPMAN: Thank you, Brittney.
10 Good afternoon, Chair Goodmann and Commissioners.

11 Building on the previous presentation, I will
12 now present the corresponding equity updates to
13 the Submission Guidelines. We are returning to
14 the Commission for final approval and adoption of
15 these updates.

16 As a reminder, the equity updates
17 amend the Submission Guidelines to reflect the
18 Comprehensive Plan guidance in the updated
19 Introduction Chapter.

20 The aim is to encourage applicants to
21 conduct early and meaningful community
22 engagement, and to submit information about the

1 equity impacts of plans and projects, to inform
2 the decision-making process.

3 These updates build on the work that
4 many applicant agencies are already doing to
5 tackle issues of equitable development and
6 environmental justice, particularly in their own
7 responses to current executive orders.

8 The updates to the guidelines are
9 organized by the six equity key objectives
10 outlined in the Introduction Chapter, to frame
11 review for consistency with the Comprehensive
12 Plan.

13 Equity considerations will be
14 discussed as early as possible with project
15 development, and will be integrated into all
16 stages of the project review process, from pre-
17 submission briefing to final review, increasing
18 specificity.

19 Responses may be cross-referenced with
20 other documents that analyze these same
21 considerations, such as the National
22 Environmental Policy Act, and National Historic

1 Preservation Act, Section 106 analysis, to not
2 create a duplicate of the process.

3 The Commission last reviewed the draft
4 equity updates to the guidelines at the December
5 2023 meeting, and emphasized the importance of
6 effective engagement and economic opportunity in
7 underserved communities.

8 Questions and comments from the public
9 centered primarily on the plan review process,
10 applicant agency community engagement, and how to
11 address past harms to underserved communities.

12 Based on the feedback received, the
13 Submission Guidelines have been revised to
14 incorporate Commission recommendations, public
15 comments, and guidance from stakeholder agencies.

16 The primary revisions include
17 clarifications of the equity considerations, and
18 updates to applicability requirements, to include
19 permanent antenna projects, as recommended by the
20 Commission.

21 The guidelines currently have
22 extensive considerations for antennas, related to

1 design, historic preservation, environmental
2 impacts, and safety certifications.

3 However, the additional equity
4 considerations are proposed in areas often
5 overburdened by infrastructure impacts, yet
6 underserved.

7 The overall intent of applying the
8 equity submission requirements to permanent
9 antenna projects is to balance the need to
10 provide adequate telecommunications coverage,
11 while ensuring careful review of cumulative
12 impacts to underserved communities.

13 As noted previously, questions about
14 the plan review process and applicant agency
15 community engagement, were raised in stakeholder
16 and public discussions.

17 Staff communicated the iterative
18 nature of NCPC's review, and the opportunities
19 for public involvement.

20 The guidelines update recommends
21 applicants discuss engagement plans with staff in
22 pre-submission meetings, to ensure the level of

1 engagement is appropriate for the type of project
2 proposed and community context.

3 NCPC also strongly recommends
4 applicant coordination with local jurisdictions,
5 to understand local equity issues and concerns.

6 NCPC review will include an analysis
7 of anticipated equity impacts, any considerations
8 that have not been addressed by the proposal, and
9 recommended strategies to better meet the
10 Comprehensive Plan equity guidance.

11 Staff has developed a resource guide
12 to support applicant agencies in applying an
13 equity lens to their master plan and project
14 submissions. It includes a summary of NCPC
15 equity guidance, sources of equity data, and
16 community engagement tools and resources. All
17 NCPC resource guides can be found on our website.

18 With that, staff recommends the
19 Commission approve the final adoption of the
20 equity updates to the Submission Guidelines. The
21 revised guidelines will be effective 60 days
22 after the Notice of Final Rulemaking is published

1 in the Federal Register, consistent with the
2 effective date of the updated Introduction
3 Chapter.

4 And that concludes our presentations.

5 We are available to answer any questions on
6 either the Introduction Chapter or the Submission
7 Guidelines updates.

8 And as a reminder, after combined
9 deliberations, the Commission will take action on
10 each item separately. Thank you.

11 CHAIR GOODMAN: Thank you very much,
12 Ms. Drakeford and Ms. Shipman. Do commissioners
13 have any questions at this time? Any questions?

14 Hearing none, I'm going to open the discussion
15 up now on both items. Either items, you can
16 bring up either one at any time. And I'd just
17 ask that you turn on your cameras and your mics,
18 and a reminder that there will be a motion on
19 each item separately at the end of our
20 discussion.

21 So, I'm going to start the round robin
22 deliberations with Commission Cozart, please.

1 COMMISSIONER COZART: Sure. And thank
2 you, Chair, and good afternoon, everyone.

3 So, I'll share comments on this, and
4 also comments on the 100-year milestone as well.

5 So, I just want to comment the entire NCPC team
6 for this 100-year milestone and the intentional
7 approach that we've taken to recognizing the
8 100 years. So, I want to share just like a quick
9 story about why that intentionality is important.

10 So, I moved to Washington about
11 20 years ago, and one of the first projects that
12 I worked on was what would then become the 2006
13 Comprehensive Plan.

14 And so, in planning school in
15 California, we learned about that our general
16 plans have land-use elements, and they need to
17 have housing elements, and transportation and
18 environmental, and all the like.

19 So, you can imagine I was a little
20 surprised to find out that our comp plan here in
21 DC would have federal elements.

22 And so, that began a quick learning

1 journey for me into that relationship back home,
2 the dynamic relationship of how power and
3 responsibility are wielded between the District
4 decision-makers and federal decision-makers.

5 So, I really want to commend today's
6 NCPC for the explicit ways that you've
7 acknowledged that sometimes that power is wielded
8 in ways that has caused harm, particularly to
9 black and people-of-color communities.

10 And I also want to commend today's
11 NCPC for examining how the Commission practices
12 and its work products, like the Comprehensive
13 Plan, can take responsible actions to move
14 forward, with an understanding of those past
15 harms.

16 And I think the Introduction Chapter
17 and the Submission Guidelines are evidence of
18 that examination in action.

19 And I also want to commend today's
20 NCPC for building relationships with the District
21 so that there's ways to collaboratively wield
22 that power, that really benefits District

1 residents, workers, visitors, stakeholders,
2 people who care about our nation's capital.

3 And I think that today's urgent
4 challenges, around racial equity, around climate
5 change, around political polarization, all of
6 those are really going to test those relationship
7 for the next 100 years, as we look ahead.

8 So, very happy to be at this
9 milestone, and also, we need to ready ourselves
10 for those challenges and the work ahead, and
11 cultivate leadership among those who are coming
12 after us, and build a path for those who going to
13 follow in our footsteps.

14 So, really appreciate the great work
15 of staff, particularly on these two work
16 products. I think we couldn't be more timely,
17 given with our centennial, and I know you all
18 have worked really hard to get to this stage.
19 So, really want to commend the staff for your
20 extensive work, your community engagement around
21 these two particular products. So, that is the
22 feedback I have.

1 CHAIR GOODMANN: Thank you,
2 Commissioner Cozart. Well said. Commissioner
3 McMahon.

4 COMMISSIONER McMAHON: Thank you.
5 First off, a lot of hard work over the last
6 months on the part of the staff to pull these
7 together. Been watching development, and that my
8 position over here as representing Secretary of
9 Defense has been interesting and fun to watch.

10 I really have no questions about the
11 product. I do want to just follow on a story.
12 Over the last couple or three months I've had
13 great opportunity to explore the history of NCPC
14 and its role in development, especially in the
15 federal environment and the National Capital
16 Region, as we work with the Army as they look at
17 what they're doing and their installations
18 recently, with support from Marcel Acosta and
19 Diane Sullivan and others.

20 And just brought to me as I looked at
21 that from its founding, just how important NCPC
22 has been in what they're doing. And I'll just

1 continue, as I look at it, to play as strong a
2 role as I can in supporting NCPC from this
3 position, both in terms of overall, how they
4 affect development in the National Capital
5 Region, and secondly, how DoD can continue to
6 support those goals. So, thanks. And that's all
7 I've got.

8 CHAIR GOODMAN: Thank you very much,
9 Commissioner McMahon. Commissioner Stidham.

10 COMMISSIONER STIDHAM: First of all,
11 happy 100 years. That's a very big milestone.
12 And I have to go along with what Commissioner
13 Cozart said, the work that you have done to
14 improve these amazing, and I think well-timed and
15 very responsible in taking a look at past history
16 and not just the victories but also what has not
17 gone well and acknowledging that those are things
18 that shouldn't have happened, and learning
19 towards the future.

20 So, no real comment, other than
21 acknowledging the great work and another
22 100 years.

1 CHAIR GOODMAN: Thank you,
2 Commissioner Stidham. Commissioner Argo.
3 Commissioner Argo, I think you're on mute.

4 COMMISSIONER ARGO: How's this?

5 CHAIR GOODMAN: We can hear you.

6 COMMISSIONER ARGO: Sorry. I
7 appreciate it. I don't have a lot to add to what
8 the commissioners before me have said. But being
9 so supportive and so appreciative of the work
10 that's been done to address equity issues in a
11 way that I would imagine, even though I don't
12 have history here, have not been addressed as
13 centrally or forcefully in the earlier plans and
14 comprehensive plans and updates as they are being
15 addressed today, and just enormously appreciative
16 of the work that's gone into that and the
17 emphasis that's been put on equity concerns as
18 the plan is developed. Thank you.

19 CHAIR GOODMAN: Thank you very much,
20 Commissioner Argo. Vice Chair Hewlett.

21 VICE CHAIR HEWLETT: Yes, good
22 afternoon, everyone. First of all, I fully echo

1 the sentiments set forth by Commissioner Cozart
2 and the others. I mean, she pretty much captured
3 everything very nicely and eloquently.

4 I'd like to commend our cracker jack
5 professional team who at the centennial
6 celebration and education -- because we're not
7 just celebrating and saying, well who, we're
8 educating people on everything that has
9 transpired over these past 100 years. And that's
10 why this exhibit is so important and the
11 briefings are so important.

12 I'd like to thank our predecessors,
13 all those who came before us, for bringing us to
14 this point and we are taking it from here.

15 I'd like to thank Ms. Drakeford and
16 Ms. Shipman for their very thorough
17 presentations, which both of you did a
18 spectacular job.

19 And I just have to thank the President
20 for those executive orders to force us to look at
21 these things which are so vital to our National
22 Capital Region -- the equity, the sustainability,

1 the diversity, the climate change, and so much
2 more.

3 And the fact that we have put together
4 this resource guide to help people, so no one can
5 fumble around out there and say, well, we didn't
6 know what to do.

7 You've laid it out for everyone to
8 understand. And I think was a wonderful tool to
9 assist the agencies as well.

10 And very, very important, I'm really
11 pleased that you put an emphasis also on working
12 not with the District of Columbia, but all the
13 neighboring jurisdictions. Because there are
14 local equity issues that may vary somewhat. So,
15 I think that's very important as well.

16 I just have to tell you it is one of
17 those uplifting moments for us, an uplifting
18 moment for me, to see that we're doing the right
19 thing and focusing on things that have been
20 somewhat neglected and suppressed in the past.

21 It's the right time, it's the right
22 thing to do, it's overdue. But I commend staff

1 for taking the bull by the horns, and we're doing
2 it now. Thank you.

3 CHAIR GOODMAN: Thank you, Vice Chair
4 Hewlett. And Commissioner Green.

5 COMMISSIONER GREEN: Thank you very
6 much. That was wonderful. I appreciate the
7 presentation very much.

8 And I really appreciate the way this
9 is positioned. And, I mean, all the great
10 celebrations should include a moment of
11 reckoning, a moment of self-reflection. And I
12 think when you do history as an historian, if
13 it's not at least a little uncomfortable, you're
14 not doing it right.

15 And it's just so wonderful to see
16 those things in tandem here. And yes, wonderful
17 things have happened. But some things happened,
18 there was a cost. And that cost hasn't gone
19 away. And I look forward to the continuing
20 discussion of how we can celebrate while also
21 correcting the things that should have been done
22 differently. So, thank you so much. Thank you.

1 CHAIR GOODMANN: Thank you,
2 Commissioner Green. Commissioner Tunstall-
3 Williams.

4 COMMISSIONER TUNSTALL-WILLIAMS: Yes,
5 thank you. Hard to have much to add after all of
6 the wonderful comments of the previous
7 commissioners, particularly Commissioner Cozart
8 and Commissioner Green.

9 I'd like to thank the staff and the
10 great work that they've done. And not only are
11 we looking back at 100 years, but we're looking
12 forward at the next 100.

13 And I think the timing, as
14 Commissioner Green said, is very important. It's
15 an opportunity to reflect and figure out how we
16 move forward.

17 And I think combined with the equity,
18 the community engagement, the climate change and
19 resiliency, are all the incredible challenges
20 that we're going to face, particularly now, as
21 we're looking at remaking the city and what
22 happens to the city, post-COVID? How do we

1 revitalize it?

2 And I think all of these elements are
3 really key and will play a huge role in the shape
4 that the city takes moving forward.

5 So, again, congratulations to the
6 Commission on 100 years, and thank you to the
7 staff on the great work. Nothing else to add.

8 CHAIR GOODMAN: Thank you very much,
9 Commissioner Tunstall-Williams. And Commissioner
10 Dixon.

11 COMMISSIONER DIXON: First of all, I
12 save a lot of time by just associating myself
13 with the past comments of commissioners, and
14 probably the ones to come.

15 I do want to make a couple of
16 statements though. First of all, here we are
17 recognizing NCPC's 100 years of initial just
18 protecting parks.

19 And now, the Anacostia Park, which is
20 one of the major focuses when it started, is back
21 in play in the land of our Anacostia River East,
22 which is very important to me.

1 But this 100 years is a celebration of
2 so much more, as NCPC has a history of sensitive,
3 professionally engagement of the public local
4 governments, federal government, Commission staff
5 and board, in carrying out its missions.

6 I have been honored to be a
7 commissioner for over 30 years-plus. And a
8 native resident of ARE, which is an area that I
9 feel has maybe reached the time where we really
10 need the most from the Commission.

11 Mayor Barry, Williams, Fenty, Gray,
12 and Bowser, have allowed me to work on NCPC Board
13 with an outstanding crowd of commissioners,
14 staff, executive directors like Reg Griffith and
15 Marcel Acosta, and of course our new Chair,
16 Ms. Goodmann.

17 In doing so, I have a number of
18 interesting life cycle projects, which have gone
19 from approval, to building, to demolition, and to
20 rebuilding, like the DC Convention Center, Dunbar
21 High School, St. Elizabeths, extending the legacy
22 that has been put together and still modifying as

1 we speak, as well as the Pennsylvania Avenue
2 Development Corporation and more. These are life
3 cycle ones that I've had a chance to see start
4 and end.

5 There have been many memorable and
6 challenging projects and actions. One in
7 particular and significant to me is -- and I have
8 to make a motion to place the marker for the MLK
9 speech -- I have a dream -- where he's actually
10 made the speech, when some agencies that
11 recommended it be put on the side in the grass
12 outside of the memorial, which I thought was
13 inappropriate.

14 As we move into the coming years, I
15 particularly look forward to our equitable
16 efforts in ARE and Anacostia River East, like the
17 development in St. Elizabeths and Anacostia Park.

18 Today is a day for community to join
19 us to celebrate the past, present, and future. I
20 am looking forward to the cupcakes and joining
21 together at MLK Library. So, thank you for this
22 few minutes. Thank you, Madam Chair and others.

1 CHAIR GOODMANN: Thank you,
2 Commissioner Dixon. Thank you very much.
3 Commissioner Cash unfortunately cannot be with us
4 today due to work requirements. And Commissioner
5 Davis.

6 COMMISSIONER DAVIS: Yeah, thank you.
7 I appreciate the comments of the other
8 commissioners and the presentation here. I have
9 nothing else to add. Thanks.

10 CHAIR GOODMANN: Thank you,
11 Commissioner Davis. Commissioner Hassett.

12 COMMISSIONER HASSETT: Yes, I also
13 don't have any questions at this time. But I'd
14 like to thank both of the presenters for their
15 presentations.

16 CHAIR GOODMANN: Thank you very much,
17 Commissioner Hassett. I would just like to begin
18 again by recognizing the staff.

19 This presentation was excellent, and I
20 want to thank all the staff and the other
21 commissioners. Like all of you have said, I am
22 pleased to be associated with you.

1 When I was a young child, my father
2 used to tell me and my siblings that he was so
3 happy to be related to us.

4 And I feel the same way about this
5 group of professionals, both commissioners and
6 the staff. This is an outstanding day to
7 celebrate, an occasion to celebrate, but also,
8 this updated introductory chapter was really
9 breathtaking.

10 I thoroughly enjoyed reading and re-
11 reading it. As many others have said, I think
12 that it reflects the time and the requests from
13 the Administration to include equity and climate,
14 which I think is extremely timely, as Vice Chair
15 Hewlett said, and it's certainly not a minute too
16 soon. We've got to keep working, as others have
17 mentioned.

18 So, I just want to say though, that
19 I'm thankful to the staff for their incredible
20 hard work. And I'm thankful on this particular
21 report for the outreach to the community and
22 engaging all the partners that could be engaged

1 in revising this document.

2 And I also appreciated the graphing of
3 the input, and sort of the actions taken with the
4 input that was received.

5 And also excited about the
6 deliverables that staff has set for themselves as
7 we go forward. Very excited to see and learn
8 more about those, as that unfolds.

9 But today does mark a significant
10 milestone, as we celebrate the 100th anniversary
11 of the National Capital Parks Commission.

12 For a century, the agency has been
13 dedicated to preserving the natural beauty of our
14 capital, and enhancing quality of life for
15 residents and visitors alike.

16 One hundred years ago to this date,
17 our agency was established with a clear mission
18 to acquire parkland, protect our environment, and
19 foster comprehensive development.

20 As we reflect on our past
21 achievements, we also reaffirm our commitment to
22 these founding principles through these updates

1 to the Introduction Chapter of the Comprehensive
2 Plan.

3 Then, this Introduction Chapter
4 incorporates insights from NCPC's Equity and
5 Climate Action Plans, ensuring that equity and
6 climate resiliency considerations are fully
7 integrated into our planning process.

8 By embracing these principles, we can
9 better anticipate and respond to emergent issues,
10 ensuring that our planning efforts remain
11 relevant and effective in the face of evolving
12 circumstances.

13 So, again, excellent presentation, and
14 a wonderful day to hear these updates. And thank
15 you to all the staff. Are there any further
16 questions or comments from the commissioners at
17 this time?

18 COMMISSIONER DIXON: Madam Chair?

19 CHAIR GOODMAN: Yes, sir.

20 Commissioner Dixon.

21 COMMISSIONER DIXON: I just wanted to
22 mention an odd connection, in that we're

1 celebrating the 80th year for the World War II
2 awful war, which we celebrated today, which is
3 about an awful event.

4 And here we are celebrating 100 years
5 of an entity that has been about doing good
6 things, and still is about doing good things.
7 And so, I mean, our value is great.

8 CHAIR GOODMAN: Thank you. Thank you
9 very much for that input, Commissioner Dixon.
10 Yes, we celebrate D-Day today as well. So, thank
11 you for that.

12 Is there a motion to adopt the
13 Comprehensive Plan Introduction Chapter update?
14 Madam Chair?

15 COMMISSIONER DIXON: So moved.

16 VICE CHAIR HEWLETT: Final adoption of
17 the updated Introduction Chapter of the
18 Comprehensive Plan for the National Capital. And
19 I will defer to Commissioner Dixon, and I will
20 make that my second.

21 COMMISSIONER DIXON: Thank you.

22 CHAIR GOODMAN: Okay. Ms. Koster,

1 can you please confirm the motion and the second,
2 to take the vote?

3 MS. KOSTER: Yes, I can. Commissioner
4 Dixon made the motion and Vice Chair Hewlett made
5 the second, to adopt the Comprehensive Plan
6 Introduction Chapter update.

7 And with that, should I take the roll
8 call?

9 CHAIR GOODMAN: I think that would be
10 fine. Thank you.

11 MS. KOSTER: Okay. Commissioner
12 Cozart?

13 COMMISSIONER COZART: Yes.

14 MS. KOSTER: Commissioner McMahon?

15 COMMISSIONER McMAHON: Yes.

16 MS. KOSTER: Commissioner Stidham?

17 COMMISSIONER STIDHAM: Yes.

18 MS. KOSTER: Commissioner Argo?

19 COMMISSIONER ARGO: Yes.

20 MS. KOSTER: Vice Chair Hewlett?

21 VICE CHAIR HEWLETT: Yes.

22 MS. KOSTER: Thank you. Chair

1 Goodman?

2 CHAIR GOODMAN: Yes.

3 MS. KOSTER: Commissioner Green?

4 COMMISSIONER GREEN: Yes.

5 MS. KOSTER: Commissioner Tunstall-

6 Williams?

7 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

8 MS. KOSTER: Commissioner Dixon?

9 COMMISSIONER DIXON: Yes.

10 MS. KOSTER: Thank you. Commissioner

11 Davis?

12 COMMISSIONER DAVIS: Abstain.

13 MS. KOSTER: And Commissioner Hasset?

14 COMMISSIONER HASSETT: Abstain.

15 CHAIR GOODMAN: Okay. Well, the
16 motion clearly passes. And we will now take up
17 Agenda Item 4E. Is there a motion to adopt the
18 updates to the Agency's Submission Guidelines?

19 VICE CHAIR HEWLETT: Madam Chair, I
20 move approval of the final adoption of the equity
21 updates to the Submission Guidelines.

22 CHAIR GOODMAN: Thank you. Is there

1 a second?

2 COMMISSIONER ARGO: I'll second.

3 CHAIR GOODMAN: Thank you.

4 Ms. Koster, can you read the motion and second,
5 please?

6 MS. KOSTER: You bet. The motion was
7 made by Vice Chair Hewlett, seconded by
8 Commissioner Argo. And with that, Commissioner
9 Cozart?

10 COMMISSIONER COZART: Yes.

11 MS. KOSTER: Commissioner McMahon?

12 COMMISSIONER McMAHON: Yes.

13 MS. KOSTER: Commissioner Stidham?

14 COMMISSIONER STIDHAM: Yes.

15 MS. KOSTER: Commissioner Argo?

16 COMMISSIONER ARGO: Yes.

17 MS. KOSTER: Vice Chair Hewlett?

18 VICE CHAIR HEWLETT: Yes.

19 MS. KOSTER: Chair Goodman?

20 CHAIR GOODMAN: Yes.

21 MS. KOSTER: Commissioner Green?

22 COMMISSIONER GREEN: Yes.

1 MS. KOSTER: Commissioner Tunstall-
2 Williams?

3 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

4 MS. KOSTER: Commissioner Dixon?

5 COMMISSIONER DIXON: Yes.

6 MS. KOSTER: Thank you. Commissioner
7 Davis?

8 COMMISSIONER DAVIS: Abstain.

9 MS. KOSTER: And Commissioner Hassett?

10 COMMISSIONER HASSETT: Abstain.

11 CHAIR GOODMAN: Thank you. The
12 motion has carried. And so, we'll move on to
13 Agenda Item 4B, a request to approve final site
14 development plans for the Shepherd Parkway
15 Parklands Rehabilitation. Ms. Herr, I believe
16 you're making the presentation today.

17 MS. HERR: I am, thank you. And I can
18 use my slides?

19 CHAIR GOODMAN: Yes.

20 MS. HERR: Great. Good afternoon,
21 Madam Chair and members of the Commission.

22 The National Park Service has

1 submitted for your review and approval, the final
2 site plans for the Shepherd Parkway Parklands
3 Rehabilitation at 500 Parkland Place SE, in
4 Washington, DC.

5 The site is located in Southeast DC,
6 at the intersection of Malcolm X Avenue SE and
7 Martin Luther King Jr. Avenue SE, as part of the
8 larger Shepherd Parkway.

9 The existing site has an extensive
10 tree canopy, transitioning to dense forest to the
11 west. Surrounding the site on two sides are
12 major neighborhood thoroughfares, making the
13 location prominent and visible.

14 The site is in poor condition, and the
15 community has provided extensive input on needed
16 improvements.

17 The Commission last saw the
18 preliminary design in November, and requested
19 that the applicant provide more details on
20 hardscape materials and furnishings, plantings,
21 tree preservation, lighting, stormwater
22 management, and recommended more coordination

1 with DC agencies on access and programming
2 improvements.

3 Since the preliminary review, the
4 applicant has worked with the community and
5 stakeholders to complete the design, that will
6 result in an accessible, functional, and safe
7 neighborhood space.

8 The final design includes a public
9 gathering space on the east side, with pavers,
10 and a flexible use space for events, utilizing a
11 metal mesh surface that was included to protect
12 existing tree roots. There's also a picnic area
13 and a community garden in the center.

14 Toward the western end are large dual-
15 age playground spaces, with nature-inspired
16 playground elements. Other amenities, such as
17 benches, are spread throughout the park.

18 The applicant has also provided two
19 mid-block crossings on the south side, to provide
20 better access to the neighborhood.

21 The design includes the retention of
22 most of the healthy existing tree canopy and the

1 addition of new trees, as noted here.

2 Additionally, the applicant is
3 proposing a variety of plants and planting areas
4 in the final landscape plan, as noted here.

5 We did receive a public comment
6 regarding the landscape plan, specifically about
7 the lack of pollinators, and the inclusion of
8 cultivars and non-native species.

9 The comments were forwarded to the
10 applicant, who responded that the proposed meadow
11 seating mix is 100 percent Mid-Atlantic-needed
12 species. It includes multiple varieties of
13 milkweed -- put in common milkweed.

14 In addition, the design has
15 prioritized the original native species,
16 featuring numerous species native to Mid-
17 Atlantic.

18 The planting plan does include
19 cultivars -- Cerise Queen Yarrow, and
20 Rhododendron Nova Zembla. These two cultivars
21 are appropriate for the site, because neither are
22 double-flowered, which decreases the access of

1 pollinators to the blooms.

2 Furthermore, the design team chose the
3 Nova Zembla because it's size of 5x5 is
4 compatible with the compact planting area. Other
5 larger species would overwhelm this subspace.

6 The applicant has done extensive work
7 to improve the design and address the
8 Commission's previous comments. The final design
9 meets the community's needs, and will create an
10 inviting and safe neighborhood-gathering space.

11 The design also meets NCPC's tree
12 preservation policy, and pollinator best-practice
13 guide. As such, staff recommends the Commission
14 approve the final site plans.

15 This concludes my presentation. I
16 have listed the executive director's
17 recommendations here for your reference. I'm
18 available to answer any questions you may have.

19 Mike Commisso, Deputy Superintendent
20 for National Capital Parks East, is here to make
21 a few remarks, and the design team is available
22 for questions as well. Thank you.

1 CHAIR GOODMAN: Thank you very much,
2 Ms. Herr. Do we have another presentation? No?

3 I'm sorry, I thought you had someone here to
4 speak to this too, but just move on. We have any
5 questions from the commissioners today?

6 COMMISSIONER DIXON: Madam Chair?

7 CHAIR GOODMAN: Yes, sir. Mr. Dixon.
8 Commissioner Dixon.

9 COMMISSIONER DIXON: I just wanted to
10 congratulate this effort, because where we've
11 been, the Anacostia Coordinating Council is one
12 of our pet projects when we didn't have resources
13 and the support, but things weren't moving
14 forward.

15 We maintained and cleaned it -- not
16 me, but folks who were working in the community
17 to do it. So, we're real pleased to see this
18 happen. Thank you very much.

19 CHAIR GOODMAN: Thank you,
20 Commissioner Dixon. Any other comments or
21 questions at this point in time from the
22 Commission?

1 Hearing none, we do have one person
2 signed up to speak. Mr. Bernard Berne, if you
3 would like, you have three minutes to provide
4 testimony, and please let us know when you're
5 ready. Mr. Berne? Ms. Koster, is Mr. Berne
6 present?

7 MS. KOSTER: I believe he is present.
8 He was a minute or so ago. So, let me see if I
9 can check with my staff.

10 CHAIR GOODMAN: Meanwhile, while
11 we're waiting --

12 MR. BERNE: Can you hear me? Can you
13 hear me?

14 CHAIR GOODMAN: Yes, Mr. Berne.
15 Could you hold one minute? I think Commissioner
16 Stidham had a question.

17 MR. BERNE: Okay.

18 COMMISSIONER STIDHAM: I just noticed
19 that Deputy Superintendent Commisso has joined
20 us. He wanted to say a few words about the
21 project. He doesn't know when it was his turn.

22 CHAIR GOODMAN: Thank you so much.

1 Thanks so much. I thought I was not just
2 imagining that. Thank you very much. Mr. Berne,
3 if you'd be so kind, if you could just hold for a
4 moment. We have a little bit more of a report
5 here from Mr. Mike Commisso. And Mike, go ahead.
6 Thank you.

7 MR. COMMISSO: Thank you. Good
8 afternoon, everybody. I'm Mike Commisso, I'm the
9 Deputy Superintendent at National Capital Parks
10 East.

11 PARTICIPANT: Can everyone hear him?

12 CHAIR GOODMAN: Yes.

13 MR. COMMISSO: I'm pleased to be here
14 today as we discuss the Parkland Rehabilitation
15 project.

16 This is the first phase of an
17 \$11.8 million park improvement project for NPS
18 sites, at least in the Anacostia River. Parkland
19 was identified as a priority by the community and
20 Shepherd Parkway Development Concept Plan.

21 The revised design, as Ms. Herr
22 shared, really reflects our commitment to

1 creating a space that can accommodate both
2 children and adults, while preserving the natural
3 beauty of the park.

4 I want to highlight a couple of key
5 pieces about the design, which was shared with
6 you earlier, but I just wanted to make sure
7 that's a focus.

8 Tree preservation and avoidance were
9 the major design consideration at Parkland. The
10 size and configuration of a playground, the
11 walkways, picnic deposit areas, were driven by
12 avoiding critical root zones of the mature trees.

13 The design has put - prioritized
14 original native species, featuring numerous
15 species native to the Mid-Atlantic.

16 Finally, the overall design and
17 inclusion of park amenities were driven by
18 community input.

19 The proposal expands the playground to
20 include new equipment suitable for children
21 ages 2 through 5 and 6 through 12. This will
22 create an engaging environment for our youngest

1 visitors.

2 The plaza will be expanded and
3 upgraded to better accommodate daily use and
4 special events. They'll make the space more
5 versatile and welcoming for various community
6 activities.

7 And we're also adding -- again,
8 hearing from the community -- garden boxes,
9 picnic areas with grills and seating, riding, and
10 also opportunities for public art installations.

11 These additions aim to foster a sense
12 of community, and enhance the overall park
13 experience.

14 So, again, we are excited about the
15 future of Parkland and positive impact that these
16 improvements will have on our community, and
17 together we can create a vibrant, exclusive, and
18 well-maintained art space that everyone can
19 enjoy.

20 So, we appreciate your attention with
21 you of this project today, and then the team's
22 available to answer any questions. Thanks.

1 CHAIR GOODMAN: Thank you very much,
2 Mr. Commisso. We appreciate your input. Are
3 there any questions for Mr. Commisso or Ms. Herr?
4 Any Commission questions?

5 Hearing none, thank you for the
6 presentation. And now, thank you for your
7 patience Mr. Berne, you can proceed. And as I
8 said, you have three minutes to provide
9 testimony. Let us know when you are ready.

10 MR. BERNE: I am ready.

11 CHAIR GOODMAN: Okay, let's go.

12 MR. BERNE: Contrary to the staff
13 report, the plants in this project do not
14 adequately conform with the recommendations and
15 your Pollinator Best-practices Resource Guide.

16 For example, your guide says take care
17 when selecting plant cultivators. Some plants
18 are selected for traits attractive to humans, but
19 not pollinators, such as size, color, and shape.

20 Sometimes, these select cultivator
21 plants lose their traits and indicators on which
22 the pollinators rely.

1 The rule-of-thumb for this kind of
2 thing is that cultivators that significantly
3 affect flower structure and/or color are the ones
4 that are likely to alter their appeal to
5 pollinators.

6 That's the key point. The applicant
7 has selected two cultivars. One, Cerise Queen
8 Yarrow, is a perennial that is from the magenta
9 flowers with white centers.

10 In contrast, its native parent, Common
11 Yarrow, has yellowish-like flowers, so there's
12 very little resemblance.

13 Few native pollinators are likely to
14 recognize or feed upon Cerise Queen. The
15 applicant should prize the parent, not the
16 cultivator. That's just actually usable.

17 The other cultivar, Nova Zembla
18 Rhododendron, is a hybrid shrub, developed in
19 Holland, whose unknown parents may not be native
20 to North America, and whose flowers may not
21 resemble those of any native shrub.

22 The applicant should, therefore,

1 replace Nova Zembla with a native shrub whose
2 height and spread are similar to those of the
3 cultivator.

4 I had provided the applicant with a
5 list of native Rhododendrons and azaleas having
6 such similar sizes. The applicant should replace
7 those Nova Zembla with one or more of these, or
8 with another native shrub that has a similar
9 size.

10 Now, the applicant's proposed meadow
11 seeding mix contains multiple varieties of native
12 milkweeds, including Common Milkweed, Asclepias
13 Syriaca, which our guide strongly recommends.

14 However, most southern milkweeds
15 native to this region survive only in specialized
16 environments who are not preferred by egg-laying
17 monarchs.

18 I have provided the applicant with a
19 citation to a seeding mix of the U.S. Department
20 of Agriculture, that develop a planting and
21 Maryland environments that are similar to the one
22 in the project area.

1 This mix has a predominant wildflower
2 component for optimal wild pollinator habitat.
3 The mix needs habitat, and has all sorts of
4 monarch butterflies. The larvae food source at
5 least 1.5 percent, and the nectar source is at
6 least 60 percent.

7 The mix contains eighteen native
8 perennials, one of which is common milkweed. The
9 applicant should, therefore, replace the seeding
10 mix with that one, which the Department of
11 Agriculture basically recommends and suggests for
12 this type of site. Thank you.

13 CHAIR GOODMAN: Thank you, Mr. Berne.

14 Are there any questions for Mr. Berne at this
15 time? Any questions?

16 Hearing none, again, thank you for
17 your input, Mr. Berne. And this concludes public
18 testimony. Is there a motion to approve final
19 site development plans for the Shepherd Parkway
20 Parkland Rehabilitation?

21 VICE CHAIR HEWLETT: So moved.

22 COMMISSIONER STIDHAM: So moved.

1 CHAIR GOODMAN: Okay, we have a
2 motion.

3 COMMISSIONER STIDHAM: I'm not sure
4 who got the motion, but I'll take the second if
5 Vice Chair Hewlett got the motion.

6 CHAIR GOODMAN: All right. And
7 Ms. Koster, can you confirm the motion and the
8 second for me?

9 MS. KOSTER: I certainly can. That
10 was Vice Chair Hewlett making the motion, and
11 Commissioner Stidham providing the second.

12 CHAIR GOODMAN: Okay. Then, we will
13 have a brief discussion. If everyone can please
14 turn on your cameras and your mics, we we'll
15 start with Commissioner Stidham, please.

16 COMMISSIONER STIDHAM: Thank you,
17 Chair Goodman. Looking at the presentation with
18 the existing hurdles, and then the amazing plan
19 that the Park Service has developed, you can see
20 that they're putting a lot of love and thought
21 and intention into providing this space.

22 I know this is a well-used spot by the

1 community, and that the community was well-
2 engaged in thinking about what should be here.
3 So, we are really happy to see this move forward,
4 and we look forward to the implementation.

5 CHAIR GOODMAN: Thank you,
6 Commissioner Stidham. Commissioner Argo.

7 COMMISSIONER ARGO: I have no
8 additional comments. Thank you.

9 CHAIR GOODMAN: Thank you,
10 Commissioner Argo. Vice Chair Hewlett.

11 VICE CHAIR HEWLETT: Yes, I just thank
12 Ms. Herr for her presentation. And just a shout-
13 out to the National Park Service for taking the
14 initiative for this long narrow spot and working
15 with the community, giving meaningful adherence
16 to the whole equity portions and community
17 engagement of the Comprehensive Plan that we've
18 been talking about.

19 We've worked extensively with the
20 community, and the pictures are like night and
21 day. So, big time kudos for those advisors.

22 CHAIR GOODMAN: Thank you, Vice Chair

1 Hewlett. Commissioner Green.

2 COMMISSIONER GREEN: Thank you. No, I
3 appreciate the presentation and all the hard work
4 that went into the plan, and look forward to
5 seeing it carried out. Thank you.

6 CHAIR GOODMAN: Thank you,
7 Commissioner Green. Commissioner Tunstall-
8 Williams.

9 COMMISSIONER TUNSTALL-WILLIAMS: Yeah,
10 thank you for the presentation. And I would like
11 to also commend the Park Service on this project.

12 That's a stretch of MLK, as well as Shepherd
13 Park, that's been long neglected. And so, I
14 think this is a great asset to the community, and
15 will be a vast improvement over what's there for
16 the residents, as well as GSA has the large
17 St. Elizabeths' campus just right up the street
18 from there.

19 So, hopefully, the workers there will
20 also come out and enjoy this. And I just really
21 would like to commend the Park Service on the
22 thoughtful design, as well as the variety of uses

1 that they've created the park for.

2 CHAIR GOODMAN: Thank you,
3 Commissioner Tunstall-Williams. Commissioner
4 Dixon.

5 COMMISSIONER DIXON: Thank you very
6 much, Park Service and the staff, and thank you.
7 Looking forward to the project.

8 CHAIR GOODMAN: Thank you,
9 Commissioner Dixon. Commissioner Cash,
10 Commissioner Davis.

11 COMMISSIONER DAVIS: No additional
12 comments from me, thank you.

13 CHAIR GOODMAN: Thank you,
14 Commissioner Davis. Commissioner Hasset.

15 COMMISSIONER WARREN: This is Peter
16 Warren. I just switched off with Lauren --

17 CHAIR GOODMAN: I see. Welcome.

18 COMMISSIONER WARREN: -- on behalf of
19 Chairman Comer. But I do not have additional
20 comments.

21 CHAIR GOODMAN: Thank you,
22 Commissioner Warren. Commissioner Cozart.

1 COMMISSIONER COZART: I want to thank
2 the staff for their presentation, and echo the
3 comments of others who said how important this is
4 for the community. I want to commend NPS and
5 others on their engagement of the community
6 around this. And with that, I don't have any
7 other feedback or questions.

8 CHAIR GOODMAN: Thank you,
9 Commissioner Cozart. Commissioner McMahon.

10 COMMISSIONER McMAHON: Thank you. I
11 associate myself with the remarks that other
12 commissioners reflect a great project. I've got
13 no other comments.

14 CHAIR GOODMAN: Thank you,
15 Commissioner McMahon. Mr. Berne, I want to thank
16 you too for your thoughts and comments that
17 you've shared with us today and on other
18 occasions.

19 And big thank you to the applicant and
20 the design team for all the work that's gone into
21 this. I appreciated the presentation by
22 Ms. Herr, and also comments from Mr. Commisso.

1 Those were very helpful.

2 It appears that the extra outreach and
3 coordination that results in this park design
4 will make it a true asset to the community, as
5 has been mentioned before. So, I support prior
6 comment, previous comments.

7 And with that, we can move on if we
8 have no further questions. We'll move to the
9 vote. Ms. Koster, could you confirm the motion
10 and the second, and take the vote by roll call,
11 please.

12 MS. KOSTER: Yes. Again, the motion
13 was made by Vice Chair Hewlett, with Commissioner
14 Stidham providing the second. With that,
15 Commissioner Cozart?

16 COMMISSIONER COZART: Yes.

17 MS. KOSTER: Commissioner McMahon?

18 COMMISSIONER McMAHON: Yes.

19 MS. KOSTER: Commissioner Stidham?

20 COMMISSIONER STIDHAM: Yes.

21 MS. KOSTER: Commissioner Argo?

22 COMMISSIONER ARGO: Yes.

1 MS. KOSTER: Vice Chair Hewlett?

2 VICE CHAIR HEWLETT: Yes.

3 MS. KOSTER: Chair Goodman?

4 CHAIR GOODMAN: Yes.

5 MS. KOSTER: Commissioner Green? Oh,
6 Commissioner Green --

7 COMMISSIONER GREEN: It was a silent
8 yes. Sorry.

9 MS. KOSTER: Okay. Commissioner
10 Tunstall-Williams?

11 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

12 MS. KOSTER: Commissioner Dixon?

13 COMMISSIONER DIXON: Yes.

14 MS. KOSTER: Commissioner Davis?

15 COMMISSIONER DAVIS: Abstain.

16 MS. KOSTER: And Commissioner Warren.

17 COMMISSIONER HASSETT: Abstain.

18 CHAIR GOODMAN: Thank you. The
19 motion has carried. So, we'll move on to Agenda
20 Item 4C, which is a request to approve the
21 preliminary and final site in the link plans for
22 Thomas Elementary School. Ms. Shipman will be

1 making the presentation. Ms. Shipman.

2 MS. SHIPMAN: Thank you. The District
3 Department of General Service has submitted site
4 and building plans for the modernization and
5 expansion of the Neval H. Thomas Elementary
6 School.

7 The proposed project is located on
8 District property outside the Central Area, and
9 does not adversely impact any identified federal
10 interests.

11 The school was originally built in
12 1946, and is located in the Mayfair neighborhood
13 in Ward 7, adjacent to Kenilworth Park South, a
14 National Park Service property. The school is
15 located within 100-year floodplain, and partly
16 within the 500-year floodplain.

17 The proposed project includes
18 rehabilitation of the classroom wing built in the
19 1940s, and demolition of the 1940s café wing
20 along the portion of the building that was
21 constructed in the 1960s, to build a new
22 addition.

1 The portions of the building slated
2 for demolition have been prone to flooding and
3 deterioration.

4 The new addition is proposed two feet
5 above the 500-year floodplain, to reduce flooding
6 impacts to the actually existing 1940s building,
7 and align the new and existing floor levels to
8 improve accessibility.

9 The renderings at the bottom of the
10 slide show views of the existing building and new
11 addition, as well as the courtyard at the rear of
12 the building.

13 The landscape design includes outdoor
14 education spaces laid out as experiential rooms
15 along a winding pathway, with integrated
16 stormwater management.

17 A community connection pathway is also
18 proposed along the edge of the property. This
19 pathway will help connect the neighborhood to a
20 proposed community-gathering area, as well as the
21 parkland at the rear of the site.

22 Based on our review, staff found that

1 the landscape plans as proposed are consistent
2 with the Comprehensive Plan, and the guidance in
3 NCPC's Pollinator Best Practices Resource Guide.

4 The Commission received public
5 comments regarding the proposed plant palette,
6 but recommended inclusion of common milkweed, and
7 removal of non-native species and cultivars.

8 As a design landscape, the NCPC
9 Resource Guide recommends applicants take care
10 when selecting cultivars, and staff notes a small
11 number of cultivars are proposed within the
12 extensive plant pallet, with the rest of the
13 plants selected at the origin species.

14 In response to public comments, the
15 applicant noted the plants use all native
16 species, and they have specified certain
17 cultivars specifically because of their enhanced
18 characteristics, including pollinator value.

19 Additionally, they state the cultivars
20 they have selected will grow much smaller than
21 their parents, and will need less maintenance.

22 With regard to planting common

1 milkweed, the applicant states that it would
2 crowd out other pollinator species, and not be
3 appropriate on this site due to the required
4 maintenance. Instead, they plan to plant two
5 other species of milkweed, to create a viable
6 monarch and other pollinator habitat.

7 With that, staff recommends the
8 Commission approve the preliminary and final site
9 and building plans for the proposed Neval H.
10 Thomas Elementary School modernization.

11 And that concludes my presentation.
12 Representatives of the Department of General
13 Services and the project design team are also
14 available to respond to questions from the
15 Commission. Thank you.

16 CHAIR GOODMAN: Thank you,
17 Ms. Shipman. Do the commissioners have any
18 questions for Ms. Shipman? Hearing any
19 questions? No, not hearing questions.

20 Okay, well, we will then move to
21 public input, and we do have -- I believe we have
22 testimony, and it will be Mr. Bernard Berne.

1 You will have three minutes to provide
2 your testimony. Please let us know when you're
3 ready.

4 MR. BERNE: Yes, I am ready.

5 CHAIR GOODMAN: Thank you.

6 MR. BERNE: As in the previous item, I
7 do not quite agree with the staff's assessment of
8 the plants. The plants in this project do not
9 adequately conform to the recommendations in your
10 Pollinator Best Practices Resource Guide.

11 For example, the plants do not include
12 common milkweed, as just mentioned. Your guide
13 strongly recommends this plant because it feeds
14 many insects, including monarch butterfly
15 caterpillars.

16 The applicant responded to this
17 concern by stating that common milkweed is
18 extremely invasive, and will smother other plants
19 that support pollinators.

20 However -- and this is the most
21 important point -- this is a misconception that
22 many of your applicants share. We've seen this

1 before.

2 Common milkweed spreads by underground
3 rhizomes. However, as I have often observed,
4 this spread is slow and is not especially
5 aggressive.

6 Common milkweed does not displace many
7 pollinator plants. Instead, invasive vines and
8 aggressive native plants just absorb. They
9 usually crowd out common milkweed, if not well-
10 controlled.

11 There's a question about maintenance
12 here. Maintenance personnel only need to clear
13 the planted area once a year outside the growing
14 season.

15 This will control the growth of
16 invasive wood-eating plants. There's no need for
17 any other maintenance. The addition of *Asclepias*
18 *Syriaca* will not affect that.

19 However, if desired, maintenance
20 personnel can cut any excess milkweed to the
21 ground in July, after it is flowered. The plants
22 will then grow back rapidly, and have soft, fresh

1 leaves, when monarch butterfly reproduction
2 reaches its peak later in the year.

3 This benefits monarchs, as the
4 butterflies prefer to lay eggs on source
5 vegetation. It also slows the milkweed spread.

6 So, the applicant was all wrong about
7 this. The applicant chose to plant swamp
8 milkweed, *Asclepias incarnata*, and butterfly
9 milkweed, *Asclepias tuberosa*, instead of common
10 milkweed.

11 However, this won't help monarchs at
12 all. Swamp milkweed is a poor competitor that
13 disappears when the soil dries out, while
14 monarchs lay few eggs on butterfly weed.

15 The applicant plans to apply five
16 cultivars. However, many cultivars attract
17 humans, but do not attract native pollinators, as
18 noted in your guide.

19 Applicants should not plant cultivars
20 unless these have more disease resistance than
21 their parents.

22 The applicant's cultivars have no such

1 increased resistance. The applicant should
2 therefore replace the fly with their parents, or
3 plant other species that resemble the cultivars
4 and have similar characteristics. And there are
5 plenty of these. Thank you.

6 CHAIR GOODMAN: Thank you, Mr. Berne.

7 Are there any questions for Mr. Berne? Any
8 questions for Mr. Berne?

9 Hearing none, I will move on. That
10 concludes our public testimony. And I'll start
11 with a motion to approve preliminary and final
12 site and building plans for Thomas Elementary
13 School. Is there a motion?

14 VICE CHAIR HEWLETT: So moved, Madam
15 Chair.

16 CHAIR GOODMAN: Okay, it's been moved
17 by Vice Chair Hewlett. Is there a second?

18 COMMISSIONER ARGO: Second.

19 CHAIR GOODMAN: And there's a second
20 by Commissioner Argo. So, now let's open this up
21 for discussion by the Commission. Can everyone
22 please turn on your cameras. And I'm going to

1 start the round robin with Commissioner McMahon.
2 Commissioner McMahon.

3 COMMISSIONER McMAHON: Can you hear
4 me?

5 CHAIR GOODMAN: Yes. Yes, we can.

6 COMMISSIONER McMAHON: I thank the
7 staff for the presentation. It's a good
8 development from the schools. I've got no
9 questions.

10 CHAIR GOODMAN: Thank you,
11 Commissioner McMahon. Commissioner Stidham,
12 please.

13 COMMISSIONER STIDHAM: Thank you very
14 much for the presentation and the project. I
15 know that the District has been more all the time
16 looking at the schools themselves, the physical
17 buildings. But the attention that has been put
18 into this school yard for the children is really
19 good to see. So, thank you for that project and
20 the presentation.

21 CHAIR GOODMAN: Thank you,
22 Commissioner Stidham. Commissioner Argo.

1 COMMISSIONER ARGO: I echo those
2 comments right before me from Commissioner
3 Stidham. I appreciate it and I have no
4 additional comments. Thank you.

5 CHAIR GOODMAN: Thank you,
6 Commissioner Argo. Vice Chair Hewlett.

7 VICE CHAIR HEWLETT: Thank you,
8 Ms. Shipman, for the presentation. And no
9 additional comments.

10 CHAIR GOODMAN: Thank you, Vice Chair
11 Hewlett. Commissioner Green.

12 COMMISSIONER GREEN: Thank you. I
13 think this is a wonderful project and the result
14 will be a much better building and landscape for
15 the users. And I think this is a terrific
16 project, and I thank the applicant for bringing
17 this and for all the work that went into it.
18 Thank you.

19 CHAIR GOODMAN: Thank you very much,
20 Commissioner Green. Commissioner Tunstall-
21 Williams.

22 COMMISSIONER TUNSTALL-WILLIAMS: Yes,

1 I'd like to commend DGS and the design team on
2 the high-quality design. I think the modern
3 addition is very complementary to the 1940s
4 edition, without sort of being redundant. It's a
5 really nice modern take on what is a sort of
6 streamlined Moderne style.

7 The only thing that I have to say, and
8 something to consider, but I noticed while
9 looking at the early images of the existing
10 building, that there are a number of murals that
11 are a part of that building.

12 And I couldn't help but notice on the
13 new design on the -- I don't know what end it is,
14 it looks like it's the back of where the new
15 indoor basketball gym court is. There's a large-
16 length brick wall. And I think that might be a
17 great opportunity to bring back some of the
18 muralization that is currently on the campus.
19 Have something new put there. So, just for
20 consideration. But otherwise, a great project
21 then. Congratulations.

22 CHAIR GOODMAN: Thank you,

1 Commissioner Tunstall-Williams. Commissioner
2 Dixon.

3 COMMISSIONER DIXON: Yeah, I think
4 it's a great project too. I particularly am
5 excited that we're building smart. I wish this
6 was applied across the nation, where we have
7 things blown down and flooded, we get to go back
8 and things will blow down again.

9 It's like three little pigs. You keep
10 building and house you can blow over, it's going
11 to be blown over, over and over. But this one
12 accommodates the water rising, which is going to
13 come.

14 Secondly, I wonder -- just a
15 question -- what the connectivity between this
16 campus and the Kingman Island. I'm not sure what
17 the distances are, but is there any connectivity,
18 or is it just down Benning Road?

19 (Simultaneous speaking.)

20 MS. SHIPMAN: Yeah, I'd refer that
21 question to the applicant, Mr. Keene.

22 COMMISSIONER DIXON: That's fine.

1 Thank you.

2 CHAIR GOODMAN: Mr. Keene.

3 MR. KEENE: Yes, hi. Thank you. I'm
4 Paul Keene, senior project manager with DGS.

5 It does not have a close connection to
6 where that island is. It is actually quite a bit
7 of a walk. Although I have ridden my bike by it.

8 COMMISSIONER DIXON: Yeah. Yeah,
9 yeah. I mean, I've always thought of Kingman
10 Island as being a real educational opportunity
11 for kids.

12 MR. KEENE: It is.

13 COMMISSIONER DIXON: And thank you for
14 your time and thank you for your effort.

15 CHAIR GOODMAN: Thank you, Mr. Keene.
16 And thank you, Commissioner Dixon. Commissioner
17 Davis.

18 COMMISSIONER DIXON: Thanks for the
19 presentation. No additional comments.

20 CHAIR GOODMAN: Thank you,
21 Commissioner Davis. And Commissioner Warren?

22 COMMISSIONER WARREN: No comments from

1 me.

2 CHAIR GOODMAN: Thank you.
3 Commissioner Cozart.

4 COMMISSIONER COZART: I want to thank
5 the staff for their presentation. Very excited
6 about this project, important to the District.
7 And thanks to our District comments for the work
8 on this as well. No additional questions.

9 CHAIR GOODMAN: Thank you,
10 Commissioner Cozart. And I'd just like to say
11 that the schools, not just in DC but across the
12 nation, are such vital resources for our
13 communities and for our children.

14 I'm supportive of the project's
15 efforts to reduce the buildings' deterioration
16 and increase its resiliency for the future. And
17 as we say in Dubuque, Iowa, the most sustainable
18 building is usually one that's already built.

19 So, if we can continue to build on and
20 improve existing buildings, it does save on
21 natural resources. So, just another point of
22 view. Are there any further comments or

1 questions?

2 No further comments or questions. So,
3 Ms. Koster, could you please confirm the motion
4 and the second, and take the roll?

5 MS. KOSTER: Certainly. Vice Chair
6 made the motion, Commissioner Argo seconded. And
7 with that, Commissioner Cozart?

8 COMMISSIONER COZART: Yes.

9 MS. KOSTER: Thank you. Commissioner
10 McMahan?

11 COMMISSIONER McMAHON: Yes.

12 MS. KOSTER: Commissioner Stidham?

13 COMMISSIONER STIDHAM: Yes.

14 MS. KOSTER: Commissioner Argo?

15 COMMISSIONER ARGO: Yes.

16 MS. KOSTER: Vice Chair Hewlett?

17 VICE CHAIR HEWLETT: Yes.

18 MS. KOSTER: Chair Goodman?

19 CHAIR GOODMAN: Yes.

20 MS. KOSTER: Commissioner Green?

21 COMMISSIONER GREEN: Yes.

22 MS. KOSTER: Commissioner Tunstall-

1 Williams?

2 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

3 MS. KOSTER: Commissioner Dixon?

4 COMMISSIONER DIXON: Yes.

5 MS. KOSTER: Commissioner Davis?

6 COMMISSIONER DAVIS: Abstain.

7 MS. KOSTER: And Commissioner Warren.

8 COMMISSIONER WARREN: Abstain.

9 CHAIR GOODMAN: Thank you very much,
10 Ms. Koster. The next Agenda item 4D is a request
11 to approve preliminary and final building plans
12 for the Small Cell Guidelines Update for
13 Standalone Poles. Ms. Free.

14 MS. FREE: Yes, thank you. Can you
15 see my screen and hear me?

16 CHAIR GOODMAN: Yes.

17 MS. FREE: Thank you. Thank you and
18 good afternoon, Chair Goodman and members of the
19 Commission.

20 The District Department of
21 Transportation, or DDOT, has submitted
22 preliminary and final plans for the design of a

1 standalone small cell pole.

2 As the lead agency and liaison with
3 the cell providers, DDOT worked with NCPC and
4 other federal and global stakeholders to develop
5 a design for the pole pursuant to the Small Cell
6 Guidelines that were approved in 2019.

7 The Commission has been involved with
8 the development of the District's Small Cell
9 Guidelines since the initiative began in 2018.
10 It provided comments on the draft guidelines
11 twice before approving the guidelines in March of
12 2019.

13 And last November, the Commission
14 commented favorably on the conceptual design of
15 the standalone small cell pole. And overall,
16 staff recommends approval of the preliminary and
17 final design of the proposed standalone small
18 cell pole to be installed within the District
19 rights-of-way.

20 As a reminder, there are multiple
21 applications for small cell infrastructures, such
22 as attaching to existing streetlights and utility

1 poles, or employing standalone pole
2 installations.

3 Small cell facilities are generally
4 located on poles between 30 and 35 feet in
5 height. This height is necessary to accommodate
6 signal transmission on the street corridor.

7 The District's guidelines state a
8 preference for mounting small cell antennas to
9 existing streetlights or utility poles when
10 possible, and standalone poles are permitted when
11 use of existing infrastructure is not sufficient
12 or absent.

13 But this infrastructure is not
14 invisible. For example, we have some
15 installations here as small cell poles that are
16 deploying in other cities across the country.

17 So, early on, NCPC, the Commission of
18 Fine Arts, and the District's State Historic
19 Preservation Office, realized that the design of
20 this infrastructure must be done as minimally as
21 possible, to reduce impacts to significant view
22 sheds in the District, and the design needs to be

1 well-coordinated and reviewed.

2 During the concept review, the
3 Commission commented favorably on the proposed
4 pole, the design, which has a tall, slim profile,
5 which we see here.

6 The proposed pole as seen on the left
7 has a tapered post, decorative transition shroud,
8 and all equipment is concealed within the base.

9 The different carrier antennas will be
10 mounted at the top of the pole, as we see here in
11 the right read images.

12 The only change to the designs since
13 the concept review, is the addition of a 3/8ths
14 inch-thick base shoe at the bottom of the base.
15 This was added in response to the Commission of
16 Fine Arts comments.

17 And with this addition, the CFA
18 approved the final design of the pole at its
19 March 2024 commission meeting.

20 The previous concept plan submission
21 entered its photo simulations that place the
22 proposed standalone pole within the District's

1 streetscape at various locations.

2 While the photo simulations provided
3 some context, the Commission requested a full-
4 scale prototype fixture be installed within the
5 federal core interest area, as it is critically
6 important for stakeholders and the public to
7 understand how the standalone poles will fit
8 within the streetscape, given their scale and the
9 potential distribution of poles across the
10 District.

11 The Commission also requested that the
12 prototype E is to evaluate the pole color,
13 considering both gray and black.

14 However, the applicant identified
15 several practical challenges with the production
16 process, materiality, and timing, associated with
17 the construction of a full-sized -- (audio
18 interference) -- as an alternative solution to
19 the prototype, that studies the proposed small
20 cell pole within the context of the District
21 streetscapes.

22 And staff finds the provided video

1 simulation, which uses augmented reality to
2 locate the small cell poles within the
3 streetscape, is an effective tool for
4 understanding the scale and visual impacts of the
5 poles, and relationship to existing streetscape
6 elements and important federal resources.

7 Well, I will now -- I'm sorry, excuse
8 me. Okay, here we go. Staff requested that the
9 video simulation occur on F Street, directly in
10 front of the Smithsonian American Art Museum and
11 Portrait Gallery, and 8th Street between the
12 museum and the Navy Memorial.

13 This location includes five poles
14 identified in the federal core interest area map,
15 which was developed by staff and included in the
16 guidelines, to identify acceptable small cell
17 facility locations adjacent to federal property.

18 Staff picked this location in
19 particular for the video simulation, as it
20 provides context of the poles installed in front
21 of a significant federal building, that being the
22 American Art Museum and Portrait Gallery, and

1 demonstrates the impact of the poles on the view
2 shed between the American Art Museum and the Navy
3 Memorial.

4 So, we will now play the video
5 simulation, which is about one-and-a-half minutes
6 long.

7 (Video played.)

8 MS. FREE: I have just a few more
9 slides here before we conclude. Here, we have
10 some still images from the simulation of the
11 poles located at nodes 1 through 3, as seen in
12 the video.

13 As we have here on F Street, the small
14 cell pole color is modeled to match the gray
15 street lights. And on 8th Street the small cell
16 pole color is modeled in black to match the black
17 street lights.

18 To reinforce consistency within the
19 streetscapes and minimize the appearance of the
20 poles, staff supports installing gray-colored
21 small cell poles on streets where the existing
22 street lights are predominantly gray, and black-

1 colored poles where the existing street lights
2 are predominantly black. And ultimately, the
3 District's Public Space Committee will determine
4 the color of the poles.

5 Here, we have additional still shots
6 of the poles at nodes 4 and 5, in the view on the
7 left looking up 8th Street from the Navy
8 Memorial, looking towards the American Art
9 Museum.

10 We only see node 5 here. Where node 4
11 is located is concealed here behind the tree
12 canopy on the right.

13 And overall, staff finds the proposed
14 small cell pole design is appropriate within the
15 context of the locations identified on the
16 federal core interest area map, due to its simple
17 slender design, scale, and emerald base, which
18 allows the pole to blend into the streetscape.

19 So, again before I conclude, I'd like
20 to remind the Commission that this submission is
21 the culmination of nearly six years of work and
22 coordination between DDOT, the wireless carriers,

1 and the review agencies and other stakeholders,
2 to create a design for the small cell poles that
3 is integrated with the streetscapes of the
4 National Capital.

5 And staff commends the applicant for
6 the extent of coordination with stakeholders, and
7 the responsive and feedback received in the
8 development of the design.

9 So, the executive director's
10 recommendations are listed here and they have
11 been incorporated into my presentation.

12 Myself and several others from DDOT
13 and the wireless carriers are available to answer
14 your questions. Thank you.

15 CHAIR GOODMAN: Thank you, Ms. Free,
16 very much. That was a great presentation and
17 comprehensive. Do the commissioners have any
18 questions at this time for Ms. Free, or for any
19 of her associated professionals? Yes,
20 Commissioner Stidham.

21 COMMISSIONER DIXON: I do.

22 COMMISSIONER STIDHAM: Thank you for

1 that presentation. And I realize this is many,
2 many, many years of work, not just focusing on
3 itself, but I'm looking at times that got you
4 into this point.

5 It's hard for me to think about the
6 pole without thinking about is this one carrier?

7 Does this accommodate more than one carrier?
8 You think about what ultimately will be on top of
9 that pole.

10 So, can you talk a little bit about
11 that, and talk a little bit also about where
12 these are implemented. Is this just a pole, or
13 is it the utility boxes and other things
14 associated with the pole? I'm just trying to put
15 that pole in context with whatever else might be
16 needed.

17 MS. FREE: Sure. Yeah, thank you for
18 the question. The intent is that each individual
19 pole will accommodate one carrier's equipment or
20 antennas. So, one pole may be for T-Mobile, one
21 pole may be for AT&T, and one pole may be for
22 Verizon equipment. So, the equipment at the top

1 of the poles may vary, based on the provider.

2 And it's also my understanding with
3 regard to additional cabinetry, or equipment
4 boxes that you referenced, that there will not be
5 any of that infrastructure outside of the pole
6 itself. That the pole has been designed to
7 accommodate all of that equipment within the base
8 of the pole.

9 COMMISSIONER STIDHAM: Okay, great.
10 So, if it's one carrier -- and I know the array
11 will be different, but we're talking just one
12 array on top of that pole because it's just one
13 carrier, basically.

14 MS. FREE: Yes, that's my
15 understanding.

16 COMMISSIONER STIDHAM: Okay.

17 CHAIR GOODMAN: Thank you.

18 COMMISSIONER STIDHAM: Thank you.

19 CHAIR GOODMAN: Thank you,
20 Commissioner Stidham. And Commissioner Dixon.

21 COMMISSIONER DIXON: Yeah, I have kind
22 of a follow-up to that. The sharing issue came

1 up before. And that has been around for a long
2 time.

3 The concern I have is let's suppose
4 you want T-Mobile, and you want Verizon, and you
5 want another carrier? Maybe four or five others,
6 who knows?

7 To get their service, are you going to
8 have to have multiple poles in an area to handle
9 those? And that's kind of complicated, for
10 example. So, I think you can understand, and
11 that's been part of the concern.

12 I'm not sure it's resolvable, but
13 there was a hope that you could get a pole would
14 have more than one carrier.

15 So, I guess my question is -- you've
16 answered it. It's not going to handle more than
17 one carrier. Right?

18 MS. FREE: That's correct.

19 COMMISSIONER DIXON: So therefore, if
20 you want multiple service from multiple carriers,
21 that may require you to have multiple poles in
22 the same block. Does that make sense?

1 MS. FREE: Yes, I understand the
2 question. So, we, early on the design process,
3 we collectively looked at locating multiple
4 carriers on one pole. That approach ultimately
5 did not come through to fruition, because
6 accommodating multiple carriers on a single pole
7 increases the size of the pole pretty
8 substantially, including the base.

9 So, as part of the working group, it
10 was determined that the best approach would be to
11 keep this pole as minimal as possible in terms of
12 its appearance, and to use one carrier per pole
13 would accomplish that.

14 The federal core interest area map
15 does provide permissible locations for these
16 poles and the number of poles per blockface. So,
17 if you did want cell coverage from multiple
18 carriers on a certain block, there in essence
19 would need to be multiple poles. But there are
20 limitations on the number of poles per blockface
21 that would be permitted, based on the guidelines.

22 COMMISSIONER DIXON: Okay, so this is

1 pretty tricky in terms of marketing, etc., etc.

2 I think everybody probably understands that. So,
3 we can have a pole with one carrier, but we could
4 have multiple poles. So, you got more poles and
5 less carriers per pole.

6 The other question I have is the
7 spacing, even for one carrier. How much spacing
8 is going to be required? Is it per block, or do
9 you have a sense of that?

10 MS. FREE: The spacing is in the
11 guidelines. I do not have that handy. I can
12 look it up in a moment. But it works out to be,
13 I believe, about two poles, two or three poles
14 per blockface, and that's counting both sides of
15 the block.

16 COMMISSIONER DIXON: Okay. So,
17 therefore, if you have two carriers, you've got
18 double that. Multiply three carriers by that.

19 Also, is the fiber that they're going
20 to use fiber optics? Is that cabling already
21 available in the grant there, or will it have to
22 be brought in?

1 MS. FREE: That is a good question
2 that I would refer to the applicant. I believe
3 that there are some fiber upgrades that are
4 necessary as part of this effort. But I would
5 refer that to the applicant to confirm.

6 COMMISSIONER DIXON: Yeah.

7 MS. FREE: I see Ashley Greenspan with
8 Crown Castle has her hand raised. I think she
9 can address that question.

10 MS. GREENSPAN: Thank you. I wanted
11 to speak to the other question as well about
12 there being multiple poles on a single block.

13 The existing guidelines do set out the
14 natural --

15 (Simultaneous speaking.)

16 MS. GREENSPAN: Can you hear me?

17 CHAIR GOODMAN: Yes, we can hear you.

18 Mr. Dixon, can you hear? Commissioner Dixon,
19 you're frozen.

20 MS. GREENSPAN: But just to complete
21 the response, so the existing small cell
22 guidelines do lay out the maximum number of

1 allowable poles on a blockface in the federal
2 core interest area. That is first-come, first-
3 served. So, beyond what is allowed, there
4 wouldn't be any additional poles.

5 As far as bringing fiber to each of
6 these locations? Yes, there would be underground
7 construction, in order to bring fiber to each of
8 the locations.

9 COMMISSIONER DIXON: So, you don't
10 have to have fiber. And each pole will have to
11 have its own fiber connectivity. Correct?

12 MS. GREENSPAN: Each location will
13 need to utilize fiber, either with existing, or
14 to bring it in --

15 COMMISSIONER DIXON: We're losing you
16 a little bit. I guess we don't have enough
17 poles.

18 CHAIR GOODMAN: I think she said they
19 would have to bring in fiber to each of the
20 poles, Commissioner Dixon. Yes, either using
21 existing lines, or they would have to bring in
22 new fiber.

1 So, I don't know if you could hear me,
2 Commissioner Dixon, but it appears as though
3 you're frozen again. I'm going to let
4 Commissioner Green ask his question of the
5 presenters.

6 COMMISSIONER GREEN: Thank you very
7 much. I had two questions. The first is what is
8 the maximum number of poles allowed per
9 blockface? And just answer that and I'll go to
10 the next question.

11 MS. FREE: Sure. It does vary. That
12 is part of the guidelines. And I would just need
13 a couple of moments to pull that up and to
14 respond to that question. While I do that, you
15 can go ahead and ask your other question.

16 COMMISSIONER GREEN: Thank you. And
17 the second question comes, so if it's one pole
18 per carrier, if in the future, let's say eight
19 years, eighteen years down the road, five,
20 whatever, the carrier decides to replace the
21 equipment on the pole. Does that come back for
22 review, or can the carrier attach whatever

1 equipment they see fit at that point?

2 MS. FREE: We're not reviewing the
3 equipment itself. So, we would not review a
4 change to the equipment unless, I believe, that
5 the District were to find this as a substantial
6 change in the size of the equipment. I think
7 that would warrant kind of reconvening this
8 working group to take a look at that.

9 COMMISSIONER GREEN: That's obviously
10 where my question was going. What would prevent,
11 in the future, from getting a lot of equipment
12 jammed on top of the pole, and we go from a
13 fairly slender pole to one that's pretty laden
14 with equipment, and potentially multiples per
15 blockface.

16 MS. FREE: Right. Yes, if there was a
17 substantial change to the sizing of the
18 equipment. I would anticipate even if that were
19 to happen, that that may warrant a change to the
20 design of the pole to support that equipment.
21 So, I think that would be necessary to reconvene
22 the working group at that point.

1 MS. GREENSPAN: And Stephanie, if I
2 could just add to your response.

3 MS. FREE: Sure.

4 MS. GREENSPAN: The existing small cell
5 guidelines do have a maximum allowable envelope
6 for the antennas that are allowed to be attached
7 to these. So, that has been addressed by the
8 existing guidelines, and anything beyond that
9 would need to go back for additional review by
10 the various agencies.

11 COMMISSIONER GREEN: Thank you.

12 CHAIR GOODMAN: Commissioner Dixon?

13 COMMISSIONER DIXON: Yeah, I may have
14 frozen. Maybe I don't have enough poles near my
15 location. But the fiber optics has got to be
16 laid, in other words -- (audio interference).
17 That means that's a major -- there's some
18 construction required.

19 Also, in the communities, has this
20 already been -- I know we're looking at the
21 downtown, our commercial area downtown -- but the
22 same requirements will exist in the communities.

1 Is that correct?

2 MS. FREE: Yes, that's right. The
3 same design, the same pole, will be used for the
4 federal core interest area, as well as other
5 areas of the District in the communities.

6 And I wanted to address your question,
7 Commissioner Dixon, as well as Commissioner
8 Green's, about the number of poles per block.
9 Yes, I did pull up the guidelines.

10 So, within the federal core interest
11 area, it's based on the length of the blockface.

12 So, on a blockface that measures up to 150 feet
13 in length, there would be one small cell
14 permitted.

15 It stays at one small cell facility
16 permitted until the block length increases to a
17 range of 451 feet to 600 feet, and then there
18 would be two permitted. And anything over that
19 amount would still be restricted to a maximum of
20 two small cell facilities. So, we're looking at
21 one or two per blockface.

22 COMMISSIONER GREEN: Thank you very

1 much.

2 (Simultaneous speaking.)

3 CHAIR GOODMAN: Were you not
4 finished, Commissioner Dixon?

5 COMMISSIONER DIXON: No, I really -- I
6 think my questions really have been answered, but
7 it leaves me with a lot of trouble. Because I
8 think that there's going to have to -- how do we
9 allocate effectively and fairly to different
10 carriers' access to poles and space?

11 And with all this fiber work, it's
12 funny. We all got excited about having cell
13 phones and no line. Now, we got all these poles
14 coming in. So, it's giving me a little bit -- I
15 think we need to be thoughtful about this. Thank
16 you, Madam Chair.

17 CHAIR GOODMAN: Thank you,
18 Commissioner Dixon. I know Kelsey Bridges is
19 waiting to ask a question and she's had her hand
20 up. So, please go forward.

21 MS. BRIDGES: Hi. I feel like I've
22 been slow. Everyone is answering the questions,

1 and I'm here representing the District with the
2 District Department of Transportation. So, I
3 just wanted to kind of echo some of the things
4 I've heard that both Stephanie and Ashley have
5 said about the guidelines.

6 Yes, they do have spacing requirements
7 that look at blocks in a block basis, meaning,
8 like, both sides of the street, the length of the
9 block, those are things that are in the
10 guidelines, for whether it's a standalone pole,
11 or for any type of small cell infrastructure that
12 can be attached to light poles, for example.

13 And it is first-come, first-served
14 basis, which is one of the reasons we have been
15 working with all of the carriers to move forward
16 and advance this design, so that we're making
17 sure that everyone is participating in this
18 effort as we move forward with the pole, and that
19 they are able to have their equipment connect and
20 work within the pole framework, so that for
21 whenever folks are ready to apply, that it can
22 work for every carrier.

1 CHAIR GOODMAN: Thank you for that
2 additional input. Are there any further
3 questions for our expert panel or our staff?

4 Hearing no further questions -- I
5 don't see any other hands raised -- I think that
6 answered a little bit more of your question,
7 Commissioner Dixon, the challenge that carriers
8 will have is going to be a first-come, first-
9 serve challenge for them.

10 COMMISSIONER DIXON: But it's going to
11 also be a challenge to us users. Because if
12 you've committed to a service -- like one of them
13 (audio interference) if your block doesn't have
14 that pole, then you don't have any service. And
15 so forth and so on.

16 So, in the end it's the user. But I
17 think everybody I think will understand I think
18 what I'm getting at. And it's complicated.

19 CHAIR GOODMAN: Thank you. And that
20 is true. And I see three more hands up. So,
21 I'll start with Mr. Matthew Marcou.

22 MR. MARCOU: Thank you very much. My

1 name is Matthew Marcou, I'm the Chief of Staff at
2 the District Department of Transportation. And
3 in a past life five years ago, I was the Chair of
4 the Public Space Committee when the guidelines
5 were being developed and formally adopted.

6 Commissioner Dixon, to the point
7 you're making about if there isn't a carrier
8 along the block, you won't get service, that's
9 not quite how these systems work. They are
10 networks.

11 So, they actually cover much broader
12 areas than just a single block from a single
13 pole.

14 So, it won't limit service. It just
15 identifies that they'll have to put a pole on a
16 different block if that block is specifically
17 taken that they're looking for.

18 So, that was covered, Mr. Dixon, and
19 that was discussed with all of the carriers at
20 the time that the guidelines were being
21 developed. It was an important component of the
22 spacing. The spacing is something that works for

1 all of the carriers.

2 CHAIR GOODMAN: Thank you,
3 Mr. Marcou. I see staff person Ms. Diane
4 Sullivan.

5 MS. SULLIVAN: Yes, thank you, Chair
6 Goodman. And Mr. Marcou actually talked a little
7 bit about what I wanted to say. But I also
8 wanted to point out that when the NCPC Commission
9 approved the small scale map and the federal
10 interest area, we were a little bit conservative.

11 We didn't want this to be a free-for-
12 all. We were very nervous about poles showing up
13 everywhere. And I think we all recognized
14 working with DDOT and the carriers, that this was
15 going to be our first effort. We might have to
16 look at it again in the future, but this would
17 get us started. So, that was just, that's all I
18 wanted to add.

19 CHAIR GOODMAN: Thank you very much,
20 Ms. Sullivan. And I see Commissioner Stidham has
21 her hand up. Commissioner Stidham.

22 COMMISSIONER STIDHAM: Thank you,

1 Chair. Just one more question for Ms. Bridges.

2 So, at a minimum, we're talking about each
3 blockface, right?

4 So, at a minimum on the smallest
5 block, there would be one pole per block if we
6 are thinking about a rect -- a square block,
7 right?

8 So, we're talking about from all
9 sides, that that block there could be a minimum
10 of one pole per blockface. Correct?

11 MS. BRIDGES: Yes. So, if you're
12 thinking of it in context, a block is two
13 blockfaces. So, like, each side of the street.

14 COMMISSIONER STIDHAM: Okay.

15 MS. BRIDGES: Yeah, I believe that's
16 what you said.

17 COMMISSIONER STIDHAM: Yes. Yes,
18 thank you.

19 MS. BRIDGES: Yes.

20 COMMISSIONER STIDHAM: That's all I
21 had, Chair. Thank you.

22 CHAIR GOODMAN: Thank you,

1 Commissioner Stidham. I think that's all. I do
2 not see any hands up. Please speak up if you
3 have an additional question. But if we have no
4 further questions, then there is a motion, or we
5 will need a motion, to approve the Preliminary
6 and Final Building Plans for the Small Cell
7 Guidelines Update for Standalone Poles. Can I
8 have a motion, please?

9 VICE CHAIR HEWLETT: So moved, Madam
10 Chair.

11 CHAIR GOODMAN: Moved by Vice Chair
12 Hewlett. Is there a second?

13 COMMISSIONER ARGO: I'll second.

14 CHAIR GOODMAN: I think that was
15 Commissioner Stidham.

16 COMMISSIONER ARGO: No, it's Argo.

17 CHAIR GOODMAN: I'm sorry. I'm doing
18 my best. Thank you very much, Commissioner Argo
19 has seconded it. Now, we'll open up this topic
20 for discussion. That was our question period.
21 Now, we will begin with deliberations with Vice
22 Chair Green, please.

1 COMMISSIONER GREEN: No, my questions
2 were answered in the discussion with the
3 applicant, so I have no additional questions.
4 Thank you.

5 CHAIR GOODMAN: Thank you. Then, we
6 will move to Commissioner Tunstall-Williams.

7 COMMISSIONER TUNSTALL-WILLIAMS: No
8 additional questions. I share the concern of the
9 other commissioners about a proliferation of
10 poles. And I hope one day the technology will
11 allow for light poles and small cell and all that
12 to be integrated. But we're not there right now,
13 so I supposed they've done as good a job as they
14 can in this investment space. Thank you.

15 CHAIR GOODMAN: Thank you,
16 Commissioner Tunstall-Williams. Commissioner
17 Dixon.

18 COMMISSIONER DIXON: I abstain.

19 CHAIR GOODMAN: Thank you,
20 Commissioner Dixon. Commissioner Davis.

21 COMMISSIONER DAVIS: No comments from
22 me, thank you.

1 CHAIR GOODMAN: I think I see
2 Commissioner Warren and Commissioner Hasset.
3 Are you both representing Congressman Comer's
4 office, or who's the voting member here? Or did
5 Commissioner Warren get off?

6 COMMISSIONER HASSETT: Yes, I think he
7 left.

8 CHAIR GOODMAN: Okay, very good.
9 Then, Commissioner Hasset I think. Yes.

10 COMMISSIONER HASSETT: I don't have
11 any questions. Thank you.

12 CHAIR GOODMAN: Thank you.
13 Commissioner Cozart.

14 COMMISSIONER COZART: Well, thanks to
15 the staff for the presentation and the many years
16 of important coordination around this. And no
17 further questions from me.

18 CHAIR GOODMAN: Thank you,
19 Commissioner Cozart. Commissioner McMahon.

20 COMMISSIONER McMAHON: Well, I was
21 reading an article in the paper the other day
22 about 6G coming. But I guess I'll be discussing

1 a different day, thanking the work of the staff
2 and the applicants for what's a hard project to
3 do that's going to avoid visual clutter, I think,
4 downtown. I think this will go a long way
5 towards doing away with that down there. I have
6 no other comments.

7 CHAIR GOODMAN: Thank you,
8 Commissioner McMahon. Commissioner Stidham.

9 COMMISSIONER STIDHAM: I want to
10 congratulate the staff and the working group
11 that's been working on this for so long. This is
12 not easy, for many reasons.

13 It's not easy to deal with the
14 constantly changing technology that changes your
15 ability to what are you housing, sort of thing.

16 Also, the clutter of poles. And I've
17 spent a lot of time looking at poles in many
18 different cities. And I think that this is a
19 very good job at trying to accommodate the needs
20 of the technology in a way that tends to blend.

21 I don't think they could have gotten
22 it any slimmer. And you have gotten it slimmer

1 than where you started. So, that's a lot of
2 words to say thank you for your efforts, and nice
3 job.

4 CHAIR GOODMAN: Thank you,
5 Commissioner Stidham. Commissioner Argo.

6 COMMISSIONER ARGO: Yes. I think to
7 sort of thread some of these comments together,
8 the challenge is to marry the infrastructure with
9 the new demands for technology. I think it's
10 going to continue to confront us.

11 So, I appreciate all the work that's
12 been done to bring this forward, and all the
13 attention paid to the question of design,
14 especially as it impacts the environment.

15 So, good job. We're going to see this
16 again in various considerations, I have a
17 feeling. So, it's good to spend some time on it.

18 Thank you.

19 CHAIR GOODMAN: Thank you,
20 Commissioner Argo. And Vice Chair Hewlett.

21 VICE CHAIR HEWLETT: Yeah, I
22 appreciate the concerns as well. And technology

1 evolves so quickly. When we think great big VCRs
2 and Betamax's and things like that. Then, the
3 CDs, and now they're all a thing of the past.

4 Apparently, we need these now. And I
5 think I agree with what the Commissioner said in
6 that this is a good design for now, as compared
7 to other jurisdictions.

8 Two years from now it may be obsolete.

9 But what do you do now? So, I just think it's
10 ever-changing, ever-evolving. And I think this
11 is a good plan for now. Thank you.

12 CHAIR GOODMAN: Thank you, Vice Chair
13 Hewlett. And I would too like to thank the
14 District Department of Transportation and the
15 wireless carriers for their responsiveness to
16 stakeholder feedback and their dedication to
17 addressing the comments from the Commission in
18 the past, and to others involved in the process.

19 I think it's a very difficult task
20 coming from a city that is still grappling with
21 this. Perhaps the NCPC can be another thought
22 leader in this area. And thought-leading

1 includes all the concerns for the future, because
2 it's ever-expanding.

3 But the technology gap is real, and
4 there has to be access to technology. And even
5 though it is evolving, I think that this work
6 that's been done over the past six years is
7 significant. And as Commissioner Stidham said,
8 it is narrower, we've worked really hard to make
9 this the best it can be for now.

10 And knowing that, we just want to say
11 how much we appreciate the work that you've done
12 to minimally impact the surrounding context that
13 includes so many important assets in our nation's
14 capital.

15 So, with that, I'd just like to say
16 are there any further questions? And if not, I
17 want to make one edit. It was recognized
18 earlier, this is Agenda Item 4E, not 4D. And I
19 just want the record to correct that, that it's
20 my error, and that it has become known to me.

21 So, I want to correct that and move on
22 then. And with no further comments or questions

1 on this topic, Ms. Koster, would you like to
2 confirm the motion and the second and take the
3 roll?

4 MS. KOSTER: Certainly. Vice Chair
5 Hewlett made the motion, and Commissioner Argo
6 seconded. And with that, Commissioner Cozart?

7 COMMISSIONER COZART: Yes.

8 MS. KOSTER: Commissioner McMahon?

9 COMMISSIONER McMAHON: Yes.

10 MS. KOSTER: Commissioner Stidham?

11 COMMISSIONER STIDHAM: Yes.

12 MS. KOSTER: Commissioner Argo?

13 COMMISSIONER ARGO: Yes.

14 MS. KOSTER: Vice Chair Hewlett?

15 VICE CHAIR HEWLETT: Yes.

16 MS. KOSTER: Chair Goodman?

17 CHAIR GOODMAN: Yes.

18 MS. KOSTER: Commissioner Green?

19 COMMISSIONER GREEN: Yes.

20 MS. KOSTER: Commissioner Tunstall-

21 Williams?

22 COMMISSIONER TUNSTALL-WILLIAMS: Yes.

1 MS. KOSTER: Commissioner Dixon?

2 COMMISSIONER DIXON: Madam Chair, I'm
3 going to abstain. Not because I don't appreciate
4 the work that's done, understand the
5 complications, but I think we're getting
6 technology -- I just, I'm going to abstain at
7 this point. Thank you.

8 CHAIR GOODMAN: Certainly.

9 MS. KOSTER: Commissioner Davis?

10 COMMISSIONER DAVIS: Abstain.

11 MS. KOSTER: And Commissioner Hassett?

12 COMMISSIONER HASSETT: Abstain.

13 CHAIR GOODMAN: Okay, thank you. The
14 motion has carried. And so, moving on, our last
15 item that we will have is an information
16 presentation on the Little Falls Parkway
17 improvements in Montgomery County, Maryland.

18 This item was moved over from our main
19 meeting, and the presentation will be made by our
20 staff, Mr. Weil. And Mr. Weil, if you'd like to
21 begin, thank you.

22 MR. WEIL: Great. Thank you very

1 much. I'll share my screen. Just let me know
2 when you see that.

3 CHAIR GOODMAN: Yes, you're up.

4 MR. WEIL: Okay, great. Thank you
5 very much. Good afternoon, Madam Chair Goodman
6 and members of the Commission.

7 Today, I am joined by Andrew Tsai from
8 the Montgomery County Parks Department, which is
9 the applicant for a project that will likely come
10 before our Commission for review and approval
11 this September, as required under the Capper-
12 Cramton Act.

13 As part of today's presentation, we
14 will provide you with an overview of the project,
15 describe NCPC's specific review role, and as
16 there is some local community concern related to
17 the project, which is a series of proposed
18 changes to a parkway in Montgomery County, we
19 hope to address any questions that you all may
20 have in advance of our future Commission meeting.

21 So, here's the project area, a .4 mile
22 section of Little Falls Parkway in Bethesda,

1 Maryland, between just north of Arlington Road
2 and Dorset Avenue, shown here in red.

3 In total, the parkway is approximately
4 one-and-a-half miles long, extending between
5 Bradley Boulevard in the north and Massachusetts
6 Avenue in the south.

7 The parkway was originally constructed
8 in the 1950s, for the purpose of providing access
9 to Little Falls Stream Valley Park and nearby
10 residential communities.

11 Here's a satellite view of the project
12 area, which shows a number of different adjacent
13 land uses, including forest and stream valley
14 parkland, public community pools, surface parking
15 for Little Falls Park visitors, and several
16 nearby residential neighborhoods.

17 Here's a key feature within the
18 project area, the Capital Crescent Trail, which
19 is a popular, hard surface, shared-use trail,
20 extending between Bethesda, Maryland, and
21 Georgetown in Washington, DC.

22 The trail crosses Little Falls

1 Parkway, and this was the catalyst for a series
2 of proposed pedestrian and bicycle safety and
3 mobility improvements by the Montgomery County
4 Parks Department in the area.

5 So, as background, the Capper-Cramton
6 Act established a regional network of parks
7 within Montgomery and Prince George's Counties,
8 and these lands were set aside for stormwater
9 management, environmental protection, and
10 recreational purposes.

11 The Act appropriated federal funding
12 to the state with which to acquire this land, and
13 NCPC was provided with an oversight
14 responsibility for future park development.

15 And this includes Little Falls Stream
16 Valley Park where the project site is located.

17 So, it's important to clarify that
18 NCPC does not own the park property, nor do we
19 manage the property, which is under the oversight
20 of the Montgomery County Parks Department.

21 Rather, NCPC has a very defined review
22 role, which is to certify that the compatibility

1 of all permanent development, as appropriate, as
2 a park use or not.

3 As noted here, previous Commission
4 reviews within these parks have dealt with water
5 quality and stormwater management-related
6 projects, project that improve access to, and/or
7 within these parks, and constructing new
8 playgrounds and other recreational facilities.

9 Since our Commission has an approval
10 role under the Capper-Cramton Act and related
11 1931 Basic Agreement, we are required to review
12 the project's potential environmental impacts for
13 the National Environmental Protection Act, or
14 NEPA, and the National Historic Preservation Act.

15 So, we are currently in the process of
16 preparing an environmental assessment, in
17 coordination with the Montgomery County Parks
18 Department, as the project owner, and I will
19 describe our ongoing study in more detail towards
20 the end of the presentation.

21 But first, I would like to introduce
22 Mr. Andrew Tsai, who is the manager of the

1 project, so that he can walk you through the
2 project's history, its purpose, and detail their
3 proposed parkway design changes.

4 And just so you know, the Montgomery
5 Parks Department is part of the Maryland National
6 Capital Park and Planning Commission, which is a
7 bi-county agency established in 1927, with a
8 focus on promoting physical activity, social
9 connectivity, environmental stewardship within
10 Montgomery and Prince George's Counties in
11 Maryland.

12 So, with that, I will now turn the
13 presentation over to Mr. Tsai.

14 MR. TSAI: Thank you very much, Mike.

15 Good afternoon, Commissioners, Chair Goodman.
16 My name is Andrew Tsai, and I'm an engineer with
17 Montgomery County Parks. Also on this meeting
18 with me today is my colleague, Kyle Lukacs. He
19 is our Montgomery Parks trails planner. Thank
20 you for having us, and we're happy to give a
21 brief background and history of the Little Falls
22 Parkways Project.

1 Next slide, please. Little Falls
2 Parkway has historically had a four lane cross
3 section with two drive lanes southbound, and two
4 drive lanes northbound separated by a wide grass
5 median. Between Arlington Road and Hillandale
6 Road as Mike mentioned earlier, the Capital
7 Crescent Trail crosses the parkway.

8 The Capital Crescent Trail is a '90s
9 rail to trail project, it's a former branch of
10 the B&O Railroad, it's the most popular shared
11 use trail in Montgomery County running from
12 Georgetown in Washington, D.C. to Bethesda, where
13 it subsequently connects to the Georgetown Branch
14 Trail.

15 During peak seasons, the Capital
16 Crescent Trail has over 5000 users a day, with
17 peaks of over 400 users an hour. The crossing of
18 the Capital Crescent Trail at the parkway has
19 historically been the site of frequent conflicts
20 between trail users and drivers worsened by the
21 previous multiple lane thread configuration
22 afforded by having two drive lanes in each

1 direction, as well as the higher speeds allowed
2 by that type of configuration.

3 Next slide, please. This project has
4 a multi year history, and I'm going to attempt to
5 summarize it as best I can very briefly.
6 Montgomery County was the first county in the
7 United States to adopt a Vision Zero action plan
8 to reduce and eliminate traffic deaths and
9 fatalities, and serious injuries.

10 In 2017, following a bicycle fatality
11 at the crossing we implemented an interim Vision
12 Zero based road diet at the Capital Crescent
13 Trail Crossing using flex posts, and chains, as
14 well as signage and pavement markings to close
15 one drive lane in each direction; in effect
16 turning a four lane parkway to a two lane
17 parkway.

18 We also lowered the speed limit from
19 35 miles per hour to 25 miles per hour.
20 Subsequent study showed that there was a
21 significant reduction in crashes at the crossing
22 that continues on to this day. In 2016, which

1 was the full year before we implemented the
2 interim road diet, there were six recorded
3 crashes at the crossing, including one fatality.

4 In the past four years combined, since
5 2020, there have been zero recorded crashes.

6 With the success of the road diet in improving
7 safety, we've made a recommendation to the
8 Planning Board in 2019 to convert the parkway to
9 a permanent two lane roadway. At the time the
10 board did not approve that recommendation, but
11 they did allow the interim road diet to remain in
12 place indefinitely.

13 In 2020 we started a program during
14 the pandemic called open parkways, where we shut
15 down park roads throughout the county on the
16 weekends completely to vehicles, and opened them
17 up for recreational use. Thousands of users a
18 weekend walked, ran, skated, and biked on park
19 roads, including Little Falls Parkway, Beach
20 Drive, and Sligo Creek Parkway in Montgomery
21 County.

22 Similar to the program in D.C. of the

1 -- similar to the closure of Beach Drive
2 Northwest and Rock Creek Park in Washington, D.C.

3 However, there was an unintended side effect of
4 the closure along Little Falls Parkway to cars
5 during the weekend. It increased cut through
6 traffic on adjacent neighborhood streets.

7 In 2022 we worked with Montgomery
8 County Department of Transportation to implement
9 a pilot project. We shifted all vehicle traffic
10 into the two existing northbound lanes of the
11 parkway, and kept the southbound open for
12 recreational use also 24 hours a day, 7 days a
13 week.

14 This allowed the parkway to be
15 constantly open for vehicle use, but also allowed
16 recreational use in the two remaining closed off
17 lanes. Subsequent traffic study showed that the
18 pilot project eliminated cut through traffic in
19 the residential neighborhoods around the area,
20 while still maintaining adequate levels of
21 service for vehicle traffic.

22 And we also projected that a two lane

1 roadway configuration had more than sufficient
2 capacity for estimated traffic growth in the
3 overall area. In 2023 we recommended a permanent
4 two lane configuration for the parkway between
5 Arlington Road and Dorset Avenue to the
6 Montgomery County Planning Board, and they
7 approved it in April of 2023.

8 After planning board approval, the
9 Montgomery County Council's Planning Housing and
10 Parks Committee reviewed the proposed site plan,
11 and requested revisions before referring the
12 project to the full County Council for review and
13 approval in January of 2024. The site plan was
14 approved unanimously, and this is the site plan
15 which I'll go over in the next few slides, and
16 that we have referred to NCPC for review for
17 Capper-Cramton Act requirements.

18 Next slide, please. This plan shows
19 the full project extent, and we'll zoom in on the
20 next couple of slides, but just to get the lay of
21 the land. The left side of the plan is the
22 northern terminus of the project at Little Falls

1 Parkway and Arlington Road. The right side is
2 the southern terminus of the project at Little
3 Falls Parkway and Dorset Avenue.

4 A couple of landmarks to point out are
5 the Bethesda Pool at the intersection of
6 Hillendale Road and Little Falls Parkway, and the
7 Capital Crescent Trail, which is highlighted in
8 orange on the plan. As you can see, most of the
9 adjacent park parcel is undeveloped stream valley
10 park land.

11 Next slide, please. Zooming in
12 between Arlington Road and Hillendale Road, the
13 roadway is being reconfigured to one drive lane
14 in each direction, separated by an existing grass
15 median as seen in the cross section to your
16 right. A protected shared use path will be
17 provided along the southbound drive lane
18 connecting the existing sidewalk north of
19 Arlington Road to the Capital Crescent Trail, and
20 then on to Hillendale Road.

21 Vision Zero based intersection
22 improvements are proposed at Arlington Road and

1 Hillandale Road, both intersections, including
2 improved accessible concrete landings, reduced
3 curb radii, and additional bicycle connectivity.
4 The existing raised crosswalk and median refuge
5 at the Capital Crescent Trail crossing itself
6 will remain.

7 Unused pavement along this segment of
8 the project will be removed, which will provide
9 significant environmental benefits in a sensitive
10 ecological area. Next slide, please. Between
11 Hillandale Road and Dorset Avenue, the road is
12 also one drive lane in each direction separated
13 by the existing grass median.

14 The County Council approved site plan
15 requires keeping in place all existing pavement
16 along this segment. Low profile separators will
17 be installed to close off the unused drive lanes,
18 but still allow for emergency vehicle access and
19 operations. South of Hillandale road, the
20 protected shared use path becomes a buffered bike
21 lane connecting to Dorset Avenue.

22 And allowing bicycles to continue on

1 to the Little Falls Trail, as well as south to
2 River Road, and eventually Massachusetts Avenue.
3 Vision Zero based intersection improvements,
4 including accessible landing pads, and reducing
5 the crosswalk distances will also be implemented
6 at the intersection of Little Falls Parkway and
7 Dorset Avenue. Next slide, please. And I will
8 turn it back to Mike. Thank you.

9 MR. WEIL: Okay, thank you, Andrew.

10 So, as I previously noted, our Commission does
11 have both a NEPA and Section 106 responsibility
12 for the project. And these studies are intended
13 to inform the Commission's decisions, rather than
14 determine a particular review outcome, approval
15 or disapproval by the Commission.

16 The EA will have two different
17 alternatives, a no action alternative which
18 consists of the original four lane pre-road diet
19 parkway configuration, and this is for comparison
20 purposes only as required under NEPA. And the
21 action alternative will consist of the proposed
22 parkway changes that Andrew just described to you

1 as referred to NCPC by the Montgomery County
2 Parks Department, and endorsed by the Montgomery
3 County Council.

4 As part of our outreach process for
5 the project, NCPC staff hosted a two hour virtual
6 public meeting during the evening of March 12th
7 to describe our review process under the Capper-
8 Cramton Act under NEPA in Section 106, to answer
9 questions, and to invite the public to comment on
10 the content of the environmental assessment.

11 In general, although the project does
12 have some supporters, we have also heard concerns
13 about existing traffic congestion along the
14 parkway, and how the project would impact parkway
15 travel, as well as the project's potential to
16 impact community facilities, trail users, and how
17 the Parks Department can better maintain and
18 operate the parkway.

19 We have heard these comments both
20 through our spoken process, and in person during
21 a previous visit to the project site. So, here
22 is the current project review schedule at this

1 point. NCPC will post the project EA to our
2 website for a 30-day public comment period
3 starting this month in June.

4 Once that concludes we will review all
5 public comments that we receive, and incorporate
6 that information into our official staff
7 recommendations and comments for future
8 consideration by the Commission, which is
9 anticipated for review in September. As part of
10 our outreach process, NCPC has set up a project
11 specific page with various -- sorry, I jumped
12 ahead.

13 NCPC has set up a project specific
14 page with various useful background resources
15 such as information on the Capper-Cramton Act,
16 NEPA Section 106, and NCPC's review process. And
17 our page also links to the Parks Department
18 project site, which has a detailed project
19 history, and previous county council reviews
20 prior to the Parks Department referral to NCPC.

21 And before I wrap up today, I wanted
22 to leave you with several key takeaways. First I

1 would like to reiterate that NCPC has a specific
2 review role under the Capper-Cramton Act for the
3 project, and its related 1931 Basic Agreement.
4 And this is to review the project's compatibility
5 as a park use.

6 Second, our Commission is only
7 considering a single action alternative, which
8 consists of the proposed parkway changes that
9 were referred to us by the Montgomery County
10 Parks Department, and endorsed by the County
11 Council in our environmental assessment. And
12 finally the community may continue to engage the
13 Parks Department as they work to develop and
14 refine their plans in the future.

15 And should the Parks Department
16 continue to make minor operational changes to the
17 parkway in the future, such as pavement
18 restriping, signal timings, and potential signage
19 changes, then these would not have to be reviewed
20 by our Commission under the Capper-Cramton Act.
21 So, with that, that concludes my presentation.

22 Mr. Tsai, Matthew Flis, our senior

1 planner, and Kyle Lukacs, and I, we are now
2 available for any questions that you may have at
3 this time, thank you.

4 CHAIR GOODMAN: Thank you very much,
5 Mr. Weil, I appreciate that very helpful
6 presentation as we learn about this project
7 that's upcoming on a future agenda. Do any
8 commissioners have any questions for Mr. Weil,
9 Mr. Tsai, or Mr. Lukacs? Please ask them now if
10 you do. No questions? Okay, hearing no
11 questions, then I will start this -- I'm sorry?

12 COMMISSIONER McMAHON: Sorry, Madam
13 Chair, for information I'll ask a couple
14 questions. I guess I'll take Peter May's place
15 as the cyclist for the group. But Mr. Tsai,
16 thanks, good presentation, generally a good
17 proposal. A couple of questions I have with the
18 cyclist lines, have you coordinated with some of
19 the cyclist groups as part of the county's
20 efforts?

21 And let me ask a couple of questions,
22 you can address them both at once. As I take a

1 look at this, I'm just wondering about the
2 transition from the cycle path at each end back
3 to regular traffic, coming up Little Falls
4 Parkway heading past Arlington Road, how you're
5 going to get back on to something that's crossing
6 two lanes of traffic.

7 And kind of the same thing on the
8 other end, so I think that those are my two
9 questions.

10 MR. TSAI: Absolutely, thank you for
11 the question, commissioner. Mike, would it be
12 possible to bring up the overall site plan again?
13 The first part of the question regarding
14 coordination with cycle groups, certainly we have
15 reached out to WABA throughout the history of
16 this project, as well as other interested groups
17 in the area.

18 Montgomery County has a committee put
19 together by various government personnel, DOT
20 personnel, state highway police, parks, we have
21 presented this project to them, and received
22 further input, and their comments from reviewing

1 what we're proposing to do. I know that WABA and
2 other bicycle and trail advocacy groups are also
3 aware of the project, they've attended our
4 meetings, and they support the project as well.

5 Regarding the bicycle connectivity, so
6 going up to the north side first, there's an
7 existing sidewalk that runs north to south sort
8 of from Bradley Boulevard, which is even further
9 north off this page. There is an existing
10 sidewalk along Glenbrook Road, it ends right now
11 roughly just to the north of the entrance to that
12 parking lot over there.

13 We're proposing to tie in there, that
14 segment between that connection all the way down
15 to Hillandale Road, we're going to make that a
16 shared use path that's protected from the
17 adjacent traffic via an actual traffic barrier.
18 And what that allows us to do is it connects the
19 Capital Crescent Trail crossing at Little Falls
20 Parkway all the way north to the communities in
21 that area.

22 It also allows a connection to

1 Hillandale Road. At the intersections of
2 Hillandale Road, Arlington Road, both of those
3 intersections you can see sort of the green
4 lines. The intention of those green lines is a
5 dedicated bicycle crossing path, so that's going
6 to be coordinated with the crossing signals, and
7 it's going to allow bicycle traffic that utilizes
8 Arlington Road, and Hillandale Road, which are
9 Montgomery County DOT roadways.

10 But if you are on a bike, and you're
11 traveling south on Arlington, or on Hillandale,
12 and you want to access either the Capital
13 Crescent Trail or Little Falls Parkway, by
14 providing some dedicated crossing construction
15 for bicycles, our goal is to make that connection
16 a little bit safer, a little bit quicker, a
17 little bit more accessible, not only for
18 cyclists, but for pedestrians crossing as well.

19 And then as you mentioned, south of
20 Hillandale Road, we have to maintain the existing
21 pavement, and for that reason we want to minimize
22 the infrastructure that we're installing along

1 this segment. So, we are using the low profile
2 separators, I know that's something that has been
3 utilized on some bike lanes in the past,
4 including in Washington, D.C., with sort of the
5 separators, and the flex posts configuration.

6 But from Hillandale south of Dorset it
7 becomes a buffered bike lane, because we can't
8 provide a traffic barrier there. The intention
9 there is that mostly cyclists will be utilizing
10 that, and so if cyclists utilize that connection,
11 they can access Dorset Avenue. At the
12 intersection of Dorset Avenue and Little Falls
13 Parkway we're proposing similar connection
14 improvements, and there's several ways to go at
15 that intersection.

16 You can cross the road there, and then
17 go to the Little Falls Trail, which is
18 highlighted on the plan. The Little Falls Trail
19 then allows a connection all the way up to the
20 east towards Wisconsin Avenue, Maryland 355, or
21 bicycle traffic continues south on Little Falls
22 Parkway, and then eventually accesses River Road.

1 At River Road and Little Falls Parkway
2 there is a signalized crossing, which then allows
3 cyclists to cross over down Little Falls Parkway
4 all the way to Massachusetts. But I should note
5 that this project does end at Dorset Avenue, so
6 we're not providing any additional dedicated
7 bicycle infrastructure south of Dorset Avenue.

8 COMMISSIONER McMAHON: Okay. Do you
9 anticipate that the cycle track is going to be
10 used by pedestrians?

11 MR. TSAI: I'm sorry, I was
12 disconnected there for a second.

13 COMMISSIONER McMAHON: Yeah, I
14 listened to your comments, do you anticipate the
15 cycle track is going to be used by pedestrians?

16 MR. TSAI: Ideally we would not want
17 pedestrians to utilize the cycle track south of
18 Hillandale Road. And Kyle, if you want to chime
19 in with a little bit more information on that?

20 MR. LUKACS: Sure, just setting my
21 video up here. Yeah, so in our original design
22 plans we had all the traffic on one side of the

1 road, which would allow us to create essentially
2 a shared use path that had a grass spot between
3 the vehicles. With this configuration that the
4 County Council recommended, that we're moving
5 forward with, we've got one lane on each side of
6 the median.

7 And in order to not have to add
8 several operational bays for emergency response
9 access, we're using the low profile separators
10 for much of the length. And because of the low
11 profile separators, it's more of a buffered bike
12 lane, or separated bike lane as opposed to a true
13 shared use path.

14 So, between the Capital Crescent Trail
15 and the existing trail on the north end, that
16 would be considered a shared use path, and would
17 have a full buffer. And then the rest of the
18 segment would be just the low profile separators.
19 Because of that the potential for say a child, or
20 a dog, or something to move into the lane of
21 traffic, we don't feel as confident in talking
22 about that as a shared use path.

1 So, it's a portion of shared use path,
2 and then it's a separated bike lane. So, we do
3 anticipate that there is likely going to be some
4 that would use it, just as right now, when I've
5 been out there I've seen people walking along the
6 travel lane itself. So, it'll be hard to fully
7 prevent that.

8 But in any case, it will be buffered,
9 so if people do choose to walk there, it will at
10 least be a little bit safer than the existing
11 condition.

12 COMMISSIONER McMAHON: Okay, and I
13 just worry about conflict between pedestrians and
14 motorized vehicles, but I'm also concerned with
15 just a ten foot line pathway going two ways,
16 conflict between bicyclists and pedestrians, so
17 it just becomes more and more crowded. Thank
18 you.

19 MR. LUKACS: Yeah.

20 COMMISSIONER STIDHAM: Chair Goodman,
21 that prompted a question from me actually.

22 CHAIR GOODMAN: Yes, Commissioner

1 Stidham, feel free.

2 COMMISSIONER STIDHAM: I can see that
3 once this is completed it will be very attractive
4 for people who also want to walk here, so has
5 there been considerations made for an adjacent
6 sidewalk, or maybe there is an adjacent sidewalk
7 and I can't see it in this image. Have you
8 considered -- I think that you're going to draw
9 out pedestrian use here, so what considerations
10 have you made for that potential?

11 MR. LUKACS: Yeah, so I think to
12 answer that question, you know, while for much of
13 this project on Little Falls Parkway itself there
14 is an improved access for pedestrians, there is
15 improved access getting across Little Falls
16 Parkway, and getting between the Capital Crescent
17 Trail and the Little Falls Trail, so I think, as
18 well as to the parking lot on the north end.

19 So, you know, without adding a fully
20 dedicated space for pedestrians, or a true shared
21 use area, you know, we are still making
22 pedestrian improvements. So, for example at the

1 intersection of Dorset, we're proposing kind of
2 some curb extensions that would shorten the
3 crossing distance, and so there are still
4 benefits to pedestrians here, even without there
5 being a true dedicated space for pedestrians.

6 COMMISSIONER STIDHAM: Okay, so if a
7 pedestrian came to this space per say -- I just,
8 I think you're going to have some conflict here
9 between cyclists and pedestrians. Cyclists are
10 probably going to have a pretty cautionary speed,
11 and then pedestrians who are trying to get to one
12 location. So, I would just take a look to see if
13 this is a desired path that the pedestrians would
14 want to take, and think about it from that
15 perspective.

16 You're doing a lot of great work here,
17 and I'd hate for you to get to the end and find
18 that you haven't accommodated all of the
19 potential users that are going to end up using
20 the space, and have to change things over time.
21 So, just some suggestions, just to develop it a
22 little bit further, and explore the

1 possibilities.

2 MR. LUKACS: Yeah. Again, that was
3 kind of where we had originally approached this
4 from, and this is kind of where we are through
5 our public input process, and going through our
6 Planning Board, and County Council, kind of where
7 we've ended up. But the good thing is that it's
8 a relatively short stretch that's bordered on
9 both sides by the Little Falls Trail, as well as
10 the Capital Crescent Trail.

11 So there is still a pretty good space
12 for pedestrians to walk, even if it's not
13 directly on Little Falls Parkway.

14 COMMISSIONER STIDHAM: Okay, and then
15 one last question. And maybe you said this,
16 maybe it was in the publication and I missed it.

17 In your public engagement have you gotten a fair
18 amount of -- have you gotten push back from those
19 who did not want to see -- like you might be
20 hearing from motorists who don't want to see the
21 road diet something on the other side.

22 So, I'm just curious kind of -- not

1 specific comments, but just the array that you're
2 hearing, the level of controversy you're finding.

3 MR. LUKACS: Yeah, Andrew, if you want
4 to speak to that? Or I'm happy to.

5 MR. TSAI: Sure. Yeah, I've been
6 involved with this project since 2017 when we
7 implemented the interim road diet just at the
8 crossing. We have received some community push
9 back, I think there have been concerns about,
10 particularly drivers who utilize this road on
11 almost a daily basis, concerns about it being a
12 little bit slower to be able to drive along the
13 parkway when the four lane road becomes a two
14 lane road.

15 I think that's something that we see
16 not only with this project, but other projects
17 throughout the county where we have sort of taken
18 what was previously a dedicated drive lane, and
19 open it up to another use. DOT installed bike
20 lanes on Old Georgetown Road, that was very
21 contentious, sort of controversial as well.

22 So, there has been some push back, but

1 as Kyle mentioned, and as we discussed, there has
2 also been a lot of support for it. Not only from
3 bicyclists, but from folks who appreciate, I
4 think, the goal we have with sort of improving --
5 providing safe, accessible, equitable connections
6 not only for cars, but for all users.

7 MR. LUKACS: Yeah, and I'll just add
8 to that that I think some of those concerns that
9 Andrew raised, I think those are kind of
10 exacerbated by the development in the Bethesda
11 kind of area, as well as in the Westbard area.
12 The concern is kind of you're reducing the road
13 capacity while there's all this development
14 pressure occurring adjacent to it.

15 So, I think those are playing out at
16 the same time. I think our traffic analysis, and
17 what we've studied on the road since we've made
18 these changes support what we're doing, but
19 that's very much part of the opposition, is the
20 road diet in the midst of development pressures
21 at the same time.

22 COMMISSIONER STIDHAM: Well, I

1 appreciate the project, and the thought that you
2 are taking a look at this from the approach that
3 you are, and I know that it is not easy, so thank
4 you for your efforts. And Chair, thank you for
5 the time.

6 CHAIR GOODMAN: Certainly, thank you,
7 Commissioner Stidham, Commissioner McMahon, all
8 good questions that help elucidate the challenges
9 to the project, but also the benefits. So, are
10 there more questions at this time for our
11 presenters on this information topic? Any
12 further questions?

13 If there are no more questions, then
14 I'm going to ask for the group to start our
15 discussion, and I will start with Vice-Chair
16 Hewlett please.

17 VICE CHAIR HEWLETT: I don't really
18 have a discussion, I remember some of this from
19 my tenure at Maryland National Capital Park
20 Planning Commission, and I do understand, I will
21 say it was good to see everyone again. Good to
22 see Mr. Tsai from Montgomery Parks. And I do

1 understand, I'm thankful that there are fewer
2 casualties there now, and I just will remain --
3 wait to see the other -- when this comes back in
4 September, look for more information.

5 (Simultaneous speaking.)

6 CHAIR GOODMAN: Thank you, Vice-Chair
7 Hewlett, thank you very much. Commissioner
8 Green?

9 COMMISSIONER GREEN: Thank you. I
10 appreciate the information here, it's a lot to
11 digest, and I look forward to the return in
12 September. Thank you.

13 CHAIR GOODMAN: Thank you,
14 Commissioner Green. Commissioner Tunstall-
15 Williams?

16 COMMISSIONER TUNSTALL-WILLIAMS: Yes,
17 thank you for the presentation, it is a lot to
18 digest. I'm sort of putting myself along that
19 area, and I would align myself with Commissioner
20 Stidham, as well as Commissioner McMahon's
21 comments about conflicts between pedestrians and
22 cyclists, and making sure that you're planning

1 for that.

2 Because I can see it as an attractive
3 green space for people to be walking, and so it
4 would be a shame to do all this work and not have
5 accommodated that. So, I hope you'll continue
6 that, it sounds like you've already looked at
7 some of it, but maybe the September presentation
8 will add a little bit more detail around that.
9 But otherwise, thank you.

10 CHAIR GOODMAN: Thank you,
11 Commissioner Tunstall-Williams. Commissioner
12 Dixon? Commissioner Dixon? I'll move on and
13 come back to Commissioner Dixon. Commissioner
14 Davis?

15 COMMISSIONER DAVIS: Apologies, just
16 having some trouble.

17 CHAIR GOODMAN: That's okay.

18 COMMISSIONER DAVIS: No additional
19 comments from me, thank you.

20 CHAIR GOODMAN: Thank you,
21 Commissioner Davis. Commissioner Hassett?

22 COMMISSIONER HASSETT: No additional

1 comments from me either, thank you.

2 CHAIR GOODMAN: Thank you,
3 Commissioner Hasset. Commissioner Cozart?

4 COMMISSIONER COZART: Thanks to the
5 staff for all the work on this project, and
6 walking us through the many details of this
7 project as well. I don't have any additional
8 questions.

9 CHAIR GOODMAN: Thank you,
10 Commissioner Cozart. Commissioner McMahon, any
11 further comments?

12 COMMISSIONER McMAHON: Yeah, thanks to
13 the staff, and really the Montgomery County staff
14 for working this hard issue. I've ridden this
15 section of road, I know how busy the cross county
16 trail below Bethesda can get, I know with the
17 traffic conflicts down there, so a great
18 solution.

19 I think we kind of proved during
20 COVID, and continue to, that the Little Falls can
21 survive, and local traffic can survive on a road
22 diet, and so we should continue with that. But I

1 do remain concerned about that pedestrians, not
2 just walkers, but joggers, and dogs, and all the
3 rest, and cyclists on what's likely to be
4 considered a multi-use path, and not just a
5 cycling trail.

6 But we should continue on, and
7 consider those, and make this happen. Thanks.

8 CHAIR GOODMAN: Thank you,
9 Commissioner McMahon. Commissioner Stidham?

10 COMMISSIONER STIDHAM: I echo
11 Commissioner McMahon, and also applaud you for
12 taking a project like this on. Park Service has
13 been taking on many projects like this, and I
14 know how difficult, and challenging it is to find
15 that equitable space, and know that you're not
16 going to make everybody happy, but you're going
17 to make it a better place. So, we look forward
18 to the review in September.

19 CHAIR GOODMAN: Thank you,
20 Commissioner Stidham. Commissioner Argo?

21 COMMISSIONER ARGO: I actually had a
22 question. I didn't think it's related to this.

1 There's all this work that's being proposed on
2 Arizona Avenue in the District that leads down,
3 it's the downhill slope of Arizona crossing all
4 the way down the Canal Road. And I'm very
5 curious as to whether it's related to this at
6 all, and connections to the trail, and to the
7 parkway.

8 But if somebody can answer that after
9 the hearing, they don't have to answer it right
10 now. But I appreciate it, I appreciate learning
11 about this, and anything that is promoting the
12 kind of access to recreational pathways, and
13 everything like this, I think is welcome. Thank
14 you.

15 CHAIR GOODMAN: Thank you,
16 Commissioner Argo. And I would just like to
17 thank Mr. Tsai, and Mr. Lukacs, and of course
18 staff, Mr. Weil for the presentation, and
19 providing the overview for this project. I love
20 road diets, I love, as others have mentioned,
21 access for cyclists, and for pedestrians, and
22 there now lies the rub.

1 I think that it could be a very
2 attractive place for someone like me who does
3 enjoy a great walk. And I just want to reiterate
4 again though, that the Commission's role here is
5 limited, and we appreciate this briefing, and it
6 provides us with background, and context for the
7 presentation in September.

8 And we look forward to the formal
9 review coming later, but you certainly have your
10 work cut out for you, we appreciate what you're
11 doing, this is all about, certainly about
12 climate, and equity too, and we appreciate that.
13 So, if there are no further comments, or
14 questions, or are there?

15 We will get back to you, Commissioner
16 Argo, we heard your question, thank you. If
17 there are no further questions or comments, we
18 will then conclude our open session for today,
19 and our next regular meeting will be, not July
20 4th, it's going to be the week after July 4th, so
21 it's going to be July 11th at 1:00 p.m.

22 So, we'll be meeting the second week.

1 Is Commissioner Dixon back? No, I thought I
2 heard someone talking, I'm sorry. So, we are
3 going to have our meeting on the second Thursday
4 of the month to accommodate the Fourth of July
5 holiday, and if there is no further business, we
6 will stand adjourned.

7 And I hope that you all, many of you
8 could join us tonight at the Martin Luther King
9 Library at 6:00 o'clock for our celebration of
10 the centennial for the National Capital Planning
11 Commission. And recognition to Julia Koster and
12 staff who worked so hard on the exhibit that's
13 going to be there for three months, and traveling
14 around town this summer.

15 But also to all of the staff who have
16 contributed, this is certainly reason to
17 celebrate, it's a great group, and contributes
18 mightily to the experience we all have as
19 residents, and visitors to the capital. So,
20 thank you, and I'm grateful for all the help
21 that's been given to this effort. Thank you all.
22 Next month.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22

(Whereupon, the above-entitled matter
went off the record at 3:34 p.m.)

A

Abdul-Razak 12:1
ability 121:15
able 10:5 113:19 154:12
above-entitled 164:1
absent 94:12
Absolutely 144:10
absorb 82:8
abstain 54:12,14 56:8
 56:10 76:15,17 92:6,8
 119:18 126:3,6,10,12
acceptable 97:16
access 20:5 24:11 58:1
 58:20 59:22 112:10
 124:4 128:8 130:6
 138:18 146:12 147:11
 149:9 151:14,15
 161:12,21
accesses 147:22
accessibility 27:9 78:8
accessible 26:6 58:6
 138:2 139:4 146:17
 155:5
accommodate 64:1
 65:3 94:5 101:7,19
 102:7 121:19 163:4
accommodated 152:18
 158:5
accommodates 88:12
accommodating 104:6
accomplish 104:13
Accountability 1:18,21
accuracy 29:2
achieve 21:17
achievements 50:21
acknowledge 10:20
 12:13 21:12
acknowledged 36:7
acknowledging 39:17
 39:21
Acosta 2:2 5:16 10:16
 10:17 13:4,5,19 38:18
 46:15
acquire 50:18 129:12
act 14:12 30:22 31:1
 127:12 129:6,11
 130:10,13,14 136:17
 140:8 141:15 142:2
 142:20
action 3:6 34:9 36:18
 51:5 133:7 139:17,21
 142:7
actionable 25:17
actions 15:11 27:20
 28:11 36:13 47:6 50:3
activities 10:21 16:8
 65:6
activity 131:8

actual 145:17
adaptation 27:7
add 40:7 44:5 45:7 48:9
 110:2 116:18 149:7
 155:7 158:8
added 23:2,22 26:1
 95:15
adding 65:7 151:19
addition 18:15 21:14
 22:21 59:1,14 77:22
 78:4,11 82:17 87:3
 95:13,17
additional 18:5 32:3
 71:8 73:11,19 86:4,9
 89:19 90:8 99:5 102:3
 107:4 110:9 114:2
 118:3 119:3,8 138:3
 148:6 158:18,22
 159:7
Additionally 17:2 59:2
 79:19
additions 65:11
address 16:15 18:18
 25:13 31:11 40:10
 60:7 106:9 111:6
 127:19 143:22
addressed 33:8 40:12
 40:15 110:7
addressing 17:4 26:6,8
 123:17
adequate 32:10 135:20
adequately 66:14 81:9
adherence 71:15
adjacent 77:13 97:17
 128:12 135:6 137:9
 145:17 151:5,6
 155:14
Adjourn 3:23
adjourned 163:6
Administration 1:20
 16:15 20:17 49:13
adopt 14:3,6 15:4 52:12
 53:5 54:17 133:7
adopted 6:4 115:5
adoption 27:11 28:2,21
 29:14 33:19 52:16
 54:20
adults 64:2
advance 7:6 27:21
 28:12 113:16 127:20
advancing 16:19
adversely 16:22 77:9
advisors 71:21
advocacy 145:2
Affairs 1:16
affect 39:4 67:3 82:18
affirmation 20:3
affluent 23:9

afforded 132:22
afternoon 4:3 14:20
 29:10 35:2 40:22
 56:20 63:8 92:18
 127:5 131:15
age 58:15
agencies 16:18 30:4
 31:15 33:12 42:9
 47:10 58:1 100:1
 110:10
agency 11:16 15:19
 17:11,19 31:10 32:14
 50:12,17 93:2 131:7
agency's 7:13,20 10:2
 10:13 17:9,13 19:11
 54:18
agenda 6:4,22 10:9,15
 13:22 14:1,3,6,12
 54:17 56:13 76:19
 92:10 124:18 143:7
ages 64:21
aggressive 82:5,8
ago 8:17 17:10 35:11
 50:16 62:8 115:3
agree 81:7 123:5
Agreement 130:11
 142:3
Agriculture 68:20 69:11
ahead 37:7,10 63:5
 108:15 141:12
aim 29:20 65:11
air 26:7
align 19:3 78:7 157:19
alike 50:15
alive 7:18
Allegiance 6:6,7
allocate 112:9
allow 119:11 134:11
 138:18 146:7 149:1
allowable 107:1 110:5
allowed 46:12 107:3
 108:8 110:6 133:1
 135:14,15
allowing 138:22
allows 99:18 145:18,22
 147:19 148:2
alter 67:4
alternative 96:18
 139:17,21 142:7
alternatives 139:17
amazing 39:14 70:18
amend 29:17
amendments 19:14
amenities 24:11 58:16
 64:17
America 67:20
America's 8:6
American 11:6 21:1

23:12 97:10,22 98:2
 99:8
amount 26:15 111:19
 153:18
Anacostia 3:16 21:7
 45:19,21 47:16,17
 61:11 63:18
analysis 20:4 22:3 31:1
 33:6 155:16
analyze 27:19 28:11
 30:20
and/or 67:3 130:6
Anderson 11:2
Andrew 127:7 130:22
 131:16 139:9,22
 154:3 155:9
ANITA 1:15
anniversary 8:3 9:7
 10:14 50:10
annual 11:8 21:2
answer 13:1 34:5 60:18
 65:22 100:13 108:9
 140:8 151:12 161:8,9
answered 103:16 112:6
 114:6 119:2
answering 112:22
antenna 31:19 32:9
antennas 31:22 94:8
 95:9 101:20 110:6
anticipate 51:9 109:18
 148:9,14 150:3
anticipated 33:7 141:9
Apologies 158:15
Apparently 123:4
appeal 67:4
appearance 98:19
 104:12
appears 75:2 108:2
Appendix 21:21 22:7
applaud 160:11
applicability 31:18
applicant 30:4 31:10
 32:14 33:4,12 57:19
 58:4,18 59:2,10 60:6
 67:6,15,22 68:4,6,18
 69:9 74:19 79:15 80:1
 81:16 83:6,7,15 84:1
 86:16 88:21 96:14
 100:5 106:2,5 119:3
 127:9
applicant's 68:10 83:22
applicants 29:20 32:21
 79:9 81:22 83:19
 121:2
applications 93:21
applied 88:6
apply 83:15 113:21
applying 32:7 33:12

Appointee 1:13,14,14
1:17,17
appreciate 37:14 40:7
43:6,8 48:7 65:20
66:2 72:3 86:3 122:11
122:22 124:11 126:3
143:5 155:3 156:1
157:10 161:10,10
162:5,10,12
appreciated 50:2 74:21
appreciative 40:9,15
approach 15:15 16:19
35:7 104:4,10 156:2
approached 153:3
appropriate 6:14 33:1
59:21 80:3 99:14
130:1
appropriated 129:11
approval 29:14 46:19
54:20 57:1 93:16
127:10 130:9 136:8
136:13 139:14
approve 33:19 56:13
60:14 69:18 76:20
80:8 84:11 92:11
118:5 134:10
approved 93:6 95:18
116:9 136:7,14
138:14
approves 28:2
approving 93:11
approximately 128:3
April 136:7
architectural 12:8
area 11:20 23:7 46:8
58:12 60:4 68:22 77:8
78:20 82:13 96:5
97:14 99:16 103:8
104:14 107:2 110:21
111:4,11 116:10
123:22 127:21 128:12
128:18 129:4 135:19
136:3 138:10 144:17
145:21 151:21 155:11
155:11 157:19
areas 23:9 32:4 59:3
64:11 65:9 111:5
115:12
Argo 1:14 4:16,17 40:2
40:3,4,6,20 53:18,19
55:2,8,15,16 71:6,7
71:10 75:21,22 84:18
84:20 85:22 86:1,6
91:6,14,15 118:13,16
118:16,18 122:5,6,20
125:5,12,13 160:20
160:21 161:16 162:16
Arizona 161:2,3

Arlington 20:16 128:1
132:5 136:5 137:1,12
137:19,22 144:4
146:2,8,11
Army 38:16
array 102:10,12 154:1
ARRINGTON 1:17
art 65:10,18 97:10,22
98:2 99:8
article 120:21
Arts 94:18 95:16
Asclepias 68:12 82:17
83:8,9
Ashley 106:7 113:4
aside 129:8
aspirations 8:7
assessment 81:7
130:16 140:10 142:11
asset 72:14 75:4
assets 124:13
assist 42:9
associate 74:11
associated 48:22 96:16
100:19 101:14
associating 45:12
Association 11:7
Association's 21:2
At-Large 1:13
AT&T 101:21
Atlantic 59:17
attach 108:22
attached 110:6 113:12
attaching 93:22
attempt 133:4
attend 10:5
attended 145:3
attention 65:20 85:17
122:13
attract 83:16,17
attractive 66:18 151:3
158:2 162:2
audio 96:17 110:16
114:13
augmented 97:1
auspicious 6:22
Austin 12:6
authorized 7:5 16:10
20:8 25:1
automobile 25:17,18
available 6:2 34:5 60:18
60:21 65:22 80:14
100:13 105:21 143:2
avenue 3:12,13,16
23:20 24:2 47:1 57:6
57:7 128:2,6 136:5
137:3 138:11,21
139:2,7 147:11,12,20
148:5,7 161:2

avoid 121:3
avoidance 64:8
avoiding 64:12
aware 15:7 145:3
awful 52:2,3
azaleas 68:5

B

B 3:13,16,19 21:21
B&O 132:10
back 36:1 44:11 45:20
82:22 87:14,17 88:7
108:21 110:9 139:8
144:2,5 153:18 154:9
154:22 157:3 158:13
162:15 163:1
background 129:5
131:21 141:14 162:6
balance 32:9
barrier 145:17 147:8
Barry 46:11
base 95:8,14,14 99:17
102:7 104:8
based 31:12 78:22
102:1 104:21 111:11
133:12 137:21 139:3
Basic 130:11 142:3
basically 69:11 102:13
basis 113:7,14 154:11
basketball 87:15
bays 149:8
Beach 134:19 135:1
beacon 8:12
beautiful 7:6
beauty 50:13 64:3
began 35:22 93:9
beginning 6:21
behalf 73:18
believe 56:15 62:7
80:21 105:13 106:2
109:4 117:15
benches 58:17
benefits 36:22 83:3
138:9 152:4 156:9
Benning 88:18
Bernard 62:2 80:22
Berne 62:2,5,5,12,14,17
63:2 66:7,10,12 69:13
69:14,17 74:15 80:22
81:4,6 84:6,7,8
best 79:3 81:10 104:10
118:18 124:9 133:5
best-practice 60:12
Best-practices 66:15
bet 55:6
Betamax's 123:2
Bethesda 127:22
128:20 132:12 137:5

155:10 159:16
better 9:6 12:20 33:9
51:9 58:20 65:3 86:14
140:17 160:17
beyond 107:3 110:8
bi-county 131:7
bicycle 129:2 133:10
138:3 145:2,5 146:5,7
147:21 148:7
bicycles 138:22 146:15
bicyclists 150:16 155:3
Biden 7:20 9:14
big 39:11 71:21 74:19
123:1
bike 89:7 138:20 146:10
147:3,7 149:11,12
150:2 154:19
biked 134:18
birthday 10:18
Bison 23:13
bit 63:4 89:6 101:10,11
107:16 112:14 114:6
116:7,10 146:16,16
146:17 148:19 150:10
152:22 154:12 158:8
black 36:9 96:13 98:16
98:16 99:2
black-98 22
blend 99:18 121:20
block 103:22 104:18
105:8,15 106:12
111:8,16 113:7,9
114:13 115:8,12,16
115:16 117:5,5,6,9,12
blockface 104:16,20
105:14 107:1 108:9
109:15 111:11,12,21
117:3,10
blockfaces 117:13
blocks 113:7
blooms 60:1
blow 88:8,10
blown 88:7,11
blueprint 15:8
board 46:5,12 134:8,10
136:6,8 153:6
bordered 153:8
bottom 78:9 95:14
Boulevard 128:5 145:8
Bowser 46:12
boxes 65:8 101:13
102:4
Bradley 128:5 145:8
branch 132:9,13
Brandes 11:19
brehtaking 49:9
brick 87:16
Bridges 112:18,21

117:1,11,15,19
brief 17:21 70:13
 131:21
briefed 16:4
briefing 30:17 162:5
briefings 41:11
briefly 133:5
bring 34:16 87:17 107:7
 107:14,19,21 122:12
 144:12
bringing 41:13 86:16
 107:5
Brittney 2:3 14:21 29:9
broadens 18:7
broader 115:11
brought 38:20 105:22
BRYAN 1:17
Bsrat 11:1
buffer 149:17
buffered 138:20 147:7
 149:11 150:8
build 30:3 37:12 77:21
 90:19
building 29:11 36:20
 46:19 77:4,20 78:1,6
 78:10,12 80:9 84:12
 86:14 87:10,11 88:5
 88:10 90:18 92:11
 97:21 118:6
buildings 8:11 19:4
 85:17 90:20
buildings' 90:15
built 77:11,18 90:18
bull 43:1
business 6:5,12 163:5
busy 159:15
butterflies 69:4 83:4
butterfly 81:14 83:1,8
 83:14

C

C 2:2 22:7
cabinetry 102:3
cabling 105:20
caf 77:19
California 35:15
call 3:2 5:22 7:15 53:8
 75:10
called 134:14
callout 23:3
cameras 34:17 70:14
 84:22
campus 72:17 87:18
 88:16
campuses 19:4
Canal 161:4
canopy 57:10 58:22
 99:12

capacity 136:2 155:13
capital 1:1,11 3:7,7,9
 3:10 4:4 7:3,5,7,17
 8:2,12 9:6,22 12:16
 12:18 13:15 15:6,9
 16:2 17:11 18:14
 21:13,15,20 22:21
 23:4,13 24:22 26:18
 28:4 37:2 38:15 39:4
 41:22 50:11,14 52:18
 60:20 63:9 100:4
 124:14 128:18 131:6
 132:6,8,15,18 133:12
 137:7,19 138:5
 145:19 146:12 149:14
 151:16 153:10 156:19
 163:10,19
Capper- 127:11 140:7
Capper-Cramton 129:5
 130:10 136:17 141:15
 142:2,20
captured 41:2
car 26:7
care 37:2 66:16 79:9
careers 12:17
careful 32:11
carried 56:12 72:5
 76:19 126:14
carrier 95:9 101:6,7
 102:10,13 103:5,14
 103:17 104:12 105:3
 105:7 108:18,20,22
 113:22 115:7
carrier's 101:19
carriers 99:22 100:13
 103:20 104:4,6,18
 105:5,17,18 113:15
 114:7 115:19 116:1
 116:14 123:15
carriers' 112:10
carrying 46:5
cars 135:4 155:6
case 150:8
Cash 5:9 48:3 73:9
Castle 106:8
casualties 157:2
catalyst 129:1
catalyzed 16:14
caterpillars 81:15
caused 36:8
cautionary 152:10
CDs 123:3
celebrate 8:3 11:8
 43:20 47:19 49:7,7
 50:10 52:10 163:17
celebrated 52:2
celebrating 41:7 52:1,4
celebration 13:10 41:6

46:1 163:9
celebrations 43:10
cell 3:19 92:12 93:1,3,5
 93:8,15,18,21 94:3,8
 94:15 96:20 97:2,16
 98:14,15,21 99:14
 100:2 104:17 106:21
 110:4 111:13,15,20
 112:12 113:11 118:6
 119:11
centennial 7:3,21 9:7
 9:16 10:14,21 11:4,9
 17:9,13 37:17 41:5
 163:10
center 46:20 58:13
centered 31:9
centers 24:11 67:9
Central 77:8
centrally 40:13
century 8:16 18:8 25:14
 50:12
Cerise 59:19 67:7,14
certain 79:16 104:18
certainly 4:7 49:15 70:9
 91:5 125:4 126:8
 144:14 156:6 162:9
 162:11 163:16
certifications 32:2
certify 129:22
CFA 95:17
chains 133:13
Chair 1:10,12,13 3:3 4:3
 4:18,20,21,22 5:20
 6:8 7:1 10:17 13:3
 14:20 24:22 29:10
 34:11 35:2 38:1 39:8
 40:1,5,19,20,21 43:3
 43:3 44:1 45:8 46:15
 47:22 48:1,10,16
 49:14 51:18,19 52:8
 52:14,16,22 53:4,9,20
 53:21,22 54:2,15,19
 54:19,22 55:3,7,17,18
 55:19,20 56:11,19,21
 61:1,6,7,19 62:10,14
 62:22 63:12 66:1,11
 69:13,21 70:1,5,6,10
 70:12,17 71:5,9,10,11
 71:22,22 72:6 73:2,8
 73:13,17,21 74:8,14
 75:13 76:1,2,3,4,18
 80:16 81:5 84:6,14,15
 84:16,17,19 85:5,10
 85:21 86:5,6,7,10,10
 86:19 87:22 89:2,15
 89:20 90:2,9 91:5,16
 91:17,18,19 92:9,16
 92:18 100:15 102:17

102:19 106:17 107:18
 110:12 112:3,16,17
 114:1,19 115:3 116:2
 116:5,19 117:1,21,22
 118:9,10,11,11,14,17
 118:22 119:5,15,19
 120:1,8,12,18 121:7
 122:4,19,20,21
 123:12,12 125:4,14
 125:15,16,17 126:2,8
 126:13 127:3,5
 131:15 143:4,13
 150:20,22 156:4,6,17
 157:6,13 158:10,17
 158:20 159:2,9 160:8
 160:19 161:15
Chairman 73:19
chairs 7:11
challenge 25:21 26:1
 114:7,9,11 122:8
challenges 18:18 25:11
 37:4,10 44:19 96:15
 156:8
challenging 47:6
 160:14
chambers 6:10
CHAMP 2:2
chance 47:3
change 17:6 19:6,9
 37:5 42:1 44:18 95:12
 109:4,6,17,19 152:20
changed 24:13
changes 17:22 20:20
 22:9 26:5 28:22
 121:14 127:18 131:3
 139:22 142:8,16,19
 155:18
changing 18:21 121:14
chapter 3:8 14:4 15:3,5
 15:13,20 16:7,11,13
 17:8 18:1,5 19:17
 20:9,21,22 21:8 22:6
 22:10,11,18 25:9,16
 27:2,12 28:3,15 29:8
 29:19 30:10 34:3,6
 36:16 49:8 51:1,3
 52:13,17 53:6
Chapter's 22:8
character 8:9
characteristics 79:18
 84:4
chart 9:5 26:15
check 62:9
CHELSEA 1:16
Chief 115:1
child 49:1 149:19
children 64:2,20 85:18
 90:13

chime 148:18
choose 150:9
chose 60:2 83:7
circumstances 51:12
citation 68:19
citations 26:19
cities 94:16 121:18
city 10:8 22:22 44:21,22
 45:4 123:20
city's 24:13
clarifications 31:17
clarify 25:16 129:17
clarifying 27:1
CLARK 1:17
classroom 77:18
cleaned 61:15
clear 14:13 27:10 50:17
 82:12
clearly 54:16
climate 17:6 19:5,9
 37:4 42:1 44:18 49:13
 51:5,6 162:12
clip 6:6
close 89:5 133:14
 138:17
closed 135:16
closure 135:1,4
clutter 121:3,16
collaboratively 36:21
colleague 131:18
colleagues 10:20 12:14
collectively 9:18 104:3
color 16:20 66:19 67:3
 96:12 98:14,16 99:4
colored 99:1
Columbia 1:15 3:15,18
 42:12
combined 34:8 44:17
 134:4
come 45:14 72:20
 88:13 104:5 108:21
 127:9 158:13
Comer 73:19
Comer's 120:3
comes 108:17 157:3
coming 37:11 47:14
 112:14 120:22 123:20
 144:3 162:9
commemorated 7:20
commemoration 18:20
commend 36:5,10,19
 37:19 41:4 42:22
 72:11,21 74:4 87:1
commends 100:5
comment 16:12 18:3
 20:9,11,19 22:4,5
 24:4 35:5 39:20 59:5
 75:6 140:9 141:2

commented 93:14 95:3
commenter 23:18
comments 6:17 10:11
 20:14 21:9,10 22:1,3
 22:14,19 23:2 25:15
 31:8,15 35:3,4 44:6
 45:13 48:7 51:16 59:9
 60:8 61:20 71:8 73:12
 73:20 74:3,13,16,22
 75:6 79:5,14 86:2,4,9
 89:19,22 90:7,22 91:2
 93:10 95:16 119:21
 121:6 122:7 123:17
 124:22 140:19 141:5
 141:7 144:22 148:14
 154:1 157:21 158:19
 159:1,11 162:13,17
commercial 110:21
commission 1:1,3,11
 2:5 3:7,9 6:10,12,15
 7:2,4,6,12 8:2 13:18
 14:10 16:6,10,10
 17:12 20:7 23:14 25:1
 28:2,21,22 29:14 31:3
 31:14,20 33:19 34:9
 34:22 36:11 45:6 46:4
 46:10 50:11 56:21
 57:17 60:13 61:22
 66:4 79:4 80:8,15
 84:21 92:19 93:7,13
 94:17 95:3,15,19 96:3
 96:11 99:20 116:8
 123:17 127:6,10,20
 130:3,9 131:6 139:10
 139:15 141:8 142:6
 142:20 156:20 163:11
Commission's 4:5
 12:12 15:10 60:8
 139:13 162:4
commissioner 4:7,9,10
 4:11,12,14,15,17 5:1
 5:3,4,6,8,9,10,11,13
 5:14 6:17 35:1 38:2,2
 38:4 39:9,9,10,12
 40:2,2,3,4,6,20 41:1
 43:4,5 44:2,2,4,7,8,14
 45:9,9,11 46:7 48:2,3
 48:4,6,11,11,12,17
 51:18,20,21 52:9,15
 52:19,21 53:3,11,13
 53:14,15,16,17,18,19
 54:3,4,5,7,8,9,10,12
 54:13,14 55:2,8,8,10
 55:11,12,13,14,15,16
 55:21,22 56:1,3,4,5,6
 56:8,9,10 61:6,8,9,20
 62:15,18 69:22 70:3
 70:11,15,16 71:6,6,7

71:10 72:1,2,7,7,9
 73:3,3,5,9,9,10,11,14
 73:14,15,18,22,22
 74:1,9,9,10,15 75:13
 75:15,16,17,18,19,20
 75:21,22 76:5,6,7,9
 76:11,12,13,14,15,16
 76:17 84:18,20 85:1,2
 85:3,6,11,11,13,22,22
 86:1,2,6,11,12,20,20
 86:22 88:1,1,3,22
 89:8,13,16,16,18,21
 89:21,22 90:3,4,10
 91:6,7,8,9,11,12,13
 91:14,15,20,21,22
 92:2,3,4,5,6,7,8
 100:20,21,22 102:9
 102:16,18,20,20,21
 103:19 104:22 105:16
 106:6,18 107:9,15,20
 108:2,4,6,16 109:9
 110:11,12,13 111:7,7
 111:22 112:4,5,18
 114:7,10 115:6
 116:20,21,22 117:14
 117:17,20 118:1,13
 118:15,16,18 119:1,6
 119:7,16,16,18,20,20
 119:21 120:2,2,5,6,9
 120:10,13,14,19,19
 120:20 121:8,8,9
 122:5,5,6,20 123:5
 124:7 125:5,6,7,8,9
 125:10,11,12,13,18
 125:19,20,22 126:1,2
 126:9,10,11,12
 143:12 144:11 148:8
 148:13 150:12,20,22
 151:2 152:6 153:14
 155:22 156:7,7 157:7
 157:9,14,14,16,19,20
 158:11,11,12,13,13
 158:15,18,21,21,22
 159:3,3,4,10,10,12
 160:9,9,10,11,20,20
 160:21 161:16 162:15
 163:1
commissioners 6:18
 10:11 12:14 14:21
 29:10 34:12 40:8 44:7
 45:13 46:13 48:8,21
 49:5 51:16 61:5 74:12
 80:17 100:17 119:9
 131:15 143:8
commissions 13:9
Comisso 60:19 62:19
 63:5,7,8,13 66:2,3
 74:22

commitment 50:21
 63:22
committed 114:12
committee 1:16,18,21
 20:15 99:3 115:4
 136:10 144:18
common 59:13 67:10
 68:12 69:8 79:6,22
 81:12,17 82:2,6,9
 83:9
communicated 32:17
communities 12:18
 17:18 18:13 19:20
 31:7,11 32:12 36:9
 90:13 110:19,22
 111:5 128:10 145:20
community 7:9 9:22
 20:3 23:15 24:18 25:3
 29:21 31:10 32:15
 33:2,16 37:20 44:18
 47:18 49:21 57:15
 58:4,13 61:16 63:19
 64:18 65:5,8,12,16
 71:1,1,15,16,20 72:14
 74:4,5 75:4 78:17
 127:16 128:14 140:16
 142:12 154:8
community's 60:9
community-gathering
 78:20
comp 35:20
compact 60:4
compared 123:6
compares 26:15
comparison 139:19
compatibility 19:8
 129:22 142:4
compatible 60:4
compelling 25:11
competitor 83:12
complementary 87:3
complete 6:10 29:1
 58:5 106:20
completed 151:3
completely 134:16
complicated 103:9
 114:18
complications 126:5
component 69:2
 115:21
components 19:21
comprehensive 3:7
 10:10 14:4 15:3,5,8
 15:14,15 16:7,19
 27:17,20 28:4,7,12
 29:18 30:11 33:10
 35:13 36:12 40:14
 50:19 51:1 52:13,18

53:5 71:17 79:2
100:17
concealed 95:8 99:11
concentration 12:2
concept 63:20 95:2,13
95:20
conceptual 93:14
concern 81:17 103:3,11
119:8 127:16 155:12
concerned 150:14
160:1
concerns 33:5 40:17
122:22 124:1 140:12
154:9,11 155:8
conclude 98:9 99:19
162:18
concludes 12:21 34:4
60:15 69:17 80:11
84:10 141:4 142:21
concrete 138:2
condition 57:14 150:11
conditions 25:20
conduct 6:9 29:21
conducting 6:12
confident 149:21
configuration 64:10
132:21 133:2 136:1,4
139:19 147:5 149:3
confirm 53:1 70:7 75:9
91:3 106:5 125:2
conflict 150:13,16
152:8
conflicts 132:19 157:21
159:17
conform 66:14 81:9
confront 122:10
Confronting 18:10 24:6
congestion 26:7 140:13
congratulate 61:10
121:10
congratulations 45:5
87:21
Congress 7:4
Congressman 120:3
connect 25:18 78:19
113:19
connecting 137:18
138:21
connection 24:9 51:22
78:17 89:5 145:14,22
146:15 147:10,13,19
connections 155:5
161:6
connectivity 88:15,17
107:11 131:9 138:3
145:5
connects 132:13
145:18

consent 13:22
conservative 116:10
consider 10:10 87:8
160:7
consideration 19:15
64:9 87:20 141:8
considerations 30:13
30:21 31:17,22 32:4
33:7 51:6 122:16
151:5,9
considered 149:16
151:8 160:4
considering 19:5 96:13
142:7
consist 139:21
consistency 29:3 30:11
98:18
consistent 27:3 28:17
34:1 79:1
consists 139:18 142:8
consolidated 22:1
constantly 121:14
135:15
constructed 77:21
128:7
constructing 130:7
construction 24:8,15
24:20 25:7 96:17
107:7 110:18 146:14
contains 68:11 69:7
content 140:10
contentious 154:21
CONTENTS 3:1
context 18:5,7 33:2
96:3,20 97:20 99:15
101:15 117:12 124:12
162:6
continue 6:8 7:16 9:5
27:12 39:1,5 90:19
122:10 138:22 142:12
142:16 158:5 159:20
159:22 160:6
continues 133:22
147:21
continuing 43:19
Contrary 66:12
contrast 67:10
contribute 12:10
contributed 163:16
contributes 163:17
contributions 11:12
25:6
control 82:15
controlled 82:10
controversial 154:21
controversy 154:2
convened 1:9
Convention 46:20

convert 134:8
coordinated 143:18
146:6
Coordinating 21:7
61:11
coordination 29:7 33:4
57:22 75:3 99:22
100:6 120:16 130:17
144:14
core 96:5 97:14 99:16
104:14 107:2 111:4
111:10
corporation 23:20 24:1
47:2
correct 103:18 107:11
111:1 117:10 124:19
124:21
correcting 43:21
corresponding 19:20
29:12
corridor 94:6
cost 43:18,18
council 21:7 61:11
136:12 138:14 140:3
141:19 142:11 149:4
153:6
Council's 136:9
Countries 129:7 131:10
counting 105:14
country 8:9 94:16
county 20:16 126:17
127:8,18 129:3,20
130:17 131:17 132:11
133:6,6 134:15,21
135:8 136:6,9,12
138:14 140:1,3
141:19 142:9,10
144:18 146:9 149:4
153:6 154:17 159:13
159:15
county's 143:19
couple 38:12 45:15
64:4 108:13 136:20
137:4 143:13,17,21
course 9:6 13:13 46:15
161:17
court 87:15
courtyard 78:11
cover 115:11
coverage 32:10 104:17
covered 115:18
COVID 159:20
COVID-19 18:22 26:4
Cozart 1:15 4:8,9 34:22
35:1 38:2 39:13 41:1
44:7 53:12,13 55:9,10
73:22 74:1,9 75:15,16
90:3,4,10 91:7,8

120:13,14,19 125:6,7
159:3,4,10
cracker 41:4
Cramton 127:12 140:8
crashes 133:21 134:3,5
create 31:2 60:9 64:22
65:17 80:5 100:2
149:1
created 7:14 73:1
creating 64:1
creation 7:5
Creek 134:20 135:2
Crescent 128:18 132:7
132:8,16,18 133:12
137:7,19 138:5
145:19 146:13 149:14
151:16 153:10
critical 8:17 25:10,21
26:1 64:12
critically 96:5
cross 132:2 137:15
147:16 148:3 159:15
cross-referenced 30:19
crosses 128:22 132:7
crossing 132:17 133:11
133:13,21 134:3
138:5 144:5 145:19
146:5,6,14,18 148:2
152:3 154:8 161:3
crossings 58:19
crosswalk 27:19 28:10
138:4 139:5
crowd 46:13 80:2 82:9
crowded 150:17
Crown 106:8
culmination 99:21
cultivar 67:17
cultivars 59:8,19,20
67:7 79:7,10,11,17,19
83:16,16,19,22 84:3
cultivate 37:11
cultivator 66:20 67:16
68:3
cultivators 66:17 67:2
cultural 20:3
cumulative 32:11
cupcakes 47:20
curb 138:3 152:2
curious 153:22 161:5
current 18:17 30:7
140:22
currently 31:21 87:18
130:15
cut 82:20 135:5,18
162:10
cycle 46:18 47:3 144:2
144:14 148:9,15,17
cycling 160:5

cyclist 143:15,18,19
cyclists 146:18 147:9
 147:10 148:3 152:9,9
 157:22 160:3 161:21

D

D-Day 52:10
D.C 132:12 134:22
 135:2 147:4
daily 65:3 154:11
data 20:4 33:15
date 28:18 34:2 50:16
Davis 1:16 5:10 48:5,6
 48:11 54:11,12 56:7,8
 73:10,11,14 76:14,15
 89:17,21 92:5,6
 119:20,21 126:9,10
 158:14,15,18,21
day 17:10 25:19 47:18
 49:6 51:14 71:21
 119:10 120:21 121:1
 132:16 133:22 135:12
days 6:2 28:15 33:21
 135:12
DC 3:13,16,19 8:4,18
 9:10 12:14 18:6 21:19
 22:22 24:21 26:3
 35:21 46:20 57:4,5
 58:1 90:11 128:21
DDOT 92:21 93:3 99:22
 100:12 116:14
deal 121:13
dealt 130:4
deaths 133:8
December 16:9 18:2
 20:7 22:10 31:4
decides 108:20
decision 15:10
decision-makers 36:4
 36:4
decision-making 30:2
decisions 139:13
decorative 95:7
decreases 59:22
dedicated 50:13 146:5
 146:14 148:6 151:20
 152:5 154:18
dedication 7:11 9:12
 123:16
Defense 1:19 38:9
defer 52:19
defined 27:5 129:21
definitions 27:1
deliberate 14:11
deliberations 6:15 34:9
 34:22 118:21
deliverables 28:9 50:6
demands 122:9

demographic 24:14
demolition 46:19 77:19
 78:2
demonstrates 98:1
dense 57:10
Department 1:19,19
 3:12,15,18 68:19
 69:10 77:3 80:12
 92:20 113:2 115:2
 123:14 127:8 129:4
 129:20 130:18 131:5
 135:8 140:2,17
 141:17,20 142:10,13
 142:15
dependency 25:18
deploying 94:16
deposit 64:11
Deputy 60:19 62:19
 63:9
describe 21:15 127:15
 130:19 140:7
described 139:22
describes 25:11
design 5:17 15:14 32:1
 57:18 58:5,8,21 59:14
 60:2,7,8,11,21 63:21
 64:5,9,13,16 72:22
 74:20 75:3 78:13 79:8
 80:13 87:1,2,13 92:22
 93:5,14,17 94:19,22
 95:4,18 99:14,17
 100:2,8 104:2 109:20
 111:3 113:16 122:13
 123:6 131:3 148:21
designed 102:6
designs 95:12
desired 82:19 152:13
destroyed 24:17
detail 130:19 131:2
 158:8
detailed 141:18
details 57:19 159:6
deterioration 78:3
 90:15
determine 8:22 99:3
 139:14
determined 104:10
develop 27:16 28:6
 68:20 93:4 142:13
 152:21
developed 19:13 25:21
 33:11 40:18 67:18
 70:19 97:15 115:5,21
development 8:21 15:9
 17:15 18:6,7 19:19
 20:4 21:19 23:17,20
 23:22 24:12 25:1 27:6
 28:9 30:5,15 38:7,14

39:4 47:2,17 50:19
 56:14 63:20 69:19
 85:8 93:8 100:8
 129:14 130:1 155:10
 155:13,20
devoted 12:17
DGS 87:1 89:4
Diane 5:16 11:13 38:19
 116:3
diet 133:12 134:2,6,11
 139:18 153:21 154:7
 155:20 159:22
diets 161:20
different 23:7 95:9
 102:11 112:9 115:16
 121:1,18 128:12
 139:16
differently 43:22
difficult 123:19 160:14
digest 157:11,18
direct 16:17
directed 28:22
direction 133:1,15
 137:14 138:12
directly 97:9 153:13
Director 2:2,5,7 3:5
 5:16 10:16
director's 21:22 60:16
 100:9
directors 46:14
disappears 83:13
disapproval 139:15
disconnected 148:12
discuss 21:8 32:21
 63:14
discussed 30:14
 115:19 155:1
discusses 26:2
discussing 120:22
discussion 10:1 34:14
 34:20 43:20 70:13
 84:21 118:20 119:2
 156:15,18
discussions 15:22
 19:11 24:3 32:16
disease 83:20
displace 82:6
displaced 24:16
displacement 24:8
distance 152:3
distances 88:17 139:5
distribution 96:9
District 1:15 3:15,18
 8:6 9:13 13:15 36:3
 36:20,22 42:12 77:2,8
 85:15 90:6,7 92:20
 93:18 94:22 96:10,20
 109:5 111:5 113:1,2

115:2 123:14 161:2
District's 9:1 21:4 93:8
 94:7,18 95:22 99:3
diverse 23:5
diversity 18:20 20:4
 42:1
Division 2:6,7 5:18 15:1
Division's 11:7
Division's 21:2
Dixon 1:17 5:9,11 45:10
 45:11 48:2 51:18,20
 51:21 52:9,15,19,21
 53:4 54:8,9 56:4,5
 61:6,7,8,9,20 73:4,5,9
 76:12,13 88:2,3,22
 89:8,13,16,18 92:3,4
 100:21 102:20,21
 103:19 104:22 105:16
 106:6,18,18 107:9,15
 107:20 108:2 110:12
 110:13 111:7 112:4,5
 112:18 114:7,10
 115:6,18 119:17,18
 119:20 126:1,2
 158:12,12,13 163:1
document 21:11 22:1,2
 22:9 23:11 27:9 29:2
 50:1
documented 25:3
documents 22:13 26:12
 30:20
DoD 39:5
dog 149:20
dogs 160:2
doing 30:4 38:17,22
 42:18 43:1,14 46:17
 52:5,6 118:17 121:5
 152:16 155:18 162:11
domains 21:11
Dorset 128:2 136:5
 137:3 138:11,21
 139:7 147:6,11,12
 148:5,7 152:1
DOT 144:19 146:9
 154:19
double 105:18
double-flowered 59:22
downhill 161:3
downtown 9:20 10:6
 110:21,21 121:4
draft 16:11 20:8 31:3
 93:10
Drakeford 2:3 14:9,17
 14:20,22 34:12 41:15
drastically 24:13
draw 151:8
dream 47:9
dries 83:13

drive 132:3,4,22 133:15
134:20 135:1 137:13
137:17 138:12,17
154:12,18
driven 64:11,17
drivers 132:20 154:10
dual- 58:14
Dubuque 90:17
due 18:22 48:4 80:3
99:16
Dunbar 46:20
duplicate 31:2
dynamic 36:2

E

E 96:12
EA 139:16 141:1
earlier 40:13 64:6
124:18 132:6
early 29:21 30:14 87:9
94:17 104:2
easier 24:10
east 45:21 47:16 58:9
60:20 63:10 147:20
easy 121:12,13 156:3
echo 40:22 74:2 86:1
113:3 160:10
ecological 19:8 138:10
economic 8:21 20:4
31:6
edge 78:18
edit 124:17
edition 87:4
editorial 29:1
EDT 1:9
educated 23:8
educating 41:8
education 41:6 78:14
educational 89:10
effect 133:15 135:3
effective 28:15,18 31:6
33:21 34:2 51:11 97:3
effectively 112:9
effects 25:6
effort 61:10 89:14 106:4
113:18 116:15 163:21
efforts 9:4 11:14 12:19
17:2,16 47:16 51:10
90:15 122:2 143:20
156:4
egg-laying 68:16
eggs 83:4,14
eight 108:18
eighteen 69:7 108:19
either 27:21 28:12 34:6
34:15,16 107:13,20
146:12 159:1
element 15:18 27:18

28:5,8
Elementary 3:16 76:22
77:5 80:10 84:12
elements 15:6 19:14
27:4 35:16,17,21 45:2
58:16 97:6
eliminate 133:8
eliminated 135:18
Elizabeth 1:13 2:5
24:21
Elizabeths 46:21 47:17
Elizabeths' 72:17
eloquently 41:3
elucidate 156:8
embracing 51:8
emerald 99:17
emergency 138:18
149:8
emergent 51:9
emphasis 26:14 40:17
42:11
emphasized 31:5
emphasizing 19:7
employing 94:1
employment 24:11
encompasses 19:6
encourage 29:20
encouraging 8:20
ended 20:10 153:7
endorsed 140:2 142:10
ends 145:10
engage 27:13 142:12
engaged 20:19 49:22
71:2
engagement 15:22 20:3
29:22 31:6,10 32:15
32:21 33:1,16 37:20
44:18 46:3 71:17 74:5
153:17
engaging 49:22 64:22
engineer 131:16
enhance 27:8 65:12
enhanced 79:17
enhancing 50:14
enjoy 65:19 72:20
162:3
enjoyed 49:10
enormously 40:15
ensure 29:2 32:22
ensuring 9:12 26:5
32:11 51:5,10
entered 95:21
entire 8:13 11:11 35:5
entity 52:5
entrance 145:11
envelope 110:5
environment 38:15
50:18 64:22 122:14

environmental 15:17
17:5 18:19 25:20 30:6
30:22 32:1 35:18
129:9 130:12,13,16
131:9 138:9 140:10
142:11
environments 68:16,21
equipment 64:20 95:8
101:19,22,22 102:3,7
108:21 109:1,3,4,6,11
109:14,18,20 113:19
equitable 19:19 27:5
30:5 47:15 155:5
160:15
equity 3:10 15:16 16:15
16:19 19:11,13,15,16
19:22 21:1,4 27:14,18
27:19,21 28:8,10,13
29:12,16 30:1,9,13
31:4,17 32:3,8 33:5,7
33:10,13,15,15,20
37:4 40:10,17 41:22
42:14 44:17 49:13
51:4,5 54:20 71:16
162:12
equity-related 18:15
error 124:20
especially 7:15 11:13
38:14 82:4 122:14
essence 104:18
essentially 149:1
established 8:16 17:12
50:17 129:6 131:7
establishment 23:14
estimated 136:2
evaluate 27:17 28:7
96:12
evening 140:6
evenly 26:21
event 11:5 52:3
events 58:10 65:4
eventually 139:2
147:22
ever-changing 123:10
ever-evolving 123:10
ever-expanding 124:2
everybody 63:8 105:2
114:17 160:16
evidence 36:17
evolves 123:1
evolving 26:2 51:11
124:5
exacerbated 155:10
examination 36:18
examine 17:14 18:17
examining 18:10 36:11
example 66:16 81:11
94:14 103:10 113:12

151:22
excellent 10:20 11:12
48:19 51:13
excess 82:20
excited 50:5,7 65:14
88:5 90:5 112:12
excitingly 17:7
exclusive 65:17
excuse 97:7
executive 2:2 3:5 5:16
10:16 16:16,17 17:3,3
19:12 21:22 30:7
41:20 46:14 60:16
100:9
exhibit 9:21 10:6 11:4
41:10 163:12
exist 110:22
existing 57:9 58:12,22
70:18 78:6,7,10 87:9
90:20 93:22 94:9,11
97:5 98:21 99:1
106:13,21 107:13,21
110:4,8 135:10
137:14,18 138:4,13
138:15 140:13 145:7
145:9 146:20 149:15
150:10
expand 21:18
expanded 65:2
expands 64:19
expansion 77:5
experience 65:13
163:18
experiential 78:14
expert 114:3
explicit 36:6
explore 17:19 38:13
152:22
extending 46:21 128:4
128:20
extensions 152:2
extensive 31:22 37:20
57:9,15 60:6 79:12
extensively 71:19
extent 100:6 136:19
extra 75:2
extremely 49:14 81:18

F

F 97:9 98:13
face 19:9 44:20 51:11
facilities 8:20 94:3
111:20 130:8 140:16
facility 97:17 111:15
fact 42:3
fair 153:17
fairly 109:13 112:9
faith 9:14

Falls 3:22 126:16
 127:22 128:9,15,22
 129:15 131:21 132:1
 134:19 135:4 136:22
 137:3,6 139:1,6 144:3
 145:19 146:13 147:12
 147:17,18,21 148:1,3
 151:13,15,17 153:9
 153:13 159:20
families 24:8
far 107:5
fatalities 133:9
fatality 133:10 134:3
father 49:1
favorably 93:14 95:3
feature 128:17
featuring 59:16 64:14
federal 7:8 8:20 11:7,10
 15:6 16:1,18 19:1,4
 19:14 21:2 23:3 25:12
 27:3,13 28:5,17 34:1
 35:21 36:4 38:15 46:4
 77:9 93:4 96:5 97:6
 97:14,17,21 99:16
 104:14 107:1 111:4
 111:10 116:9 129:11
federally 26:16,17
feed 67:14
feedback 22:17 26:11
 31:12 37:22 74:7
 100:7 123:16
feeds 81:13
feel 9:8,17 46:9 49:4
 112:21 149:21 151:1
feeling 122:17
feet 78:4 94:4 111:12
 111:17,17
female 24:21
Fenty 46:11
fewer 157:1
fiber 105:19,20 106:3
 107:5,7,10,11,13,19
 107:22 110:15 112:11
figure 44:15
final 15:20 26:10 28:2
 28:16,20 29:14 30:17
 33:19,22 52:16 54:20
 56:13 57:1 58:8 59:4
 60:8,14 69:18 76:21
 80:8 84:11 92:11,22
 93:17 95:18 118:6
finally 12:12 19:10
 26:22 64:16 142:12
find 35:20 109:5 152:17
 160:14
finding 154:2
finds 96:22 99:13
fine 53:10 88:22 94:18

95:16
finished 112:4
first 4:5 10:22 11:19
 24:21 35:11 38:5
 39:10 40:22 45:11,16
 63:16 108:7 116:15
 130:21 133:6 141:22
 144:13 145:6
first- 107:2 114:8
first-come 107:2
 113:13 114:8
first-served 113:13
fit 96:7 109:1
five 23:6 83:15 97:13
 103:5 108:19 115:3
fixture 96:4
flex 133:13 147:5
flexible 58:10
Flis 2:3 142:22
flooded 88:7
flooding 78:2,5
floodplain 77:15,16
 78:5
floor 78:7
flower 67:3
flowered 82:21
flowers 67:9,11,20
fly 84:2
focal 17:8
focus 11:21 19:13,16
 27:18 64:7 131:8
focuses 45:20
focusing 25:22 42:19
 101:2
folks 61:16 113:21
 155:3
follow 37:13 38:11
follow-up 102:22
following 6:12 14:6,15
 16:8 20:18 27:11
 28:20 133:10
follows 19:18
food 69:4
foot 150:15
footage 26:16,17
footprint 19:1
footsteps 37:13
force 19:12 41:20
forcefully 40:13
forest 57:10 128:13
forever 9:13
formal 162:8
formally 115:5
format 6:16
former 132:9
forth 41:1 114:15
forward 9:5 12:9 36:14
 43:19 44:12,16 45:4

47:15,20 50:7 61:14
 71:3,4 72:4 73:7
 112:20 113:15,18
 122:12 149:5 157:11
 160:17 162:8
forwarded 59:9
foster 50:19 65:11
found 33:17 78:22
founding 38:21 50:22
four 21:10 26:22 103:5
 132:2 133:16 134:4
 139:18 154:13
fourth 24:4 163:4
frame 30:10
framework 15:10 20:1
 113:20
free 2:4 92:13,14,17
 98:8 100:15,18
 101:17 102:14 103:18
 104:1 105:10 106:1,7
 108:11 109:2,16
 110:3 111:2 151:1
free-for- 116:11
freeway 24:13,20
frequent 132:19
fresh 12:10 82:22
fresh 97:10,20
frozen 106:19 108:3
 110:14
fruition 104:5
full 22:22 134:1 136:12
 136:19 149:17
full- 96:3
full-sized 96:17
fully 40:22 51:6 150:6
 151:19
fumble 42:5
fun 38:9
functional 58:6
functions 21:15
funding 26:8 129:11
funny 112:12
furnishings 57:20
further 21:8 51:15 75:8
 90:22 91:2 114:2,4
 118:4 120:17 124:16
 124:22 144:22 145:8
 152:22 156:12 159:11
 162:13,17 163:5
Furthermore 60:2
future 9:1,11 12:16
 13:14,16 15:18 16:1
 19:14 27:17 28:8
 39:19 47:19 65:15
 90:16 108:18 109:11
 116:16 124:1 127:20
 129:14 141:7 142:14
 142:17 143:7

G

Gallery 97:11,22
gap 124:3
garden 58:13 65:8
gathering 58:9
general 1:20 3:15 13:16
 20:16 21:10 35:15
 77:3 80:12 140:11
generally 94:3 143:16
generations 8:14
George's 129:7 131:10
Georgetown 11:20
 128:21 132:12,13
 154:20
getting 109:11 114:18
 126:5 151:15,16
give 13:13 131:20
given 37:17 96:8
 163:21
giving 71:15 112:14
Glenbrook 145:10
global 93:4
go 39:12 50:7 63:5
 66:11 88:7 97:8 108:9
 108:15 109:12 110:9
 112:20 121:4 136:15
 147:14,17
goal 146:15 155:4
goals 15:15 21:17 39:6
going 14:2,8 34:14,21
 37:6,12 44:20 84:22
 88:10,12 103:7,16
 105:8,19 108:3
 109:10 112:8 114:8
 114:10 116:15 121:3
 122:10,15 126:3,6
 133:4 144:5 145:6,15
 146:5,7 148:9,15
 150:3,15 151:8 152:8
 152:10,19 153:5
 156:14 160:16,16
 162:20,21 163:3,13
good 4:3,18 14:20
 29:10 35:2 40:21 52:5
 52:6 56:20 63:7 85:7
 85:19 92:18 106:1
 119:13 120:8 121:19
 122:15,17 123:6,11
 127:5 131:15 143:16
 143:16 153:7,11
 156:8,21,21
Goodman 116:6 131:15
 143:4 150:20,22
 156:6 157:6,13
 158:10,17,20 159:2,9
 160:8
Goodmann 1:10,12 4:3
 4:21,22 5:20 6:8

10:18 13:3 14:21
 29:10 34:11 38:1 39:8
 40:1,5,19 43:3 44:1
 45:8 46:16 48:1,10,16
 51:19 52:8,22 53:9
 54:1,2,15,22 55:3,19
 55:20 56:11,19 61:1,7
 61:19 62:10,14,22
 63:12 66:1,11 69:13
 70:1,6,12,17 71:5,9
 71:22 72:6 73:2,8,13
 73:17,21 74:8,14 76:3
 76:4,18 80:16 81:5
 84:6,16,19 85:5,10,21
 86:5,10,19 87:22 89:2
 89:15,20 90:2,9 91:18
 91:19 92:9,16,18
 100:15 102:17,19
 106:17 107:18 110:12
 112:3,17 114:1,19
 116:2,19 117:22
 118:11,14,17 119:5
 119:15,19 120:1,8,12
 120:18 121:7 122:4
 122:19 123:12 125:16
 125:17 126:8,13
 127:3,5 160:19
 161:15
gotten 121:21,22
 153:17,18
government 7:8 12:6
 16:18 27:14 46:4
 144:19
Governmental 1:16
governments 46:4
graduate 12:2
grant 105:21
graphics 29:2
graphing 50:2
graphs 23:10 26:14
grappling 123:20
grass 47:11 132:4
 137:14 138:13 149:2
grateful 9:4,15 163:20
gray 46:11 96:13 98:14
 98:22
gray-colored 98:20
great 4:18 9:8,17 10:2
 37:14 38:13 39:21
 43:9 44:10 45:7 52:7
 56:20 72:14 74:12
 87:17,20 88:4 100:16
 102:9 123:1 126:22
 127:4 152:16 159:17
 162:3 163:17
green 1:17 5:2,3 43:4,5
 44:2,8,14 54:3,4
 55:21,22 72:1,2,7

76:5,6,7 86:11,12,20
 91:20,21 108:4,6,16
 109:9 110:11 111:22
 118:22 119:1 125:18
 125:19 146:3,4 157:8
 157:9,14 158:3
Green's 111:8
Greenspan 106:7,10,16
 106:20 107:12 110:1
 110:4
Griffith 46:14
grills 65:9
ground 82:21
group 49:5 104:9 109:8
 109:22 121:10 143:15
 156:14 163:17
groups 143:19 144:14
 144:16 145:2
grow 79:20 82:22
growing 7:7,9 82:13
growth 19:2,7 82:15
 136:2
GSA 72:16
guess 103:15 107:16
 120:22 143:14
guidance 16:14 29:18
 31:15 33:10,15 79:2
guide 33:11 42:4 60:13
 66:15,16 68:13 79:3,9
 81:10,12 83:18
guidelines 3:10,19 14:7
 28:19 29:6,13,17 30:8
 31:4,13,21 32:20
 33:20,21 34:7 36:17
 54:18,21 92:12 93:6,9
 93:10,11 94:7 97:16
 104:21 105:11 106:13
 106:22 108:12 110:5
 110:8 111:9 113:5,10
 115:4,20 118:7
guides 33:17
guiding 19:13,17
gym 87:15

H

H 77:5 80:9
habitat 69:2,3 80:6
hand 11:17 106:8
 112:19 116:21
handle 103:8,16
hands 114:5,20 118:2
handy 105:11
happen 61:18 109:19
 160:7
happened 39:18 43:17
 43:17
happens 44:22
happy 10:18 13:1 37:8

39:11 49:3 71:3
 131:20 154:4 160:16
hard 8:14 37:18 38:5
 44:5 49:20 72:3 101:5
 121:2 124:8 128:19
 150:6 159:14 163:12
hardscape 57:20
harm 36:8
harms 31:11 36:15
Hassett 1:18 5:13,14
 48:11,12,17 54:13,14
 56:9,10 73:14 76:17
 120:2,6,9,10 126:11
 126:12 158:21,22
 159:3
hate 152:17
Hawks 1:9,12
hazards 25:20
heading 144:4
health 15:16 17:5 20:6
healthy 58:22
hear 40:5 51:14 62:12
 62:13 63:11 85:3
 92:15 106:16,17,18
 108:1
heard 23:15 113:4
 140:12,19 162:16
 163:2
hearing 13:20 14:17
 34:14 62:1 65:8 66:5
 69:16 80:18,19 84:9
 114:4 143:10 153:20
 154:2 161:9
height 68:2 94:5,5
held 16:5 20:12 24:4
help 11:8 21:16 27:8
 42:4 78:19 83:11
 87:12 156:8 163:20
helpful 75:1 143:5
helping 26:20
Herr 2:4 11:13 56:15,17
 56:20 61:2 63:21 66:3
 71:12 74:22
Hewlett 1:13 4:19,20
 40:20,21 43:4 49:15
 52:16 53:4,20,21
 54:19 55:7,17,18
 69:21 70:5,10 71:10
 71:11 72:1 75:13 76:1
 76:2 84:14,17 86:6,7
 86:11 91:16,17 118:9
 118:12 122:20,21
 123:13 125:5,14,15
 156:16,17 157:7
hi 89:3 112:21
High 46:21
high-quality 87:2
higher 133:1

highest 8:7
highlight 11:9 19:21
 22:16 64:4
highlighted 137:7
 147:18
highlighting 23:4 26:4
highway 24:7 25:2,7
 144:20
highways 24:10
Hillandale 132:5 137:6
 137:12,20 138:1,11
 138:19 145:15 146:1
 146:2,8,11,20 147:6
 148:18
historian 43:12
historic 30:22 32:1
 94:18 130:14
historical 18:7 25:18
 26:20
historically 16:21 132:2
 132:19
history 10:2,13 12:8
 21:18 23:16 24:2
 38:13 39:15 40:12
 43:12 46:2 131:2,21
 133:4 141:19 144:15
hold 62:15 63:3
holiday 163:5
Holland 67:19
home 23:5 36:1
Homeland 1:16
homes 24:17
honored 7:19 46:6
hope 8:12 9:7,17 10:5
 10:11 13:13 103:13
 119:10 127:19 158:5
 163:7
hopefully 72:19
horns 43:1
host 10:1
hosted 11:6 140:5
hour 132:17 133:19,19
 140:5
hours 135:12
house 1:18,21 88:10
housed 21:5
housing 35:17 121:15
 136:9
How's 40:4
huge 45:3
humanities 12:7
humans 66:18 83:17
hundred 17:10 50:16
hurdles 70:18
hybrid 67:18

I

I-395 24:15

I-695 24:15
iconic 7:17
Ideally 148:16
ideas 7:6 12:10
identified 63:19 77:9
 96:14 97:14 99:15
identifies 22:2,9 115:15
identify 27:19 28:10
 97:16
II 52:1
image 151:7
images 87:9 95:11
 98:10
imagine 35:19 40:11
imagining 63:2
immense 9:2
impact 9:2 23:3 65:15
 77:9 98:1 124:12
 140:14,16
impacts 17:5,20 18:10
 18:13 25:2,19 30:1
 32:2,5,12 33:7 78:6
 94:21 97:4 122:14
 130:12
implement 135:8
implementation 71:4
implemented 101:12
 133:11 134:1 139:5
 154:7
implications 25:4
importance 11:9 22:20
 31:5
important 19:21 35:9
 38:21 41:10,11 42:10
 42:15 44:14 45:22
 74:3 81:21 90:6 96:6
 97:6 115:21 120:16
 124:13 129:17
improve 39:14 60:7
 78:8 90:20 130:6
improved 138:2 151:14
 151:15
improvement 63:17
 72:15
improvements 3:22
 57:16 58:2 65:16
 126:17 129:3 137:22
 139:3 147:14 151:22
improving 134:6 155:4
inappropriate 47:13
incarnata 83:8
inch-thick 95:14
include 20:2 27:5 28:9
 31:16,18 33:6 43:10
 49:13 59:18 64:20
 81:11
included 18:9 21:21
 22:7 23:19 25:7 26:13

58:11 97:15
includes 16:16 21:13
 25:9 33:14 58:8,21
 59:12 77:17 78:13
 97:13 124:1,13
 129:15
including 16:20 20:15
 68:12 79:18 81:14
 104:8 128:13 134:3
 134:19 138:1 139:4
 147:4
inclusion 22:5 59:7
 64:17 79:6
incorporate 23:15
 28:21 31:14 141:5
incorporated 22:17
 23:10 24:5 26:22
 100:11
incorporates 51:4
increase 90:16
increased 84:1 135:5
increases 104:7 111:16
increasing 30:17
incredible 7:14 44:19
 49:19
indefinitely 134:12
indicators 66:21
individual 101:18
indoor 87:15
inequality 17:1
inequitable 17:17
inform 10:3,14 15:18
 19:14 30:1 139:13
information 3:21 16:5
 18:17 23:16,19 29:22
 126:15 141:6,15
 143:13 148:19 156:11
 157:4,10
informed 19:10
infrastructure 25:19
 32:5 94:11,13,20
 102:5 113:11 122:8
 146:22 148:7
infrastructures 93:21
initial 16:8 45:17
initiative 71:14 93:9
initiatives 8:22 15:19
injuries 133:9
Inner 25:5
input 6:17 50:3,4 52:9
 57:15 64:18 66:2
 69:17 80:21 114:2
 144:22 153:5
insects 81:14
insights 12:9 51:4
inspiration 8:19
installations 38:17
 65:10 94:2,15

installed 93:18 96:4
 97:20 138:17 154:19
installing 98:20 146:22
integrated 30:15 51:7
 78:15 100:3 119:12
intended 139:12
intent 32:7 101:18
intention 70:21 146:4
 147:8
intentional 35:6
intentionality 35:9
intentions 27:1
interdisciplinary 11:21
interest 96:5 97:14
 99:16 104:14 107:2
 111:4,10 116:10
interested 20:19 144:16
interesting 38:9 46:18
interests 77:10
interference 96:18
 110:16 114:13
interim 133:11 134:2,11
 154:7
Interior 1:19 3:12
internal 15:22 24:3
interns 11:16 12:10
 13:12
internship 13:17
interpretation 27:3
interracial 15:16
intersection 57:6 137:5
 137:21 139:3,6
 147:12,15 152:1
intersections 138:1
 146:1,3
introduce 11:15,18
 130:21
Introduction 3:8 14:4
 15:3,5,13,20 16:7,11
 16:13 17:8 18:1,4
 19:17 20:8,20,22 22:6
 22:8,10,11,18 25:9,16
 27:2,12 28:3,15 29:8
 29:19 30:10 34:2,6
 36:16 51:1,3 52:13,17
 53:6
introductory 49:8
invaluable 13:5
invasive 81:18 82:7,16
investment 119:14
invisible 94:14
invite 140:9
inviting 60:10
involved 93:7 123:18
 154:6
involvement 32:19
lowa 90:17
island 88:16 89:6,10

issue 102:22 159:14
issues 26:8 30:5 33:5
 40:10 42:14 51:9
it'll 150:6
item 6:22 10:15 14:3,6
 14:12 34:10,19 54:17
 56:13 76:20 81:6
 92:10 124:18 126:15
 126:18
items 3:6 13:22 14:3,8
 34:15,15
iterative 32:17

J

jack 41:4
Jamie 2:4 11:13
jammed 109:12
January 136:13
job 41:18 119:13
 121:19 122:3,15
Joe 7:20 9:14
joggers 160:2
Johanna 11:2
join 47:18 163:8
joined 11:16 62:19
 127:7
joining 47:20
journey 36:1
Jr 3:13 9:20 57:7
Julia 2:5 10:22 163:11
July 21:7 82:21 162:19
 162:20,21 163:4
jumped 141:11
June 1:7 4:5 7:4 141:3
junior 11:20
jurisdiction 26:17
jurisdictions 33:4
 42:13 123:7
justice 30:6
Justine 11:19
Jutton 11:2

K

Kael 11:2
Keene 88:21 89:2,3,4
 89:12,15
keep 7:17 9:14 49:16
 88:9 104:11
keeping 138:15
Kelsey 112:18
Kenilworth 77:13
kept 135:11
key 9:12 19:20 20:2
 27:15 30:9 45:3 64:4
 67:6 128:17 141:22
kids 89:11
kind 63:3 67:1 102:21
 103:9 109:7 113:3

144:7 152:1 153:3,4,6
153:22 155:9,11,12
159:19 161:12
King 3:13 9:20 57:7
163:8
Kingman 88:16 89:9
know 37:17 42:6 62:4
62:21 66:9 70:22 81:2
85:15 87:13 102:10
108:1 110:20 112:18
127:1 131:4 145:1
147:2 151:12,19,21
156:3 159:15,16
160:14,15
knowing 124:10
known 124:20
knows 103:6
Koster 2:5 4:6,7,10,12
4:15,18,21 5:1,4,8,12
5:15,21 10:22 52:22
53:3,11,14,16,18,20
53:22 54:3,5,8,10,13
55:4,6,11,13,15,17,19
55:21 56:1,4,6,9 62:5
62:7 70:7,9 75:9,12
75:17,19,21 76:1,3,5
76:9,12,14,16 91:3,5
91:9,12,14,16,18,20
91:22 92:3,5,7,10
125:1,4,8,10,12,14,16
125:18,20 126:1,9,11
163:11
KRISTI 1:20
kudos 71:21
Kyle 131:18 143:1
148:18 155:1

L

lack 59:7
laden 109:13
laid 42:7 78:14 110:16
land 8:5 19:4 21:18
23:16 45:21 128:13
129:12 136:21 137:10
land-use 18:18 35:16
landing 139:4
landings 138:2
landmarks 137:4
lands 129:8
landscape 26:2 59:4,6
78:13 79:1,8 86:14
lane 132:2,21 133:15,16
133:16 134:9 135:22
136:4 137:13,17
138:12,21 139:18
147:7 149:5,12,12,20
150:2,6 154:13,14,18
lanes 132:3,4,22 135:10

135:17 138:17 144:6
147:3 154:20
languages 23:7
large 58:14 72:16
large- 87:15
larger 57:8 60:5
larvae 69:4
launch 9:21
Laura 2:8 29:5
Lauren 1:18 73:16
lay 83:4,14 106:22
136:20
lead 93:2
leader 123:22
leadership 13:5 37:11
leading 8:22
leads 161:2
learn 50:7 143:6
learned 10:3 35:15
learning 35:22 39:18
161:10
leased 26:17
leave 141:22
leaves 83:1 112:7
led 11:13 15:19
left 95:6 99:7 120:7
136:21
leg 25:5
legacy 7:14 9:9 17:14
18:10,11 24:5,6 46:21
legislative 13:21
length 87:16 111:11,13
111:16 113:8 149:10
lens 28:8 33:13
lessons 10:3
let's 66:11 84:20 103:3
108:18
letter 7:19 9:16 13:6
level 32:22 154:2
levels 78:7 135:20
LGBTQ 12:7
liaison 93:2
library 9:20 10:7 11:4,5
47:21 163:9
lies 161:22
life 46:18 47:2 50:14
115:3
light 113:12 119:11
lighting 57:21
lights 98:15,17,22 99:1
limit 115:14 133:18
limitations 104:20
limited 162:5
LINDA 1:14
line 112:13 150:15
lines 107:21 143:18
146:4,4
link 76:21

links 141:17
list 68:5
listed 60:16 100:10
listened 148:14
little 3:22 35:19 43:13
63:4 67:12 88:9
101:10,11 107:16
112:14 114:6 116:6
116:10 126:16 127:22
128:9,15,22 129:15
131:21 132:1 134:19
135:4 136:22 137:2,6
139:1,6 144:3 145:19
146:13,16,16,17
147:12,17,18,21
148:1,3,19 150:10
151:13,15,17 152:22
153:9,13 154:12
158:8 159:20
live 8:5 21:13 23:1
lives 9:3
livestreamed 6:1
local 27:13 33:4,5 42:14
46:3 127:16 159:21
locate 97:2
located 57:5 77:7,12,15
94:4 98:11 99:11
129:16
locating 104:3
location 18:21 57:13
97:13,18 107:12
110:15 152:12
locations 96:1 97:17
99:15 104:15 107:6,8
long 71:14 72:13 98:6
103:1 121:4,11 128:4
long-term 15:9
look 9:5 12:9 17:4 37:7
38:16 39:1,15 41:20
43:19 47:15 71:4 72:4
105:12 109:8 113:7
116:16 144:1 152:12
156:2 157:4,11
160:17 162:8
looked 38:20 104:3
158:6
looking 17:18 44:11,11
44:21 47:20 70:17
73:7 85:16 87:9 99:7
99:8 101:3 110:20
111:20 115:17 121:17
looks 87:14
Loop 25:5
Lopez 12:5
lose 66:21
losing 107:15
lot 13:13 38:5 40:7
45:12 70:20 109:11

112:7 121:17 122:1
145:12 151:18 152:16
155:2 157:10,17
love 70:20 161:19,20
low 138:16 147:1 149:9
149:10,18
lowered 133:18
Lukacs 131:18 143:1,9
148:20 150:19 151:11
153:2 154:3 155:7
161:17
Luther 3:13 9:20 57:7
163:8

M

M 3:19
Madam 47:22 51:18
52:14 54:19 56:21
61:6 84:14 112:16
118:9 126:2 127:5
143:12
magenta 67:8
main 126:18
maintain 140:17 146:20
maintained 61:15
maintaining 135:20
maintenance 79:21
80:4 82:11,12,17,19
major 17:22 20:20
45:20 57:12 64:9
110:17
majoring 12:6
makeup 24:14
making 8:17 12:19 27:9
56:16 57:12 70:10
77:1 113:16 115:7
151:21 157:22
Malcolm 3:12 57:6
manage 129:19
management 57:22
78:16 129:9
management-related
130:5
manager 2:2 89:4
130:22
map 97:14 99:16
104:14 116:9
maps 23:10 26:13
Marcel 2:2 5:15 10:16
13:7 38:18 46:15
March 16:4 20:10 93:11
95:19 140:6
Marcou 114:21,22
115:1 116:3,6
marginalized 16:21
mark 12:12 50:9
marker 47:8
marketing 105:1

markings 133:14
marks 7:2
markup 22:8
marry 122:8
Martin 3:13 9:20 57:7
 163:8
Maryland 12:4 68:21
 126:17 128:1,20
 131:5,11 147:20
 156:19
Massachusetts 128:5
 139:2 148:4
master 33:13
match 98:14,16
materiality 96:16
materials 57:20
matter 164:1
matters 25:12
Matthew 2:3 114:21
 115:1 142:22
mature 64:12
maximum 106:22 108:8
 110:5 111:19
May's 143:14
Mayfair 77:12
Mayor 1:15 46:11
Mayor's 21:5
Mayoral 1:14,17
McCrehan 11:2
McMahon 1:19 4:10,11
 38:3,4 39:9 53:14,15
 55:11,12 74:9,10,15
 75:17,18 85:1,2,3,6
 85:11 91:10,11
 120:19,20 121:8
 125:8,9 143:12 148:8
 148:13 150:12 156:7
 159:10,12 160:9,11
McMahon's 157:20
McMillan 23:14
meadow 59:10 68:10
mean 41:2 43:9 52:7
 89:9
meaning 113:7
meaningful 29:21 71:15
means 110:17
measures 111:12
median 132:5 137:15
 138:4,13 149:6
meet 21:6 33:9
meeting 1:3,9 5:19,22
 6:1 7:2 13:11 31:5
 95:19 126:19 127:20
 131:17 140:6 162:19
 162:22 163:3
meetings 6:9 19:11
 20:12 32:22 145:4
meets 60:9,11

member 120:4
members 1:11 7:12
 56:21 92:18 127:6
memorable 47:5
memorial 47:12 97:12
 98:3 99:8
memorials 8:10
men 8:15
mention 51:22
mentioned 49:17 75:5
 81:12 132:6 146:19
 155:1 161:20
mesh 58:11
met 16:9 21:3
metal 58:11
metropolitan 23:9
Mezgebe 11:1
Michael 2:7,8 12:5
mics 34:17 70:14
Mid- 59:16
Mid-Atlantic 64:15
Mid-Atlantic-needed
 59:11
mid-block 58:19
midst 155:20
mightily 163:18
Mike 5:17 60:19 63:5,5
 63:8 131:14 132:6
 139:8 144:11
mile 127:21
miles 128:4 133:19,19
milestone 35:4,6 37:9
 39:11 50:10
milkweed 59:13,13
 68:12 69:8 79:6 80:1
 80:5 81:12,17 82:2,6
 82:9,20 83:5,8,9,10
 83:12
milkweeds 68:12,14
MILLER 2:5
million 23:6 63:17
minimal 104:11
minimally 94:20 124:12
minimize 98:19 146:21
minimum 117:2,4,9
minor 29:1 142:16
minors 12:7
minute 49:15 62:8,15
minutes 47:22 62:3
 66:8 81:1 98:5
misconception 81:21
missed 153:16
mission 50:17
missions 46:5
mitigating 26:7
mix 59:11 68:11,19 69:1
 69:3,7,10
MLK 11:5 47:8,21 72:12

mobility 25:22 129:3
modeled 98:14,16
modern 87:2,5
Moderne 87:6
modernization 3:17
 77:4 80:10
modifying 46:22
moment 10:12,19 42:18
 43:10,11 63:4 105:12
moments 42:17 108:13
monarch 69:4 80:6
 81:14 83:1
monarchs 68:17 83:3
 83:11,14
Montgomery 126:17
 127:8,18 129:3,7,20
 130:17 131:4,10,17
 131:19 132:11 133:6
 134:20 135:7 136:6,9
 140:1,2 142:9 144:18
 146:9 156:22 159:13
month 11:6 13:21 14:1
 141:3 163:4,22
months 10:7 38:6,12
 163:13
monuments 8:10
Morgan 2:6 11:1
motion 6:14 34:18 47:8
 52:12 53:1,4 54:16,17
 55:4,6 56:12 69:18
 70:2,4,5,7,10 75:9,12
 76:19 84:11,13 91:3,6
 118:4,5,8 125:2,5
 126:14
motions 14:14,15
motorists 153:20
motorized 150:14
mounted 95:10
mounting 94:8
move 36:13 44:16
 47:14 54:20 56:12
 61:4 71:3 75:7,8
 76:19 80:20 84:9
 113:15,18 119:6
 124:21 149:20 158:12
moved 35:10 52:15
 69:21,22 84:14,16
 118:9,11 126:18
moving 13:18 45:4
 61:13 126:14 149:4
multi 133:4
multi-modal 21:16
multi-use 160:4
multiple 22:19 59:12
 68:11 93:20 103:8,20
 103:20,21 104:3,6,17
 104:19 105:4 106:12
 132:21

multiples 109:14
Multiply 105:18
muralization 87:18
murals 87:10
museum 97:10,12,22
 98:2 99:9
mute 40:3

N

name 14:21 115:1
 131:16
narrative 21:18
narrow 71:14
narrower 124:8
nation 88:6 90:12
nation's 8:12 9:6 16:2
 21:12,15 22:21 37:2
 124:13
National 1:1,11 3:7,7,9
 3:10,12 4:4 7:3,5 8:2
 15:6,9 17:11 18:14
 21:20 23:4,13 24:22
 26:18 28:4 30:21,22
 38:15 39:4 41:21
 50:11 52:18 56:22
 60:20 63:9 71:13
 77:14 100:4 130:13
 130:14 131:5 156:19
 163:10
native 46:8 59:15,16
 64:14,15 67:10,13,19
 67:21 68:1,5,8,11,15
 69:7 79:15 82:8 83:17
natural 50:13 64:2
 90:21 106:14
nature 18:21 32:18
nature-inspired 58:15
Navy 97:12 98:2 99:7
NCPC 2:1 6:8 8:15,17
 9:2,8 10:18 11:6,11
 12:11,13 13:14,17
 33:3,6,14,17 35:5
 36:6,11,20 38:13,21
 39:2 46:2,12 79:8
 93:3 94:17 116:8
 123:21 129:13,18,21
 136:16 140:1,5 141:1
 141:10,13,20 142:1
NCPC's 6:3 11:3 15:8
 17:2,11,16 18:11
 28:18 32:18 45:17
 51:4 60:11 79:3
 127:15 141:16
NE 3:16
near 110:14
nearby 128:9,16
nearly 15:21 23:6 99:21
necessary 94:5 106:4

109:21
nectar 69:5
need 32:9 35:16 37:9
 46:10 79:21 82:12,16
 104:19 107:13 108:12
 110:9 112:15 118:5
 123:4
needed 57:15 101:16
needs 7:7,8 60:9 69:3
 94:22 121:19
neglected 42:20 72:13
neighborhood 57:12
 58:7,20 77:12 78:19
 135:6
neighborhood-gathe...
 60:10
neighborhoods 128:16
 135:19
neighboring 42:13
neither 59:21
NEPA 130:14 139:11,20
 140:8 141:16
nervous 116:12
network 129:6
networks 21:16 115:10
Neval 77:5 80:9
new 18:9 19:13,16 23:3
 24:9,10 25:10,21
 26:22 27:14 46:15
 59:1 64:20 77:21 78:4
 78:7,10 87:13,14,19
 107:22 122:9 130:7
Newly 27:5
nice 87:5 122:2
nicely 41:3
night 71:20
node 99:10,10
nodes 98:11 99:6
non-native 59:8 79:7
north 25:5 67:20 128:1
 128:5 137:18 145:6,7
 145:9,11,20 149:15
 151:18
northbound 132:4
 135:10
northern 136:22
Northwest 135:2
Notably 24:19
note 5:15 28:14,20
 148:4
noted 32:13 59:1,4
 79:15 83:18 130:3
 139:10
notes 28:6 79:10
notice 28:16 33:22
 87:12
noticed 62:18 87:8
noting 5:21 23:6

Nova 59:20 60:3 67:17
 68:1,7
November 57:18 93:13
NPS 63:17 74:4
number 6:22 10:15
 46:17 79:11 87:10
 104:16,20 106:22
 108:8 111:8 128:12
numerous 59:16 64:14

O

o'clock 163:9
objection 6:3
objections 14:16
objective 20:2
objectives 19:21 27:15
 27:22 28:13 30:9
observed 82:3
obsolete 123:8
obviously 109:9
occasion 6:22 9:16
 49:7
occasions 74:18
occur 97:9
occurring 155:14
odd 51:22
office 1:15 12:15 21:4,5
 26:16 94:19 120:4
official 7:3 141:6
Oh 76:5
okay 5:9 52:22 53:11
 54:15 62:17 66:11
 70:1,12 76:9 80:20
 84:16 97:8 102:9,16
 104:22 105:16 117:14
 120:8 126:13 127:4
 139:9 143:10 148:8
 150:12 152:6 153:14
 158:17
Old 154:20
once 82:13 141:4
 143:22 151:3
one-and-a-half 98:5
 128:4
ones 45:14 47:3 67:3
ongoing 130:19
online 6:9 11:4
open 1:5 4:5 14:2 34:14
 84:20 118:19 134:14
 135:11,15 154:19
 162:18
opened 134:16
opening 11:5
operate 140:18
operational 142:16
 149:8
operations 138:19
opportunities 32:18

65:10
opportunity 8:19 17:14
 19:19 31:6 38:13
 44:15 87:17 89:10
opposed 149:12
opposition 155:19
optics 105:20 110:15
optimal 69:2
options 26:6
orange 137:8
order 5:22 6:4 16:16,17
 17:3,4 107:7 149:7
orders 19:12 30:7 41:20
organization 13:7
organizations 20:15
organized 8:21 19:22
 21:10 30:9
organizing 11:3
origin 79:13
original 59:15 64:14
 139:18 148:21
originally 77:11 128:7
 153:3
outcome 139:14
outcomes 17:17
outdoor 78:13
outlined 30:10
outlining 16:6
outreach 16:8 49:21
 75:2 140:4 141:10
outside 47:12 77:8
 82:13 102:5
outstanding 11:3 13:12
 46:13 49:6
overall 32:7 39:3 64:16
 65:12 93:15 99:13
 136:3 144:12
overburdened 32:5
overdue 42:22
overseeing 8:19
oversight 1:18,21
 129:13,19
overview 29:5 127:14
 161:19
overwhelm 60:5
owned 26:16
owner 130:18

P

P-R-O-C-E-E-D-I-N-G-S
 4:1
p.m 1:9 4:2 9:19 162:21
 164:2
packets 12:22
pads 139:4
page 141:11,14,17
 145:9
paid 122:13

palette 79:5
pallet 79:12
pandemic 18:22 26:4
 134:14
panel 10:2 114:3
paper 120:21
paragraph 23:22
parcel 137:9
parent 67:10,15
parents 67:19 79:21
 83:21 84:2
park 3:12 7:6 17:12
 24:22 45:19 47:17
 56:22 58:17 63:17
 64:3,17 65:12 70:19
 71:13 72:11,13,21
 73:1,6 75:3 77:13,14
 128:9,15 129:14,16
 129:18 130:2 131:6
 134:15,18 135:2
 137:9,10 142:5
 156:19 160:12
parking 128:14 145:12
 151:18
parkland 3:13 50:18
 57:3 63:14,18 64:9
 65:15 69:20 78:21
 128:14
Parklands 56:15 57:2
parks 45:18 50:11
 60:20 63:9 127:8
 129:4,6,20 130:4,7,17
 131:5,17,19 136:10
 140:2,17 141:17,20
 142:10,13,15 144:20
 156:22
parkway 3:13,22 56:14
 57:2,8 63:20 69:19
 126:16 127:18,22
 128:3,7 129:1 131:3
 132:2,7,18 133:16,17
 134:8,19,20 135:4,11
 135:14 136:4 137:1,3
 137:6 139:6,19,22
 140:14,14,18 142:8
 142:17 144:4 145:20
 146:13 147:13,22
 148:1,3 151:13,16
 153:13 154:13 161:7
parkways 131:22
 134:14
part 8:13 22:14 26:13
 38:6 57:7 87:11
 103:11 104:9 106:4
 108:12 127:13 131:5
 140:4 141:9 143:19
 144:13 155:19
PARTICIPANT 63:11

participants 20:13
participating 113:17
participation 20:13
particular 37:21 47:7
 49:20 97:19 139:14
particularly 26:3 30:6
 36:8 37:15 44:7,20
 47:15 88:4 154:10
parties 20:20
partly 77:15
partners 49:22
passes 54:16
path 37:12 137:16
 138:20 144:2 145:16
 146:5 149:2,13,16,22
 150:1 152:13 160:4
pathway 78:15,17,19
 150:15
pathways 161:12
patience 66:7
Paul 1:19 11:2 89:4
pavement 133:14 138:7
 138:15 142:17 146:21
pavers 58:9
peak 83:2 132:15
peaks 132:17
pedestrian 129:2 151:9
 151:22 152:7
pedestrians 146:18
 148:10,15,17 150:13
 150:16 151:14,20
 152:4,5,9,11,13
 153:12 157:21 160:1
 161:21
Pennsylvania 23:20
 47:1
people 8:5 13:13 16:20
 20:14 21:13 22:22
 23:6 24:16 37:2 41:8
 42:4 150:5,9 151:4
 158:3
people-of-color 36:9
percent 59:11 69:5,6
perennial 67:8
perennials 69:8
period 16:12 18:3 20:9
 20:11,19 24:4 118:20
 141:2
permanent 31:19 32:8
 130:1 134:9 136:3
permissible 104:15
permitted 94:10 104:21
 111:14,16,18
persistent 16:22
person 62:1 116:3
 140:20
personnel 82:12,20
 144:19,20

perspective 152:15
pet 61:12
Peter 1:21 73:15 143:14
phase 63:16
phones 112:13
photo 95:21 96:2
photographs 26:14
physical 2:5 20:5 85:16
 131:8
picked 97:18
picking 13:17
picnic 58:12 64:11 65:9
pictures 71:20
pieces 64:5
pigs 88:9
pilot 135:9,18
pinned 11:17
place 8:5 12:20 47:8
 57:3 95:21 134:12
 138:15 143:14 160:17
 162:2
plan 3:8 5:17 10:10
 14:4 15:4,5,8,14 16:7
 19:3 27:17,21 28:4,7
 28:12 29:18 30:12
 31:9 32:14 33:10,13
 35:13,20 36:13 40:18
 51:2 52:13,18 53:5
 59:4,6,18 63:20 70:18
 71:17 72:4 79:2 80:4
 95:20 123:11 133:7
 136:10,13,14,18,21
 137:8 138:14 144:12
 147:18
planner 2:3,3,4,4,8,8
 14:22 131:19 143:1
planners 12:15 25:12
planning 1:1,11 2:5 3:7
 3:9 4:4 7:4 8:2 9:21
 11:4,7,7,10 12:3,4,15
 13:14 15:19 16:2
 17:15,16 18:13 19:7,8
 21:1,2 24:22 25:10,12
 25:21 26:1 35:14 51:7
 51:10 131:6 134:8
 136:6,8,9 153:6
 156:20 157:22 163:10
plans 15:11 30:1 32:21
 35:16 40:13,14 51:5
 56:14 57:2 60:14
 69:19 76:21 77:4 79:1
 80:9 83:15 84:12
 92:11,22 118:6
 142:14 148:22
plant 66:17 79:5,12
 80:4 81:13 83:7,19
 84:3
planted 82:13

planting 59:3,18 60:4
 68:20 79:22
plantings 57:20
plants 59:3 66:13,17,21
 79:13,15 81:8,8,11,18
 82:7,8,16,21
play 6:5 39:1 45:3,21
 98:4
played 9:9 98:7
playground 58:15,16
 64:10,19
playgrounds 130:8
playing 155:15
plaza 65:2
please 4:6 14:18 34:22
 53:1 55:5 62:4 70:13
 70:15 75:11 81:2
 84:22 85:12 91:3
 112:20 118:2,8,22
 132:1 133:3 136:18
 137:11 138:10 139:7
 143:9 156:16
pleased 42:11 48:22
 61:17 63:13
pleasure 13:11
Pledge 6:6,7
plenty 84:5
point 41:14 61:21 67:6
 81:21 90:21 101:4
 109:1,22 115:6 116:8
 126:7 137:4 141:1
points 17:9
polarization 37:5
pole 93:1,5,15,18 94:1
 95:4,6,10,18,22 96:12
 96:20 98:14,16 99:14
 99:18 101:6,9,12,14
 101:15,19,20,21,21
 102:5,6,8,12 103:13
 104:4,6,7,11,12 105:3
 105:5 107:10 108:17
 108:21 109:12,13,20
 111:3 113:10,18,20
 114:14 115:13,15
 117:5,10
poles 3:20 92:13 94:1,4
 94:9,10,15 96:7,9
 97:2,5,13,20 98:1,11
 98:20,21 99:1,4,6
 100:2 102:1 103:8,21
 104:16,16,19,20
 105:4,4,13,13 106:12
 107:1,4,17,20 108:8
 110:14 111:8 112:10
 112:13 113:12 116:12
 118:7 119:10,11
 121:16,17
police 144:20

policies 15:11 18:12
 27:20 28:11
policy 2:7 5:18 14:22
 24:5 30:22 60:12
policymakers 25:13
political 37:5
pollinator 60:12 66:15
 69:2 79:3,18 80:2,6
 81:10 82:7
pollinators 59:7 60:1
 66:19,22 67:5,13
 81:19 83:17
pollution 26:8
Pool 137:5
pools 128:14
poor 57:14 83:12
popular 128:19 132:10
portion 77:20 150:1
portions 71:16 78:1
Portrait 97:11,22
position 38:8 39:3
positioned 43:9
positive 9:10 65:15
possibilities 8:6 153:1
possibility 9:14
possible 7:16 30:14
 94:10,21 104:11
 144:12
post 95:7 141:1
post-COVID 44:22
posted 6:4
posts 133:13 147:5
potential 96:9 130:12
 140:15 142:18 149:19
 151:10 152:19
potentially 109:14
poverty 16:22
power 36:2,7,22
Ppractices 81:10
practical 96:15
practices 19:7 36:11
 79:3
pre- 30:16
pre-road 139:18
pre-submission 32:22
preceded 7:12,12
predecessor 17:11
predecessors 41:12
predominant 69:1
predominantly 98:22
 99:2
prefer 83:4
preference 94:8
preferred 68:16
preliminary 57:18 58:3
 76:21 80:8 84:11
 92:11,22 93:16 118:5
prepared 22:1

preparing 10:21 130:16
presence 5:21 23:12
present 1:11 2:1 4:22
 5:7,9 12:16 15:2 16:1
 25:19 29:12 47:19
 62:6,7
presentation 3:21
 14:13,18 16:5 29:11
 43:7 48:8,19 51:13
 56:16 60:15 61:2 66:6
 70:17 71:12 72:3,10
 74:2,21 77:1 80:11
 85:7,14,20 86:8 89:19
 90:5 100:11,16 101:1
 120:15 126:16,19
 127:13 130:20 131:13
 142:21 143:6,16
 157:17 158:7 161:18
 162:7
presentations 6:13
 14:10,15 34:4 41:17
 48:15
presented 18:1 20:22
 144:21
presenters 48:14 108:5
 156:11
preservation 31:1 32:1
 57:21 60:12 64:8
 94:19 130:14
preserving 9:9 50:13
 64:2
President 7:20 9:15
 41:19
Presidential 1:13,14,17
presiding 1:10
pressing 18:18
pressure 155:14
pressures 155:20
pretty 41:2 104:7 105:1
 109:13 152:10 153:11
prevent 109:10 150:7
previous 29:11 44:6
 60:8 75:6 81:6 95:20
 130:3 132:21 140:21
 141:19
previously 32:13
 139:10 154:18
pride 9:8,17,18
primarily 31:9
primary 31:16
Prince 129:7 131:10
principle 19:3,13,16,18
 27:15
principles 50:22 51:8
prior 18:2,6 75:5 141:20
prioritized 59:15 64:13
priority 63:19
prize 67:15

probably 45:14 105:2
 152:10
proceed 14:16 66:7
process 28:7 30:2,16
 31:2,9 32:14 51:7
 96:16 104:2 123:18
 130:15 140:4,7,20
 141:10,16 153:5
product 38:11
production 96:15
products 36:12 37:16
 37:21
professional 41:5
professionally 46:3
professionals 49:5
 100:19
profile 95:4 138:16
 147:1 149:9,11,18
program 12:4 134:13
 134:22
programming 58:1
programs 18:12 24:20
project 12:11 30:14,16
 33:1,13 62:21 63:15
 63:17 65:21 66:13
 68:22 72:11 73:7
 74:12 77:7,17 80:13
 81:8 85:14,19 86:13
 86:16 87:20 88:4 89:4
 90:6 121:2 127:9,14
 127:17,21 128:11,18
 129:16 130:6,18
 131:1,22 132:9 133:3
 135:9,18 136:12,19
 136:22 137:2 138:8
 139:12 140:5,11,14
 140:21,22 141:1,10
 141:13,18,18 142:3
 143:6 144:16,21
 145:3,4 148:5 151:13
 154:6,16 156:1,9
 159:5,7 160:12
 161:19
project's 90:14 130:12
 131:2 140:15 142:4
projected 135:22
projects 30:1 31:19
 32:9 35:11 46:18 47:6
 61:12 130:6 154:16
 160:13
proliferation 119:9
prominent 57:13
promote 19:18
promoting 9:10 131:8
 161:11
prompted 150:21
prone 78:2
property 77:8,14 78:18

97:17 129:18,19
proposal 33:8 64:19
 143:17
proposals 10:12 15:11
proposed 16:6 32:4
 33:2 59:10 68:10 77:7
 77:17 78:4,18,20 79:1
 79:5,11 80:9 93:17
 95:3,6,22 96:19 99:13
 127:17 129:2 131:3
 136:10 137:22 139:21
 142:8 161:1
proposing 59:3 145:1
 145:13 147:13 152:1
protect 50:18 58:11
protected 137:16
 138:20 145:16
protecting 45:18
protection 129:9
 130:13
prototype 96:4,12,19
proved 159:19
provide 10:11 14:9 18:5
 29:5 32:10 57:19
 58:19 62:3 66:8 81:1
 104:15 127:14 138:8
 147:8
provided 24:10 26:19
 57:15 58:18 68:4,18
 93:10 96:2,22 129:13
 137:17
provider 102:1
providers 93:3
provides 97:20 162:6
providing 70:11,21
 75:14 128:8 146:14
 148:6 155:5 161:19
public 8:11 12:17 16:12
 18:2 20:9,11,12,18
 22:2,14 24:4 25:15
 26:9,11 27:13 31:8,14
 32:16,19 46:3 58:8
 59:5 65:10 69:17 79:4
 79:14 80:21 84:10
 96:6 99:3 115:4
 128:14 140:6,9 141:2
 141:5 153:5,17
public's 22:17
publication 153:16
published 28:16 33:22
pull 38:6 108:13 111:9
purpose 128:8 131:2
purposes 129:10
 139:20
pursuant 93:5
pursue 16:18
push 153:18 154:8,22
put 40:17 42:3,11 46:22

47:11 59:13 64:13
 85:17 87:19 101:14
 115:15 144:18
putting 70:20 157:18

Q

quality 8:20 50:14
 130:5
Queen 59:19 67:7,14
question 62:16 82:11
 88:15,21 101:18
 103:15 104:2 105:6
 106:1,9,11 108:4,10
 108:14,15,17 109:10
 111:6 112:19 114:6
 117:1 118:3,20
 122:13 144:11,13
 150:21 151:12 153:15
 160:22 162:16
questions 13:1,19
 14:11 31:8 32:13 34:5
 34:13,13 38:10 48:13
 51:16 60:18,22 61:5
 61:21 65:22 66:3,4
 69:14,15 74:7 75:8
 80:14,18,19,19 84:7,8
 85:9 90:8 91:1,2
 100:14,18 108:7
 112:6,22 114:3,4
 118:4 119:1,3,8
 120:11,17 124:16,22
 127:19 140:9 143:2,8
 143:10,11,14,17,21
 144:9 156:8,10,12,13
 159:8 162:14,17
quick 35:8,22
quicker 146:16
quickly 123:1
quite 81:7 89:6 115:9
quorum 5:22

R

racial 21:4 37:4
radii 138:3
rail 132:9
Railroad 132:10
raise 11:17
raised 32:15 106:8
 114:5 138:4 155:9
ran 134:18
range 111:17
rapidly 82:22
re- 49:10
reached 46:9 144:15
reaches 83:2
read 7:21 26:21 55:4
 95:11
reader-friendly 21:12

readers 27:10
reading 49:10,11
 120:21
reads 19:18
ready 37:9 62:5 66:9,10
 81:3,4 113:21
reaffirm 50:21
real 39:20 61:17 89:10
 124:3
reality 23:11 97:1
realize 101:1
realized 94:19
really 13:12 36:5,22
 37:6,14,18,19 38:10
 42:10 43:8 45:3 46:9
 49:8 63:22 71:3 72:20
 85:18 87:5 112:5,6
 124:8 156:17 159:13
rear 78:11,21
reason 146:21 163:16
reasons 113:14 121:12
rebuilding 46:20
receive 59:5 141:5
received 20:14 21:9
 22:3,15,19 31:12 50:4
 79:4 100:7 144:21
 154:8
reckoning 43:11
recognition 163:11
recognize 7:10 67:14
recognized 6:19,20
 116:13 124:17
recognizing 22:20 35:7
 45:17 48:18
recommendation 21:22
 134:7,10
recommendations
 31:14 60:17 66:14
 81:9 100:10 141:7
recommended 31:19
 33:9 47:11 57:22 79:6
 136:3 149:4
recommends 28:1
 32:20 33:3,18 60:13
 68:13 69:11 79:9 80:7
 81:13 93:16
reconfigured 137:13
reconvene 109:21
reconvening 109:7
record 7:22 124:19
 164:2
recorded 134:2,5
recreational 129:10
 130:8 134:17 135:12
 135:16 161:12
rect 117:6
rectify 17:20
red 128:2

redeveloping 24:1
reduce 25:17 78:5
 90:15 94:21 133:8
reduced 138:2
reducing 26:7 139:4
 155:12
reduction 133:21
redundant 87:4
refer 88:20 106:2,5
reference 60:17
referenced 19:17 102:4
references 26:20
referral 141:20
referred 136:16 140:1
 142:9
referring 136:11
refine 142:14
reflect 10:2,13 29:17
 44:15 50:20 74:12
reflecting 23:11
reflects 8:6 18:11 49:12
 63:22
refresher 17:21
refuge 138:4
Reg 46:14
regard 79:22 102:3
regarding 59:6 79:5
 144:13 145:5
regards 8:1
region 3:7,10 12:16,19
 13:15 17:15 18:14
 21:20 23:3,5,8,13
 23:17 24:12 26:3,18
 38:16 39:5 41:22
 68:15
regional 21:17 129:6
Register 28:17 34:1
regular 144:3 162:19
rehabilitation 3:14
 56:15 57:3 63:14
 69:20 77:18
reinforce 98:18
reiterate 142:1 162:3
related 14:8 15:15 26:5
 31:22 49:3 127:16
 130:10 142:3 160:22
 161:5
relates 24:7
relationship 36:1,2
 37:6 97:5
relationships 36:20
relatively 153:8
release 16:11 20:8
released 22:10
relevant 51:11
reliable 26:5
reliance 26:7
relocation 25:4

rely 66:22
remain 51:10 134:11
 138:6 157:2 160:1
remaining 135:16
remains 9:13
remaking 44:21
remarks 60:21 74:11
remember 156:18
remind 99:20
reminder 29:16 34:8,18
 93:20
removal 79:7
removed 138:8
renderings 78:9
renewal 24:19
renovations 6:9
replace 68:1,6 69:9
 84:2 108:20
report 3:3,5 7:1 10:15
 12:21,22 13:21 25:3
 49:21 63:4 66:13
representative 21:14
Representatives 1:18
 1:21 80:12
representing 38:8
 113:1 120:3
represents 8:7
reproduction 83:1
request 15:4 23:21
 56:13 76:20 92:10
requested 22:14 23:18
 57:18 96:3,11 97:8
 136:11
requests 49:12
require 103:21
required 80:3 105:8
 110:18 127:11 130:11
 139:20
requirements 25:4
 31:18 32:8 48:4
 110:22 113:6 136:17
requires 138:15
research 2:7 5:18 15:1
 15:21
resemblance 67:12
resemble 67:21 84:3
resident 46:8
residential 128:10,16
 135:19
residents 24:12 37:1
 50:15 72:16 163:19
resilience 19:9 20:5
 27:6
resiliency 15:17 18:19
 44:19 51:6 90:16
resistance 83:20 84:1
resolvable 103:12
resource 33:11,17 42:4

66:15 79:3,9 81:10
resources 33:16 61:12
 90:12,21 97:6 141:14
respond 17:2 23:2 51:9
 80:14 108:14
responded 22:4 59:10
 81:16
response 23:21 24:3,19
 25:15 26:4,11 79:14
 95:15 106:21 110:2
 149:8
responses 30:7,19
responsibility 36:3
 129:14 139:11
responsible 36:13
 39:15
responsive 100:7
responsiveness 123:15
rest 79:12 149:17 160:3
restrict 27:21 28:13
restricted 111:19
restriping 142:18
result 15:21 17:5 24:9
 58:6 86:13
resulted 17:17
results 75:3
retention 58:21
return 157:11
returning 29:13
review 5:17 15:12 30:11
 30:16,17 31:9 32:11
 32:14,18 33:6 57:1
 58:3 78:22 95:2,13
 100:1 108:22 109:3
 110:9 127:10,15
 129:21 130:11 136:12
 136:16 139:14 140:7
 140:22 141:4,9,16
 142:2,4 160:18 162:9
reviewed 31:3 95:1
 136:10 142:19
reviewing 109:2 144:22
reviews 130:4 141:19
revise 26:11
revised 15:3 19:2 22:12
 22:18 28:18 29:6
 31:13 33:21 63:21
revising 50:1
revision 17:7
revisions 16:13 18:4,16
 27:8 31:16 136:11
revitalize 45:1
rhizomes 82:3
Rhododendron 59:20
 67:18
Rhododendrons 68:5
ridden 89:7 159:14
riding 65:9

right 42:18,21,21 43:14
70:6 72:17 86:2 95:11
99:12 103:17 109:16
111:2 117:3,7 119:12
137:1,16 145:10
150:4 161:9
rights-of-way 93:19
rising 11:20 88:12
River 45:21 47:16 63:18
139:2 147:22 148:1
road 88:18 108:19
128:1 132:5,6 133:12
134:2,6,11 136:5
137:1,6,12,12,19,20
137:22 138:1,11,11
138:19 139:2 144:4
145:10,15 146:1,2,2,8
146:8,20 147:16,22
148:1,18 149:1
153:21 154:7,10,13
154:14,20 155:12,17
155:20 159:15,21
161:4,20
roads 134:15,19
roadway 134:9 136:1
137:13
roadways 146:9
robin 34:21 85:1
Rock 135:2
role 9:8 17:16 38:14
39:2 45:3 127:15
129:22 130:10 142:2
162:4
roll 3:2 4:6 53:7 75:10
91:4 125:3
rooms 78:14
root 64:12
roots 58:12
roughly 145:11
round 34:21 85:1
round-robin 6:16
Rowe 24:21
Rowe's 25:6
rub 161:22
rule-of-thumb 67:1
Rulemaking 28:16
33:22
running 132:11
runs 145:7

S

safe 26:5 58:6 60:10
155:5
safer 146:16 150:10
safety 32:2 129:2 134:7
satellite 128:11
save 45:12 90:20
saw 57:17

saying 41:7
says 66:16
scale 96:4,8 97:4 99:17
116:9
schedule 140:22
scheduled 21:6
school 3:16 35:14
46:21 76:22 77:6,11
77:14 80:10 84:13
85:18
schools 85:8,16 90:11
screen 92:15 127:1
SE 3:13,13,19 57:3,6,7
season 82:14
seasons 132:15
seating 59:11 65:9
second 6:14 52:20 53:1
53:5 55:1,2,4 70:4,8
70:11 75:10,14 84:17
84:18,19 91:4 108:17
118:12,13 125:2
142:6 148:12 162:22
163:3
seconded 55:7 91:6
118:19 125:6
secondly 39:5 88:14
Secretary 2:5 38:8
section 18:9 23:4 24:5
25:10 31:1 127:22
132:3 137:15 139:11
140:8 141:16 159:15
security 1:16 18:21
see 42:18 43:15 47:3
50:7 61:17 62:8 70:19
71:3 73:17 85:19
92:15 95:5,10 99:10
106:7 109:1 114:5,20
116:3,20 118:2 120:1
122:15 127:2 137:8
146:3 151:2,7 152:12
153:19,20 154:15
156:21,22 157:3
158:2
seeding 68:11,19 69:9
seeing 9:5 72:5
seeks 16:15
seen 81:22 95:6 98:11
137:15 150:5
segment 138:7,16
145:14 147:1 149:18
select 66:20
selected 66:18 67:7
79:13,20
selecting 66:17 79:10
self-reflection 43:11
Senate 1:16
send 8:1
sending 9:16

senior 2:3 12:6 89:4
142:22
sense 65:11 103:22
105:9
sensitive 46:2 138:9
sentiments 41:1
separated 132:4 137:14
138:12 149:12 150:2
separately 14:12 34:10
34:19
separators 138:16
147:2,5 149:9,11,18
September 127:11
141:9 157:4,12 158:7
160:18 162:7
series 127:17 129:1
serious 133:9
serve 114:9
served 107:3
serves 8:18 17:8
service 3:12 12:19
56:22 70:19 71:13
72:11,21 73:6 77:3,14
103:7,20 114:12,14
115:8,14 135:21
160:12
Services 1:20 3:16
20:16 80:13
servicing 12:17
session 1:5 4:5 14:3
162:18
set 41:1 50:6 106:13
129:8 141:10,13
setting 148:20
shame 158:4
shape 45:3 66:19
shapes 17:18
share 6:11 7:19 35:3,8
81:22 119:8 127:1
shared 8:7 63:22 64:5
74:17 132:10 137:16
138:20 145:16 149:2
149:13,16,22 150:1
151:20
shared-use 128:19
sharing 102:22
shed 98:2
sheds 94:22
Shepherd 3:13 56:14
57:2,8 63:20 69:19
72:12
Sherman 2:7 5:18
shifted 135:9
Shipman 2:8 14:9,18
29:5,9 34:12 41:16
76:22 77:1,2 80:17,18
86:8 88:20
shoe 95:14

short 6:6 153:8
shorten 152:2
shots 99:5
shout- 71:12
show 78:10
showed 133:20 135:17
showing 116:12
shown 128:2
shows 128:12 136:18
shrinking 19:1
shroud 95:7
shrub 67:18,21 68:1,8
shut 134:14
siblings 49:2
side 47:11 58:9,19
117:13 135:3 136:21
137:1 145:6 148:22
149:5 153:21
sides 57:11 105:14
113:8 117:9 153:9
sidewalk 137:18 145:7
145:10 151:6,6
signage 133:14 142:18
signal 94:6 142:18
signalized 148:2
signals 146:6
signed 62:2
significant 47:7 50:9
94:21 97:21 124:7
133:21 138:9
significantly 67:2
silent 76:7
similar 68:2,6,8,21 84:4
134:22 135:1 147:13
simple 99:16
simulation 97:1,9,19
98:5,10
simulations 95:21 96:2
Simultaneous 88:19
106:15 112:2 157:5
single 104:6 106:12
115:12,12 142:7
sir 51:19 61:7
site 56:13 57:2,5,9,11
57:14 59:21 60:14
69:12,19 76:21 77:3
78:21 80:3,8 84:12
129:16 132:19 136:10
136:13,14 138:14
140:21 141:18 144:12
sites 63:18
six 30:9 99:21 124:6
134:2
size 60:3 64:10 66:19
68:9 104:7 109:6
sizes 68:6
sizing 109:17
skated 134:18

slated 78:1
slender 99:17 109:13
slide 78:10 132:1 133:3
 136:18 137:11 138:10
 139:7
slides 56:18 98:9
 136:15,20
Sligo 134:20
slim 95:4
slimmer 121:22,22
slope 161:3
slow 82:4 112:22
slower 154:12
slows 83:5
small 3:19 8:13 79:10
 92:12 93:1,5,8,15,17
 93:21 94:3,8,15 96:19
 97:2,16 98:13,15,21
 99:14 100:2 106:21
 110:4 111:13,15,20
 113:11 116:9 118:6
 119:11
smaller 79:20
smallest 117:4
smart 19:2,6 88:5
Smithsonian 97:10
smother 81:18
social 8:21 15:16 24:14
 25:2,3,19 131:8
soft 82:22
soil 83:13
solution 96:18 159:18
somebody 161:8
somewhat 42:14,20
soon 49:16
sorry 40:6 61:3 76:8
 97:7 118:17 141:11
 143:11,12 148:11
 163:2
sort 50:3 87:4,5 121:15
 122:7 145:7 146:3
 147:4 154:17,21
 155:4 157:18
sorts 69:3
sought 15:14
sounds 158:6
source 8:18 69:4,5 83:4
sources 33:15
south 58:19 77:13
 128:6 138:19 139:1
 145:7 146:11,19
 147:6,21 148:7,17
southbound 132:3
 135:11 137:17
Southeast 57:5
southern 68:14 137:2
Southwest 24:18,20
space 18:20 58:7,9,10

60:10 64:1 65:4,18
 70:21 99:3 112:10
 115:4 119:14 151:20
 152:5,7,20 153:11
 158:3 160:15
spaces 8:11 58:15
 78:14
spacing 105:7,7,10
 113:6 115:22,22
speak 47:1 61:4 62:2
 106:11 118:2 154:4
speaking 88:19 106:15
 112:2 157:5
special 6:21 65:4
specialized 68:15
species 59:8,12,15,16
 60:5 64:14,15 79:7,13
 79:16 80:2,5 84:3
specific 23:19 28:9
 127:15 141:11,13
 142:1 154:1
specifically 17:16 59:6
 79:17 115:16
specificity 30:18
specified 79:16
spectacular 41:18
speech 47:9,10
speed 133:18 152:10
speeds 133:1
spend 122:17
spent 121:17
spoken 23:7 140:20
spot 70:22 71:14 149:2
spread 58:17 68:2 82:4
 83:5
spreads 82:2
square 26:16,17 117:6
St 46:21 47:17 72:17
staff 2:1 6:12 7:13,16
 12:14 13:8 20:12,19
 21:22 25:20 27:12
 28:1,6,21 32:17,21
 33:11,18 37:15,19
 38:6 42:22 44:9 45:7
 46:4,14 48:18,20 49:6
 49:19 50:6 51:15
 60:13 62:9 66:12 73:6
 74:2 78:22 79:10 80:7
 85:7 90:5 93:16 96:22
 97:8,15,18 98:20
 99:13 100:5 114:3
 115:1 116:3 120:15
 121:1,10 126:20
 140:5 141:6 159:5,13
 159:13 161:18 163:12
 163:15
staff's 22:3 81:7
stage 37:18

stages 30:16
stakeholder 15:22
 19:10 31:15 32:15
 123:16
stakeholders 23:15
 27:14 37:1 58:5 93:4
 96:6 100:1,6
stand 163:6
standalone 3:20 92:13
 93:1,15,17 94:1,10
 95:22 96:7 113:10
 118:7
start 34:21 47:3 70:15
 84:10 85:1 114:21
 143:11 156:14,15
started 45:20 116:17
 122:1 134:13
starting 141:3
state 79:19 94:7,18
 129:12 144:20
statements 26:20 45:16
states 3:12 7:18 23:10
 80:1 133:7
stating 81:17
statistical 18:16
statues 8:11
Staudigl 11:1
stays 111:15
Stephanie 2:4 110:1
 113:4
Stephen 11:1
Steve 2:6 11:1
stewardship 131:9
Stidham 1:19 4:13,14
 39:9,10 40:2 53:16,17
 55:13,14 62:16,18
 69:22 70:3,11,15,16
 71:6 75:14,19,20
 85:11,13,22 86:3
 91:12,13 100:20,22
 102:9,16,18,20
 116:20,21,22 117:14
 117:17,20 118:1,15
 121:8,9 122:5 124:7
 125:10,11 150:20
 151:1,2 152:6 153:14
 155:22 156:7 157:20
 160:9,10,20
stormwater 57:21
 78:16 129:8 130:5
story 35:9 38:11
strategies 25:17 33:9
stream 128:9,13 129:15
 137:9
streamlined 87:6
street 3:19 72:17 94:6
 97:9,11 98:13,15,15
 98:17,22 99:1,7 113:8

117:13
streetlights 93:22 94:9
streets 98:21 135:6
streetscape 96:1,8 97:3
 97:5 99:18
streetscapes 96:21
 98:19 100:3
stretch 72:12 153:8
strong 13:6 39:1
strongly 33:3 68:13
 81:13
structure 67:3
student 11:16 12:2
studied 155:17
studies 11:21 12:7
 96:19 139:12
study 25:2,6 130:19
 133:20 135:17
style 87:6
submission 3:10 14:7
 28:18 29:6,13,17
 30:17 31:13 32:8
 33:20 34:6 36:17
 54:18,21 95:20 99:20
submissions 33:14
submit 29:22
submitted 15:12 57:1
 77:3 92:21
Subsequent 133:20
 135:17
subsequently 132:13
subspace 60:5
substantial 109:5,17
substantially 104:8
success 134:6
sufficient 94:11 136:1
suggestions 152:21
suggests 69:11
suitable 64:20
Sullivan 5:16 11:13
 38:19 116:4,5,20
summarize 133:5
summary 11:15 33:14
summer 163:14
Superintendent 60:19
 62:19 63:9
support 27:1,2 33:12
 38:18 39:6 61:13 75:5
 81:19 109:20 145:4
 155:2,18
supporters 140:12
supporting 39:2
supportive 40:9 90:14
supports 98:20
suppose 103:3
supposed 119:13
suppressed 42:20
sure 8:17 35:1 64:6

70:3 88:16 101:17
103:12 108:11 110:3
113:17 148:20 154:5
157:22
surface 58:11 128:14
128:19
surprised 35:20
surrounding 57:11
124:12
Sururah 12:1
survive 68:15 159:21
159:21
sustainability 11:22
15:17 18:19 20:5
21:17 27:6 41:22
sustainable 90:17
swamp 83:7,12
switched 73:16
symbolic 7:7 21:14
symbolized 8:10
Syriaca 68:13 82:18
system 24:13
systems 26:9 115:9

T

T-Mobile 101:20 103:4
tackle 30:5
take 4:6 10:12,19 34:9
36:13 53:2,7 54:16
66:16 70:4 75:10 79:9
87:5 91:4 109:8 125:2
143:14,22 152:12,14
takeaways 141:22
taken 35:7 50:3 115:17
154:17
takes 45:4
talk 101:10,11
talked 116:6
talking 71:18 102:11
117:2,8 149:21 163:2
tall 95:4
TAMMY 1:19
tandem 43:16
tapered 95:7
task 19:12 123:19
team 11:11 16:3 18:16
35:5 41:5 60:2,21
74:20 80:13 87:1
team's 65:21
technology 119:10
121:14,20 122:9,22
124:3,4 126:6
telecommunications
32:10
Teleconference 1:9
tell 42:16 49:2
ten 20:14 150:15
tends 121:20

tenure 156:19
Teri 1:9,12
terminus 136:22 137:2
terms 27:5 39:3 104:11
105:1
terrific 86:15
test 37:6
testimony 6:13 62:4
66:9 69:18 80:22 81:2
84:10
Texas 12:6
text 26:21 29:1
thank 4:12,15 5:1,4,8
5:12,20,20 10:17
11:11 12:18 13:3,4,7
13:8,16 14:19 29:9
34:10,11 35:1 38:1,4
39:8 40:1,18,19 41:12
41:15,19 43:2,3,5,22
43:22 44:1,5,9 45:6,8
47:21,22 48:1,2,6,10
48:14,16,20 51:14
52:8,8,10,21 53:10,22
54:10,22 55:3 56:6,11
56:17 60:22 61:1,18
61:19 62:22 63:2,6,7
66:1,5,6 69:12,13,16
70:16 71:5,8,9,11,22
72:2,5,6,10 73:2,5,6,8
73:12,13,21 74:1,8,10
74:14,15,19 76:18
77:2 80:15,16 81:5
84:5,6 85:6,10,13,19
85:21 86:4,5,7,10,12
86:16,18,19 87:22
89:1,3,13,14,15,16,20
90:2,4,9 91:9 92:9,14
92:17,17 100:14,15
100:22 101:17 102:17
102:18,19 106:10
108:6,16 110:11
111:22 112:15,17
114:1,19,22 116:2,5
116:19,22 117:18,21
117:22 118:18 119:4
119:5,14,15,19,22
120:11,12,18 121:7
122:2,4,18,19 123:11
123:12,13 126:7,13
126:21,22 127:4
131:14,19 139:8,9
143:3,4 144:10
150:17 156:3,4,6
157:6,7,9,12,13,17
158:9,10,19,20 159:1
159:2,9 160:8,19
161:13,15,17 162:16
163:20,21

thankful 49:19,20 157:1
thanking 121:1
thanks 10:22 39:6 48:9
63:1 65:22 89:18 90:7
120:14 143:16 159:4
159:12 160:7
thematic 19:22
thing 42:19,22 67:2
87:7 121:15 123:3
144:7 153:7
things 20:2 39:17 41:21
42:19 43:16,17,17,21
52:6,6 61:13 88:7,8
101:13 113:3,9 123:2
152:20
think 36:16 37:3,16
39:14 40:3 42:8,15
43:12 44:13,17 45:2
49:11,14 53:9 62:15
72:14 86:13,15 87:2
87:16 88:3 101:5,8
103:10 105:2 106:8
107:18 109:6,21
112:6,8,15 114:5,17
114:17,17 116:13
118:1,14 120:1,6,9
121:3,4,18,21 122:6,9
123:1,5,9,10,19 124:5
126:5 144:8 151:8,11
151:17 152:8,14
154:9,15 155:4,8,9,15
155:16 159:19 160:22
161:13 162:1
thinking 71:2 101:6
117:6,12
Thomas 3:16 76:22
77:5 80:10 84:12
thorough 41:16
thoroughfares 57:12
thoroughly 49:10
thought 47:12 61:3
63:1 70:20 89:9
123:21 156:1 163:1
thought-leading 123:22
thoughtful 72:22
112:15
thoughts 74:16
Thousands 134:17
thread 122:7 132:21
three 10:7 18:11 38:12
62:3 66:8 81:1 88:9
105:13,18 114:20
163:13
Thursday 1:7 163:3
tie 145:13
time 16:3 34:13,16
42:21 45:12 46:9
48:13 49:12 51:17

61:21 69:15 71:21
85:15 89:14 100:18
103:2 115:20 121:17
122:17 134:9 143:3
152:20 155:16,21
156:5,10
timely 37:16 49:14
times 6:18 101:3
timing 44:13 96:16
timings 142:18
titled 18:9 25:10
today 6:5,21 7:19 10:4
15:2 17:18 40:15
47:18 48:4 50:9 52:2
52:10 56:16 61:5
63:14 65:21 74:17
127:7 131:18 141:21
162:18
today's 6:1 7:2 10:9
12:21 36:5,10,19 37:3
127:13
tonight 9:19 163:8
tonight's 11:5
TONY 2:2
tool 28:10 42:8 97:3
tools 27:16 33:16
top 95:10 101:8,22
102:12 109:12
topic 118:19 125:1
156:11
total 20:12 21:9 128:3
town 163:14
track 148:9,15,17
traditional 19:6
traffic 133:8 135:6,9,17
135:18,21 136:2
140:13 144:3,6
145:17,17 146:7
147:8,21 148:22
149:21 155:16 159:17
159:21
trail 128:18,19,22 132:7
132:8,9,11,14,16,18
132:20 133:13 137:7
137:19 138:5 139:1
140:16 145:2,19
146:13 147:17,18
149:14,15 151:17,17
153:9,10 159:16
160:5 161:6
trails 131:19
training 11:8 21:3
traits 66:18,21
transition 95:7 144:2
transitioning 57:10
transmission 94:6
transpired 41:9
transportation 3:19

12:3 21:16 25:22 26:2
26:6,9 35:17 92:21
113:2 115:2 123:14
135:8
travel 140:15 150:6
traveling 146:11 163:13
tree 57:10,21 58:12,22
60:11 64:8 99:11
trees 59:1 64:12
trends 18:17
tricky 105:1
trouble 112:7 158:16
true 75:4 114:20 149:12
151:20 152:5
trying 101:14 121:19
152:11
Tsai 127:7 130:22
131:13,14,16 142:22
143:9,15 144:10
148:11,16 154:5
156:22 161:17
tuberosa 83:9
Tunstall- 44:2 54:5 56:1
72:7 86:20 91:22
125:20 157:14
Tunstall-Williams 1:20
5:5,6 44:4 45:9 54:7
56:3 72:9 73:3 76:10
76:11 86:22 88:1 92:2
119:6,7,16 125:22
157:16 158:11
turn 14:2 29:4 34:17
62:21 70:14 84:22
131:12 139:8
turning 133:16
twice 93:11
two 14:14,15 15:21
20:12 37:15,21 57:11
58:18 59:20 67:7 78:4
80:4 105:13,13,17
108:7 111:18,20,21
117:12 123:8 132:3,3
132:22 133:16 134:9
135:10,16,22 136:4
139:16 140:5 144:6,8
150:15 154:13
type 33:1 69:12 113:11
133:2

U

U.S 1:16,18,21 68:19
ultimately 99:2 101:8
104:4
unanimously 136:14
uncomfortable 43:13
underground 82:2
107:6
underserved 16:21

18:13 19:20 31:7,11
32:6,12
understand 33:5 42:8
96:7 103:10 104:1
114:17 126:4 156:20
157:1
understanding 36:14
97:4 102:2,15
understands 105:2
undeveloped 137:9
unfolds 50:8
unfortunately 48:3
unintended 135:3
unique 12:9
United 3:12 7:18 23:9
133:7
University 11:20 12:3,5
unjust 18:12
unknown 67:19
unmute 6:19
unpredictability 19:5
unused 138:7,17
upcoming 143:7
update 3:8,20 14:5 25:8
26:10 32:20 52:13
53:6 92:12 118:7
updated 15:4 18:16
21:8 22:5,8 28:14
29:7,18 34:2 49:8
52:17
updates 3:10 10:10
14:7 15:18 16:6 21:1
27:18 28:3,8 29:1,12
29:15,16 30:3,8 31:4
31:18 33:20 34:7
40:14 50:22 51:14
54:18,21
updating 15:13
upgraded 65:3
upgrades 106:3
uplifting 42:17,17
urban 2:3,3,4,4,8,8 5:17
11:21 14:22 18:20
24:19 25:2
urgency 19:3 25:13
urgent 37:3
usable 67:16
use 6:16 21:19 23:16
56:18 58:10 65:3
79:15 94:11 104:12
105:20 130:2 132:11
134:17 135:12,15,16
137:16 138:20 142:5
145:16 149:2,13,16
149:22 150:1,4 151:9
151:21 154:19
useful 141:14
user 114:16

user- 21:11
user-friendly 26:12
users 86:15 114:11
132:16,17,20 134:17
140:16 152:19 155:6
uses 72:22 97:1 128:13
usually 82:9 90:18
utility 93:22 94:9
101:13
utilize 107:13 147:10
148:17 154:10
utilized 147:3
utilizes 146:7
utilizing 58:10 147:9

V

valley 128:9,13 129:16
137:9
value 52:7 79:18
values 8:8
varieties 59:12 68:11
variety 59:3 72:22
various 65:5 96:1
110:10 122:16 141:11
141:14 144:19
vary 42:14 102:1
108:11
vast 72:15
VCRs 123:1
vegetation 83:5
vehicle 135:9,15,21
138:18
vehicles 134:16 149:3
150:14
venues 10:8
Verizon 101:22 103:4
versatile 65:5
viable 80:5
vibrant 65:17
Vice 1:13 4:18,20 40:20
40:21 43:3 49:14
52:16 53:4,20,21
54:19 55:7,17,18
69:21 70:5,10 71:10
71:11,22 75:13 76:1,2
84:14,17 86:6,7,10
91:5,16,17 118:9,11
118:21 122:20,21
123:12 125:4,14,15
156:17
Vice-Chair 156:15
157:6
victories 39:16
video 1:9 6:2 96:22
97:9,19 98:4,7,12
148:21
view 90:22 94:21 98:1
99:6 128:11

W

views 78:10
vines 82:7
virtual 140:5
visible 57:13
vision 7:11,17 9:10
133:7,11 137:21
139:3
visit 8:5 10:6 140:21
visitors 37:1 50:15 65:1
128:15 163:19
visual 26:14 97:4 121:3
vital 41:21 90:12
vote 53:2 75:9,10
voting 120:4
WABA 144:15 145:1
wait 157:3
waiting 62:11 112:19
walk 17:22 89:7 131:1
150:9 151:4 153:12
162:3
walked 134:18
walkers 160:2
walking 150:5 158:3
159:6
walkways 64:11
wall 87:16
want 6:11 7:10,15 10:19
11:11 12:13 13:4,8
35:5,8 36:5,10,19
37:19 38:11 45:15
48:20 49:18 64:4 74:1
74:4,15 90:4 103:4,4
103:5,20 104:17
116:11 121:9 124:10
124:17,19,21 146:12
146:21 148:16,18
151:4 152:14 153:19
153:20 154:3 162:3
wanted 51:21 61:9
62:20 64:6 106:10
111:6 113:3 116:7,8
116:18 141:21
war 52:1,2
Ward 77:13
warmest 8:1
warrant 109:7,19
Warren 1:21 73:15,16
73:18,22 76:16 89:21
89:22 92:7,8 120:2,5
Washington 3:13,16,19
8:4,18 9:9,21 18:6,8
21:19 22:22 24:21
26:3 35:10 57:4
128:21 132:12 135:2
147:4
watch 38:9

watching 38:7
water 88:12 130:4
way 40:11 43:8 49:4
 121:4,20 145:14,20
 147:19 148:4 161:4
ways 36:6,8,21 147:14
 150:15
we'll 56:12 70:14 75:8
 76:19 118:19 136:19
 162:22
we're 14:2 41:6,7 42:18
 43:1 44:11,20,21
 51:22 61:17 62:11
 65:7 88:5 102:11
 107:15 109:2 110:20
 111:20 113:16 117:2
 117:8 119:12 122:15
 126:5 131:20 145:1
 145:13,15 146:22
 147:13 148:6 149:4,9
 152:1 155:18
we've 23:10,14,21
 26:13,19,22 35:7
 49:16 61:10 71:17,19
 81:22 124:8 134:7
 149:5 153:7 155:17
 155:17
Webmaster 2:6
website 6:3 33:17 141:2
weed 83:14
week 135:13 162:20,22
weekend 134:18 135:5
weekends 134:16
Weil 2:8 126:20,20,22
 127:4 139:9 143:5,8
 161:18
welcome 4:4 12:11
 13:16 73:17 161:13
welcoming 65:5
well- 71:1 82:9
well-coordinated 95:1
well-maintained 65:18
well-timed 39:14
well-used 70:22
wellspring 9:13
went 72:4 86:17 164:2
weren't 61:13
west 57:11
Westbard 155:11
western 58:14
white 67:9
wide 132:4
wield 36:21
wielded 36:3,7
wild 69:2
wildflower 69:1
Williams 44:3 46:11
 54:6 56:2 72:8 86:21

92:1 125:21 157:15
winding 78:15
wing 77:18,19
wireless 99:22 100:13
 123:15
Wisconsin 147:20
wish 6:18 88:5
WMATA 26:9
women 8:15
wonder 88:14
wonderful 13:9 42:8
 43:6,15,16 44:6 51:14
 86:13
wondering 144:1
wood-eating 82:16
words 62:20 110:16
 122:2
work 7:11 8:14 9:18
 10:3,14,20 11:3,12
 16:4 18:22 21:13 23:1
 24:1 27:16 30:3 36:12
 37:10,14,15,20 38:5
 38:16 39:13,21 40:9
 40:16 44:10 45:7
 46:12 48:4 49:20 60:6
 72:3 74:20 86:17 90:7
 99:21 101:2 112:11
 113:20,22 115:9
 121:1 122:11 124:5
 124:11 126:4 142:13
 152:16 158:4 159:5
 161:1 162:10
worked 35:12 37:18
 58:4 71:19 93:3 124:8
 135:7 163:12
workers 37:1 72:19
working 17:19 42:11
 49:16 61:16 71:14
 104:9 109:8,22
 113:15 116:14 121:10
 121:11 159:14
works 105:12 115:22
workshop 11:8 21:3
world 8:13 52:1
worry 150:13
worsened 132:20
wouldn't 107:4
wrap 141:21
written 12:22
wrong 83:6

X

X 3:12 57:6

Y

yard 85:18
Yarrow 59:19 67:8,11
yeah 48:6 72:9 88:3,20

89:8,8,9 101:17
 102:21 106:6 110:13
 117:15 122:21 148:13
 148:21 150:19 151:11
 153:2 154:3,5 155:7
 159:12
year 10:8 12:13 52:1
 82:13 83:2 133:4
 134:1
years 15:21 17:10 35:8
 35:11 37:7 39:11,22
 41:9 44:11 45:6,17
 46:1 47:14 50:16 52:4
 99:21 101:2 108:19
 108:19 115:3 120:15
 123:8 124:6 134:4
years-plus 46:7
yellowish-like 67:11
young 13:13 49:1
youngest 64:22

Z

Zembla 59:20 60:3
 67:17 68:1,7
zero 133:7,12 134:5
 137:21 139:3
zones 64:12
zoom 11:17 136:19
Zooming 137:11

0

1

1 98:11
1,400 24:17
1.5 69:5
1:00 1:9 4:2 162:21
10 3:5
100 20:15 35:8 37:7
 39:11,22 41:9 44:11
 44:12 45:6,17 46:1
 52:4 59:11
100-year 35:4,6 77:15
100th 8:3 10:18 12:13
 50:10
106 31:1 139:11 140:8
 141:16
11.8 63:17
11th 162:21
12 20:10 64:21
126 3:22
12th 140:6
13985 16:16
14 3:8
14008 17:3
14091 16:17
14096 17:4
150 111:12

175 23:6
1791 18:6
1924 7:4
1927 131:7
1931 130:11 142:3
1940s 77:19,19 78:6
 87:3
1946 77:12
1950s 128:8
1960 24:16
1960s 77:21
1963.Elizabeth 25:5

2

2 6:22 64:21
20 35:11
2006 35:12
2016 133:22
2017 133:10 154:6
2018 93:9
2019 93:6,12 134:8
2020 134:5,13
2022 135:7
2023 16:4,9 18:2 20:7
 22:11 31:5 136:3,7
2024 1:7 4:5 20:10 21:1
 21:7 22:12 95:19
 136:13
21st 25:14
23-year 24:2
24 135:12
25 133:19
250 3:19
29 3:11

3

3 10:15 98:11
3/8ths 95:13
3:34 164:2
30 46:7 94:4
30-day 141:2
35 94:4 133:19
355 147:20
38 20:13

4

4 3:2 19:18 99:6,10
 127:21
4,700 24:16
400 132:17
451 111:17
4A 14:3
4B 56:13
4C 76:20
4D 92:10 124:18
4E 54:17 124:18
4th 162:20,20

C E R T I F I C A T E

This is to certify that the foregoing transcript

In the matter of: Commission Meeting

Before: NCPC

Date: 06-06-24

Place: teleconference

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate complete record of the proceedings.

Neal R Gross

Court Reporter

NEAL R. GROSS

COURT REPORTERS AND TRANSCRIBERS

1716 14TH ST., N.W., STE. 200

WASHINGTON, D.C. 20009-7831