

PERFORMANCE & ACCOUNTABILITY REPORT

2025



NATIONAL CAPITAL PLANNING COMMISSION

APPOINTED BY THE PRESIDENT

WILLIAM SCHARF
Chair, United States at Large

STUART LEVENBACH
Vice-Chair, State of Maryland

MICHAEL BLAIR
Member, Commonwealth of Virginia

APPOINTED BY THE MAYOR OF THE DISTRICT OF COLUMBIA

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HONORABLE DOUG BURGUM
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Mayor, District of Columbia

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Chairman, Council of the District of Columbia

MARCEL ACOSTA
Executive Director, National Capital Planning Commission

PERFORMANCE & ACCOUNTABILITY REPORT

2025

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MESSAGE FROM THE CHAIR



I am pleased to present the National Capital Planning Commission's (NCPC) Fiscal Year (FY) 2025 Annual Performance and Accountability Report. This year's report includes the results of an independent audit of the agency's financial statements and highlights the agency's accomplishments for the past year. In FY2025, NCPC received a clean, independent audit report over its internal controls and financial statements.

The mission of NCPC is to preserve and enhance the extraordinary historical, cultural, and natural resources and federal assets of the National Capital Region to support the needs of the federal government and enrich the lives of the region's residents, workers, and visitors.

NCPC provides overall planning guidance for federal land and buildings in the region. The agency also reviews the design of federal construction projects, oversees long-range planning for future development, and monitors capital investment by federal agencies.

In FY2025, NCPC remained committed to effectively stewarding its fiscal resources to achieve the agency's goals and objectives. The audited financial statements included in this report were prepared to report the agency's financial position and operations results pursuant to 31 U.S.C. § 3515(b) requirements. Based on the independent auditor's unqualified opinion and the absence of any material internal control weaknesses, I can provide reasonable assurance that the objectives of the Federal Manager's Financial Integrity Act were met. NCPC has effective internal controls to support reliable financial reporting, effective and efficient operations, and compliance with applicable laws and regulations.

In submitting this year's FY2025 annual performance and accountability report, I am very proud of NCPC's fiscal stewardship and the achievements of the Commissioners and staff.

Sincerely,

A handwritten signature in black ink that reads "William Schaff". The signature is written in a cursive, flowing style.

William Schaff
Chairman

PART I: MANAGEMENT DISCUSSION & ANALYSIS

ABOUT THE NATIONAL CAPITAL PLANNING COMMISSION

The National Capital Planning Commission (NCPC) is an independent federal government Executive Branch agency. The NCPC's core responsibilities include preparing the Comprehensive Plan for the National Capital's Federal Elements, reviewing plans and projects for federal property, preparing the Federal Capital Improvements Program, and providing recommendations to the District of Columbia Zoning Commission on the consistency of proposed text and map amendments with the Federal Elements.

LEGISLATIVE AUTHORITIES

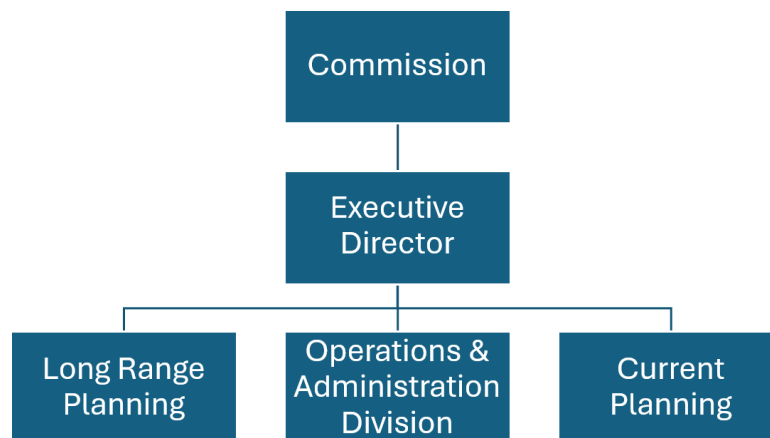
The National Capital Planning Commission (NCPC) was established by the National Capital Planning Act of 1952, as amended (40 U.S.C. §§ 8701 et seq). The Act and other statutory authorities define the agency's core responsibilities. The NCPC also possesses statutory authority to acquire and dispose of land for parks, parkways, and playgrounds.

MISSION STATEMENT

The National Capital Planning Commission's mission is to preserve and enhance the extraordinary historical, cultural, natural resources, and federal assets of the National Capital Region to support the federal government's needs and enrich the lives of the region's visitors, workers, and residents.

ORGANIZATIONAL STRUCTURE

The President appoints a Chair who leads the Commission. The NCPC professional staff comprises three Divisions, managed by an Executive Director. The NCPC's full-time staff includes planners, architects, urban designers, landscape architects, and other professionals. The NCPC's cadre of highly skilled specialists develops optimal solutions by balancing the needs of many different federal agencies with the concerns of local and regional authorities and the opinions of citizens and stakeholders.



STRATEGIC GOALS: 2024 - 2028

Through planning, policymaking, and plan review, the National Capital Planning Commission (NCPC) defines and protects both federal interests and broader national interests in the development of the National Capital Region. The federal interest is wide-ranging and multifaceted; interests range from ensuring that government agencies have adequate facilities and quality workplaces to protecting the environment, public parks, and the region's historic resources. The NCPC encourages efficient transportation and smart growth, accommodates the needs of foreign missions, and balances security elements with urban planning principles.

The NCPC also incorporates broader national interests into the agency's planning guidance. This includes safeguarding the visual preeminence of Washington's iconic civic and symbolic structures, such as its national monuments, which have contributed to the identity of our nation's capital for over 200 years. The NCPC's planning guidance also includes enhancing the visitors' experiences within and around Washington's federal buildings, commemorative works, and national parks.

To carry out the agency's mission and ensure that the nation's capital evolves, for calendar years 2024 through 2028, the Commission established four strategic goals and one management priority with several performance objectives. The agency's four-year strategic plan provides the framework for the agency's planned activities for each fiscal year. The NCPC's Strategic Plan is on the agency's website at www.ncpc.gov. Note: the agency is currently developing a new strategic plan for the years 2026-2030.

STRATEGIC PLAN GOALS

GOAL ONE:

Enhance Our Nation's Legacy

GOAL TWO:

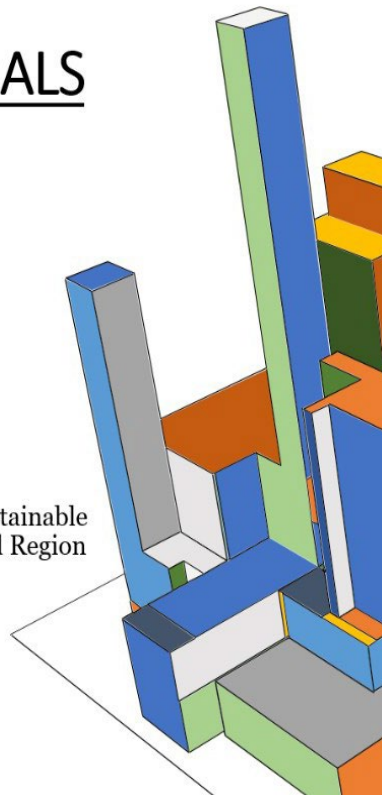
Expand Opportunities to Commemorate

GOAL THREE:

Balance Security and Public Access

GOAL FOUR:

Facilitate More Efficient, Attractive, and Sustainable Federal Development in the National Capital Region



PART II: FY2025 PERFORMANCE OUTCOMES

The strategic objectives developed in NCPC’s strategic plan for FY2024 through 2028 are the roadmap for the agency’s initiatives for the year. NCPC’s annual FY2025 appropriation enabled the Commissioners and full-time staff to successfully accomplish the agency’s strategic goals and objectives. Per the guidance in the Office of Management and Budget’s May 19, 2023, Circular A-136 Financial Reporting Requirements, some of NCPC’s performance outcomes are summarized and highlighted below. This annual performance report is also published on the agency’s website at www.ncpc.gov.

STRATEGIC GOAL ONE

Enhance our nation’s legacy.

In FY2025, NCPC focused on efficiently delivering mission outcomes, providing excellent service, and acting as effective stewards of our nation’s capital. The agency’s accomplishments toward meeting these goals include the following:

PROJECT AND PLAN REVIEW

In fulfilling one of the core agency missions, to coordinate regional development and protect historic, cultural, and natural resources, the Commission evaluated project submissions for consistency with the Comprehensive Plan. NCPC has review authority for (1) projects on federal land in the National Capital Region; (2) master plans for federal installations and campuses; (3) projects on District of Columbia land in Washington, DC, and (4) certain types of private development projects referred to NCPC by the District of Columbia Zoning Commission. Staff advise applicants through planning and design consultation meetings, prepare written analyses of planning issues, and provide presentations to the Commission. Additionally, for many projects, NCPC has the National Environmental Policy Act (NEPA) and National Historic Preservation Act (NHPA) responsibilities. In FY2025, NCPC reviewed approximately 160 submissions for development and planning projects. NCPC issued exceptions for approximately 30 submissions. Some of the projects reviewed by NCPC staff in FY2025 included the following:

COMMEMORATIVE WORKS	MASTER PLANS	PROJECTS
<ul style="list-style-type: none"> *Texas Legation Memorial Design *Fallen Journalists Memorial Design *Peace Corps Commemorative Park 	<ul style="list-style-type: none"> *Poplar Point *Joint Base Anacostia Bolling Honor Guard Campus *Arlington National Cemetery Memorial Avenue Entry Corridor *Humphreys Engineer Center *Tidal Basin *Glen Echo Park *Civil War Defenses of Washington 	<ul style="list-style-type: none"> *Bezos Learning Center at National Air and Space Museum *Joint Base Myer-Henderson Hall Unaccompanied Enlisted Personnel Barracks *Capital One Arena Improvements *Rock Creek and Potomac Parkway Multimodal Safety and Operational Improvements *Long Bridge Corridor Project *National Museum of American History Interim Flood Mitigation Improvements *DC National Guard Armory Access Control Center *James J. Rowley Training Center Defense Training Facility *National Mall Carousel Site Improvements *Bureau of Engraving and Printing Offsite Roadway Improvements *Joint Base Andrews Child Development Center *Wolf Trap National Park for the Performing Arts Main Gate Replacement *Pentagon Metro Entrance Pedestrian Access Control Point *National Mall Comfort Stations *U.S. National Arboretum Elevated Canopy Trail

NATIONAL CAPITAL REGION FACILITIES OUTREACH INITIATIVE

The agency recently completed its annual outreach initiative for federal facilities in the National Capital Region. The initiative informs the outlook for the Commission’s work in the upcoming fiscal year. The outreach builds upon NCPC’s annual Federal Capital Improvements Program (FCIP), department coordination meetings, and staff outreach on new guidelines and resource guides. Through this initiative, NCPC coordinates with staff at approximately 75 different federal sites and installations. This effort facilitates effective engagement with our federal partners and local jurisdictions by coordinating earlier in the planning and development process, which results in more beautiful and functional plans and projects. The outreach also ensures an effective and efficient review process for agencies.

IMPROVING CUSTOMER EXPERIENCE

In FY2025, NCPC maintained a robust website, which is the principal source of information for its stakeholders and the public. The website provides monthly information on projects considered during each Commission meeting cycle and regular updates on NCPC policy initiatives, major projects under review, and new planning initiatives. Additionally, NCPC uses electronic media to engage the public, including monthly newsletters, webinars, blogs, streaming presentations, and social media platforms. In FY2025, NCPC's monthly newsletter had a 43% open rate, and the electronically distributed Commission meeting agenda had a 44% open rate, both higher than the industry standard of 20%. The NCPC website averages 17,000 views per month, with an average of 8,000 monthly users. NCPC conducts its Commission meetings in a hybrid fashion, with project applicants and members of the public able to attend in person or online. The meetings are live streamed and recordings posted on the agency website after the meeting. This helps to increase access and facilitate public participation. The agency conducted public meetings on policy and planning initiatives online and in person at varying locations and times to encourage public engagement. NCPC organized public presentations and walking tours to reach additional audiences.

FORMAL REPRESENTATION ON VARIOUS LOCAL, REGIONAL, AND FEDERAL AUTHORITIES

In FY2025, NCPC staff continued to protect the federal interest through formal representation on various local, regional, and federal authorities such as the District of Columbia Board of Zoning Adjustment, Foreign Missions Board of Zoning Adjustment, National Capital Memorial Advisory Commission, Department of Homeland Security's Interagency Security Committee, and the Transportation Planning Board of the Metropolitan Washington Council of Governments.

PENNSYLVANIA AVENUE INITIATIVE

In FY2025, NCPC, in partnership with the National Park Service, the General Services Administration (GSA), the Mayor of the District of Columbia, Events DC, and the Downtown DC Business Improvement District, advanced development of a New Pennsylvania Avenue Plan (New Plan). The New Plan will guide the redesign and management of this iconic street between the White House and the U.S. Capitol into an exceptionally beautiful and dynamic Avenue. The New Plan will include a Public Space Master Plan that will guide transformation of the Avenue into a beautiful, safe, and memorable destination for locals and visitors and elevate it as a signature venue for spectacular events to unite, celebrate, and showcase America's heritage and aspirations. The New Plan will also modernize the antiquated utilities and embed the infrastructure necessary to improve aesthetics, security and safety, and allow for more efficient and cost-effective production of regional and national events. The New Plan's Implementation Program will streamline and improve management of the Avenue to ensure operations,

maintenance, and programming are sustained commensurate with its iconic role and location in the nation's capital.

In FY2025, NCPC led and managed the consultant teams' development of: (1) preferred alternatives and design options to initiate public review in January 2026, and to comply with the National Environmental Policy Act and the National Historic Preservation Act; and (2) identified a more efficient and effective management framework to ensure the Avenue long-term success. Additionally, NCPC continued collaborating with project partners to advance nationally significant programming on the Avenue to elevate the image of the nation's capital and to support the District of Columbia's economic development.

MONUMENTAL CORE STREETSCAPE GUIDE and CONSTRUCTION MANUAL

In FY2025, NCPC, in partnership with the National Mall Interagency Working Group completed the Monumental Core Streetscape Guide. In FY2026, NCPC will finalize the streetscape construction details and specifications and complete the companion Construction Manual. Multiple federal and local agencies will use this document to coordinate planning, design, and construction of streetscapes to create beautiful and welcoming experience for visitors, workers, and residents. These cohesively designed corridors will reinforce the iconic form and identity of the capital city. NCPC staff will continue to facilitate coordination among the Interagency Working Group which comprises eleven federal and local agencies with jurisdiction of various streets segments within the monumental core.

INDEPENDENCE AVENUE URBAN DESIGN AND STREETSCAPE PLAN

In FY2025, NCPC, in partnership with the Smithsonian Institution, completed the Independence Avenue, SW Design Study. Located between Washington Avenue at the foot of the U.S. Capitol and 15th Street at West Potomac Park, the study sets forth a new vision for one of Washington, DC's nationally important corridors. The avenue is home to world renown cultural institutions on the National Mall and is the front door to the Southwest DC federal office enclave, currently being planned to become a new vibrant mixed-use neighborhood. The vision improves mobility, safety and accessibility, while creating comfortable and welcoming public spaces better to serve residents, workers, and the millions of visitors who use the corridor each year.

SOUTHWEST WASHINGTON, DC REDEVELOPMENT

In FY2025, NCPC began discussions with the Public Buildings Reform Board (PBRB), GSA, and the District of Columbia on how to redevelop Southwest DC given the significant number of federal properties slated for disposition. NCPC and PBRB collaborated with the Urban Land Institute to host focus group discussions and a technical assistance panel on redeveloping the Department of Energy Headquarters headquarters on Independence Avenue. The panel's work included analyzing the path to redevelopment and potential use alternatives. The area currently consists of multiple underutilized and outdated federal facilities, and a public realm marked by deferred maintenance and safety concerns. NCPC continues to work with federal and local partners to determine property entitlements for federal land and buildings that may no longer house federal agencies in the future. This will facilitate successful redevelopment, while

enhancing certainty and value for the broader southwest area. As part of this work, NCPC will ensure that new development adjacent the National Mall exemplifies the highest quality, reflecting its location in the heart of the nation’s capital. This initiative will be the cornerstone of NCPC’s work in FY2026 as it reflects the Administration’s priorities and previous NCPC engagements, including the Monumental Core Framework Plan, the Independence Avenue SW Corridor Plan, and the Transforming Forrester and Catalyzing a New Southwest District report.

MAKING THE DISTRICT OF COLUMBIA SAFE AND BEAUTIFUL

To advance Executive Order 14252, *Making the District of Columbia Safe and Beautiful*, NCPC is collaborating with the Department of Interior, Department of Transportation, GSA, and the District of Columbia to develop a coordinated plan to beautify, clean, and improve the safety of public spaces. NCPC focused on the high-visibility gateways and nationally important corridors within the Monumental Core. In FY2025, NCPC coordinated with the Business Improvement Districts (BIDs) to actively identify issues along the most nationally important streets and gateways. This included identifying on-going and planned efforts, potential near-term quick fixes, and longer-term strategies to advance the President’s directive to keep Washington clean and beautiful. This collaboration has demonstrated the value of the BIDs and the extraordinary efforts they collectively undertake, with limited resources, to improve the quality of life and visitor experience in the nation’s capital. After assessing the physical conditions and consulting with federal and local agencies and the private sector, NCPC identified long lasting beautification priorities that can be implemented in the near-term. A beautiful and safe capital city will be more welcoming and memorable to visitors, will highlight the beauty of the national capital worldwide, and foster citizen pride.

STRATEGIC GOAL TWO

Expand opportunities to commemorate.

COMMEMORATIVE LANDSCAPE STUDY AND THE MEMORIALS & MUSEUMS MASTER PLAN (2M PLAN)

The memorials and museums in Washington's monumental core symbolize our nation's values. Despite the designation of a Reserve restricting new commemorative elements on the National Mall, there is continued demand for locations on the National Mall or nearby. To address these challenges, NCPC initiated the *Memorials and Museums Master Plan (2M Plan)* update. The 2M Plan update will seek to assess appropriate locations for permanent memorials, advance future museum planning and siting, and expand on temporary commemoration.

In FY2025, NCPC completed the Commemorative Landscape Study to inform the 2M Plan update and on-going planning for the National Mall. The study developed methods to make sites beyond the National Mall more compelling to potential memorial sponsors to alleviate pressure for building within the Reserve. In FY2025, NCPC developed a preliminary siting strategy for new museums and conducted site visits to examine the potential to adaptively reuse existing

federal buildings as museums.

In FY2026, NCPC will adopt the 2M Plan update and begin updating the Visitors and Commemoration Element of the Comprehensive Plan. These updates will incorporate recommendations from the Commemorative Landscape Study, *Beyond Granite* key findings, and siting strategy for new museums.

PERMANENT COMMEMORATION REVIEW

In FY2025, the Commission approved the final site development plans for the Texas Legation Memorial and Peace Corps Commemorative Park, and approved comments on concept plans and participated as a cooperating agency for NEPA and consulting party for Section 106 for the Fallen Journalists Memorial.

Under authority granted by the Commemorative Works Act of 1986, NCPC, as a member of the National Capital Memorial Advisory Commission, commented on eleven proposed commemorative works and legislation. Reviewed legislation includes authorization of the taskforce for the Celebrating America's 250th Birthday to establish the National Garden of American Heroes, Commission for the National Museum of Italian American History and Culture, and the Commission for the National Museum of Irish American History. NCPC reviewed an extension of authorization for the Adams Memorial Commission, National Emergency Medical Services Memorial, and the Second Division Memorial. NCPC reviewed the site selection for the Women's Suffrage National Monument, Medal of Honor Monument, Women on the Home Front memorial, and the American Latino and Women's History Museums.

STRATEGIC GOAL THREE

Balance security and public access.

PARTNERSHIPS TO INCREASE SECURITY IN THE NATION'S CAPITAL

NCPC is at the forefront of developing policy guidance to address security, urban design, and public access in a thoughtful and balanced manner. NCPC works with federal property representatives on their perimeter security projects to incorporate design practices that preserve vibrant public spaces while ensuring security for people and physical assets.

In FY2025, NCPC continued its partnership with the Department of Homeland Critical Infrastructure Security Agency's Inter-Agency Security Committee (ISC) by participating in the ISC's monthly member meetings, annual agency meetings and training programs and by

providing comments on proposed policies. In particular, NCPC staff reviewed and provided comments on the ISC’s Risk Management Process for Federal Facilities: An Interagency Security Committee Standard, Appendix B: Countermeasures, 2025 Edition.

In FY2026, NCPC staff will draft amendments to the Federal Urban Design Element of the Comprehensive Plan. The update will reflect streetscape beautification principles; new ISC design standards; and findings from NCPC’s Public Space and Security initiative workshops, case studies, forums, and assessments. These initiatives have established a framework for rethinking public space use, access, and security issues.

STRATEGIC GOAL FOUR

Facilitate more efficient, attractive, and sustainable federal development in the National Capital Region.

FEDERAL CAPITAL IMPROVEMENTS PROGRAM

In FY2025, NCPC coordinated with the Office of Management and Budget to improve and streamline the *Federal Capital Improvements Program (FCIP)*.

In FY2025, NCPC staff reviewed and analyzed 77 proposed capital improvement projects submitted by federal agencies with an estimated cumulative value of \$5,921,776,000 for fiscal years 2026 through 2031. Compiling its review, analysis, and recommendations, NCPC prepared and submitted the *Federal Capital Improvement Program Fiscal Year 2026-2031* report to the Office of Management and Budget.

In the last quarter of FY2025, NCPC staff prepared a public version of the FCIP FY 2025-2030 report, which summarized the projects funded for FY2025. The program included 28 funded projects, with a total value of approximately \$490,383,000.

In FY2025, NCPC staff also reviewed and recommended comments on the District of Columbia’s 2026-2031 Capital Improvement Plan (CIP) to the Commission for approval. The 2026 CIP included 15 new projects along with 243 ongoing projects carried forward from the previous CIP.

FEDERAL ELEMENTS OF THE COMPREHENSIVE PLAN

The Comprehensive Plan is a policy document that serves as the blueprint for the National Capital Region’s long-term development. In FY2025, NCPC focused attention on the changing federal

workplace and footprint in the region to ensure that future mixed-use redevelopment opportunities on surplus federal land, especially in the Monumental Core, continue to enhance the beauty of the capital city while providing more efficient operations for the federal government.

In FY2025, NCPC released updates to the Introduction Chapter of the Comprehensive Plan for public comment to align with new Executive Orders. NCPC will need to adopt the Introduction Chapter updates before updating the other Federal Elements.

FEDERAL WORKPLACE ELEMENT UPDATE

In FY2024, NCPC focused on the pandemic's long-term impacts on federal workplaces' planning, location, and design. NCPC, in partnership with the Metropolitan Washington Council of Governments (MWCOG), completed the Workplace Scenario Planning Study to better understand the cumulative impacts of federal telework and hybrid workplaces on the region. The Federal Workplace Study identified future scenarios and analyzed how they impact office demand, federal footprint, transportation network, and federal procurement. This joint study provided a framework for NCPC, MWCOG, GSA, the Department of Defense, other federal agencies, and regional planning directors to make more effective decisions considering the potential impacts of these future scenarios and help inform the Federal Workplace Element update.

In FY2025, NCPC entered into a Memorandum of Agreement to support PBRB to procure and manage two consultant services given that PBRB has limited staffing available. As the federal government's central planning agency in the National Capital Region, NCPC retains a shared interest and expertise in federal real estate and fulfills an important role in guiding federal long-term planning and development in Washington, DC.

In FY2025, NCPC, in partnership with PBRB, completed the Changing Federal Footprint Project to review and analyze opportunities for alternative facility reuse and potential redevelopment strategies and considerations related to the changing federal footprint in Washington's Monumental Core. NCPC and PBRB collaborated with the Urban Land Institute to host focus group discussions and a technical assistance panel, analyzing select federal properties and providing potential use alternatives and relative phasing for these uses. This project also explored various implementation models and potential governance structures to facilitate the execution of complex real estate transactions, prepare sites for redevelopment, and address infrastructure needs within the Monumental Core, thereby helping to expedite redevelopment and maximize value to the federal government. In FY2025, NCPC, in partnership with PBRB, also completed the Federal City Governance Evaluation Project to evaluate potential implementation options for the potential consolidation, disposition, and redevelopment of federal space in the Monumental Core. NCPC and PBRB collaborated with HR&A to conduct stakeholder interviews, conduct comparative cost benefit and feasibility analysis of potential governance structures, identify the impact of existing federal processes related to each governance structures, and develop a set of recommendations for

ORGANIZATIONAL MANAGEMENT

Using the strategic objectives developed in NCPC's strategic plan for FY2018 through FY2022, the following are highlighted outcomes of the agency's FY2025 performance.

WORKFORCE TRAINING AND PROFESSIONAL DEVELOPMENT

NCPC's leadership is committed to developing a workforce for the 21st century. During NCPC's ongoing reorganization, a significant number of NCPC's senior level employees are departing the agency. Through NCPC's development program, mid-level employees are performing supervisory functions previously performed by departing senior level employees. Following division consolidation and new inter-divisional assignments e.g. public relations, records administration, and workforce training, NCPC is realizing efficiencies.

FEDERAL COMPLIANCE AND REPORTING

In FY2022, NCPC's leadership continued to focus on staff and agency compliance with the accomplishments in the areas of (1) NCPC's Commissioners, Executive Team, and staff successfully adhered to Equal Opportunity and Anti-Sexual Harassment laws and policies and timely submitted all annual reports as required; (2) agency employees continued to practice safe Occupational Safety and Health Practices in agency operations and all federal reporting requirements were met; (3) employees effectively followed physical and information security practices to protect the agency's physical and digital resources; (4) and (5) NCPC's General Council submitted the annual FOIA response report.

PART III:

ANALYSIS OF FINANCIAL STATEMENTS

MANAGEMENT ASSURANCES

ANALYSIS OF SYSTEMS, CONTROLS AND LEGAL COMPLIANCE

The National Capital Planning Commission is a federal agency subject to the Accountability of Tax Dollars Act (ATDA) of 2002. Agencies subject to the ATDA are not subject to the Federal Financial Management Improvement Act of 1996 (FFMIA) requirements. However, as stated in this report's message from the Chair, NCPC has complied with the Federal Managers' Financial Integrity Act § 2 (FMFIA) as well as the following applicable laws:

- The Anti-Deficiency Act (31 U.S.C. §§ 1341, 1342, 1350, 1351, 1517)
- The Prompt Payment Act (31 U.S.C. § 39)
- The Improper Payments Elimination and Recovery Act of 2010
- The Payment Integrity Act of 2019
- Fraud Reduction and Data Analytics Act of 2015
- Digital Accountability and Transparency Act of 2014

LIMITATIONS OF THE FINANCIAL STATEMENTS

In FY2023, NCPC renewed its agreement with a federal shared services provider for all fiscal-related functions. As a result of the interagency agreement, NCPC has continued its efficiency and effectiveness in its fiscal operations. Under the shared federal services agreement, the agency does not operate or maintain an independently functioning financial management system, thus significantly reducing any associated IT-related security risks. Other efficiencies included secure web-based fiscal transaction management from issuing purchase orders through vendor invoicing. Other improved efficiencies include streamlined and automated processing and tracking of purchase card expenditures, travel-related transactions, and electronic procurement management, which has integrated compliance reporting in accordance with the Digital Accountability and Transparency Act of 2014.

NCPC's financial statements were prepared to report the agency's financial position and results of operations pursuant to the requirements of 31 U.S.C. § 3515(b). While the statements were prepared from the books and records of NCPC in accordance with generally accepted accounting principles for federal entities and the formats prescribed by OMB, the statements are in addition to the financial reports used to monitor and control budgetary resources prepared from the same books and records. The statements should be read with the realization that they are for a component of the U.S. government, a sovereign entity.

ANALYSIS OF THE FY2025 FINANCIAL STATEMENTS

The following section contains NCPC's FY2025 financial statements, including a Balance Sheet, Statement of Net Costs, Statement of Changes in Net Position, and Statement of Budgetary Resources. The statements also include the comparative financial data for FY2025.

In FY2025, the overall financial condition of the agency was good, and there were no fiscal issues arising during the 2025 fiscal year period. There were no major changes in the types or amounts of assets, liabilities, net costs, obligations, or outlays.

PART IV:
FINANCIAL SECTION

**INDEPENDENT AUDITOR'S
REPORT**

NATIONAL CAPITAL PLANNING COMMISSION
FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2025





**NATIONAL CAPITAL PLANNING COMMISSION
FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2025**

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INDEPENDENT AUDITOR'S REPORT

Chairman Commissioners,
Executive Director and Director, Office of Administration
National Capital Planning Commission
Washington, DC

Opinion

In accordance with the Accountability of Tax Dollars Act of 2002, we have audited the accompanying balance sheet of the National Capital Planning Commission as of September 30, 2025 and the related statements of net cost, changes in net position, and budgetary resources for the years then ended, and the related notes to the financial statements (hereinafter referred to as 'financial statements').

In our opinion, the financial statements referred to above presents fairly, in all material respects, the financial position of the National Capital Planning Commission as of September 30, 2025, its net costs, changes in net position, and budgetary resources for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Office of Management and Budget (OMB) Bulletin No. 24-02, *Audit Requirements for Federal Financial Statements*. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Financial Statements section of our report. We are required to be independent of the National Capital Planning Commission and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statement in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statement that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the National Capital Planning Commission's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

W W W . B K E Y C P A . C O M

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that indicates our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Accountability of Tax Dollars Act of 2002, will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually, or in aggregate, they would influence the judgment made by a reasonable user based on the financial statement.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and Office of Management and Budget (OMB) Bulletin No. 24-02, *Audit Requirements for Federal Financial Statements*, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statement, whether due to fraud, or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statement.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the National Capital Planning Commission 's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statement.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the National Capital Planning Commission's ability to continue as a going concern for a reasonable period of time.

Other Matters

U.S. generally accepted accounting principles require that the information in the Management's Discussion and Analysis section be presented to supplement the basic financial statements. Such information although not a part of the basic financial statements, is required by the Federal Accounting Standards Advisory Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures, to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of Management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the basic financial statements as a whole. The President's message and other information sections of the National Capital Planning Commission's *Agency Financial Report* are presented for purposes of additional analysis and are not a required part of the basic financial statements. We read the information included in the financial statements in order to identify material inconsistencies, if any, with the audited financial statements. Such information has not been subjected to the auditing procedures applied in the audits of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Other Reporting Required by Government Auditing Standards Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, as of and for the year ended September 30, 2025, we considered the National Capital Planning Commission’s internal control over the financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion of the effectiveness of the National Capital Planning Commission’s internal control. Accordingly, we do not express an opinion on the effectiveness of the National Capital Planning Commission’s internal control. We did not test all internal controls relevant to operating objectives as broadly defined by *the Federal Managers’ Financial Integrity Act of 1982*.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, other material weaknesses may exist that have not been identified.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a significant deficiency or combination of deficiencies in internal control such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented or detected and corrected on a timely basis.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the National Capital Planning Commission’s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts, and certain provisions of other laws and regulations specified in OMB bulletin No. 24-02. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests of compliance disclosed no instances of noncompliance or other matters that are required to be reported herein under Government Auditing Standards or OMB Bulletin No. 24-02.

Purpose of Other Reporting Required by Government Auditing Standards

The purpose of the communication provided in the Other Reporting Required by Government Auditing Standards section is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the agency's internal control or on compliance. This communication is an integral part of an audit performed in accordance with U.S. generally accepted government auditing standards in considering internal control and compliance with provisions of laws, regulations, contracts, and grant agreements noncompliance with which could have a material effect on the closing package financial statements. Accordingly, this communication is not suitable for any other purpose.

Restriction of Use of the Report on the Financial Statements

This report is intended solely for the information and use of the management and members of the National Capital Planning Commission, U.S. Department of Treasury, the U.S. Office of Management and Budget, the U.S. Government Accountability Office, and the U.S. Congress in connection with the preparation and audit of the Financial Report of the U.S. Government and is not intended to be and should not be used by anyone other than these specified parties.



Beatrice P. Key, CPA
Maryland License no. 20556

Silver Spring, Maryland
December 5, 2025

**NATIONAL CAPITAL PLANNING COMMISSION
BALANCE SHEET
AS OF SEPTEMBER 30, 2025
(In Dollars)**

	2025
Assets	
Intragovernmental Assets	
Fund Balance with Treasury (Note 2)	\$ 7,468,278
Accounts Receivable, Net (Note 3)	23,700
Accounts Receivable, Net	23,700
Advances and Prepayments	6,723
Total Intragovernmental Assets	7,498,701
Other than Intragovernmental Assets	
Property, Plant, and Equipment, Net (Note 4)	435,093
Total Other than Intragovernmental Assets	435,093
Total Assets	\$ 7,933,794
Liabilities	
Intragovernmental Liabilities	
Accounts Payable	\$ 114,076
Accounts Payable	114,076
Advances from Others and Deferred Revenue	5,527,383
Other Liabilities (Note 6)	42,223
Other Liabilities (Without Reciprocals)	14,999
Other Current Liabilities - Benefit Contributions Payable	27,224
Total Intragovernmental Liabilities	5,683,682
Other than Intragovernmental Liabilities	
Accounts Payable	574,591
Federal Employee Salary, Leave, and Benefits Payable	596,203
Total Other than Intragovernmental Liabilities	1,170,794
Total Liabilities	\$ 6,854,476
Net Position	
Unexpended Appropriations	
Funds from Other than Dedicated Collections	\$ 1,023,044
Cumulative Results of Operations	
Funds from Other than Dedicated Collections	56,274
Total Net Position	\$ 1,079,318
Total Liabilities and Net Position	\$ 7,933,794

The accompanying notes are an integral part of these financial statements.

**NATIONAL CAPITAL PLANNING COMMISSION
STATEMENT OF NET COST
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2025
(In Dollars)**

	2025
<hr/>	
Gross Program Costs	
Salaries and Expenses:	
Gross Costs	\$ 11,835,057
Less: Earned Revenue	(2,993,651)
Net Cost of Operations	\$ 8,841,406

The accompanying notes are an integral part of these financial statements.

**NATIONAL CAPITAL PLANNING COMMISSION
STATEMENT OF CHANGES IN NET POSITION
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2025
(In Dollars)**

	2025
Unexpended Appropriations	
Beginning Balance	\$ 1,282,975
Appropriations Received	8,750,000
Other Adjustments	(251,620)
Appropriations Used	(8,758,311)
Net Change in Unexpended Appropriations	(259,931)
Total Unexpended Appropriations	\$ 1,023,044
Cumulative Results of Operations	
Beginning Balance	\$ (440,697)
Appropriations Used	8,758,311
Imputed Financing (Note 9)	580,066
Net Cost of Operations	(8,841,406)
Net Change in Cumulative Results of Operations	496,971
Total Cumulative Results of Operations	\$ 56,274
Net Position	\$ 1,079,318

The accompanying notes are an integral part of these financial statements.

**NATIONAL CAPITAL PLANNING COMMISSION
STATEMENT OF BUDGETARY RESOURCES
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2025
(In Dollars)**

	2025
Budgetary Resources	
Unobligated Balance From Prior Year Budget Authority, Net (Note 10)	\$ 8,210,798
Appropriations	8,750,000
Spending Authority From Offsetting Collections	565,000
Total Budgetary Resources	\$ 17,525,798
Status of Budgetary Resources	
New Obligations and Upward Adjustments (Total)	\$ 12,378,945
Unobligated Balance, End of Year	
Apportioned, Unexpired Accounts	4,576,653
Unapportioned, Unexpired Accounts	9,478
Unexpired, Unobligated Balance, End of Year	4,586,131
Expired, Unobligated Balance, End of Year	560,722
Unobligated Balance, End of Year (Total)	5,146,853
Total Budgetary Resources	\$ 17,525,798
Outlays, Net and Disbursements, Net	
Outlays, Net (Total)	\$ 10,746,961
Agency Outlays, Net	\$ 10,746,961

The accompanying notes are an integral part of these financial statements.

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

In accordance with the GPRA Modernization Act of 2010, and to promote efficiency and transparency, the National Capital Planning Commission's (NCPC's) Budget Justification and Annual Performance Plan are aligned with the goals in its FY 2022 - 2026 Strategic Plan – 1) Foster a vibrant, well-planned National Capital; 2) Ensure that individual projects and plans within the National Capital Region are consistent with federal interest; 3) Advance the orderly federal capital improvements of the National Capital Region; and 4) Ensure effective stewardship and accountability of agency resources. The NCPC's annual budget supports five major functional areas that align respectively with NCPC's Strategic Goals: 1) Plan and Project Review; 2) Comprehensive Planning; 3) Federal Capital Improvements; 4) Equity, Diversity and Inclusion; and 5) Communication and Outreach. The NCPC outlines and adheres to financial reporting guidance in our Planning Operations.

I. Plan and Project Review

Through its regulatory responsibilities, the NCPC protects and represents the federal interest on all planning matters. The primary method for carrying out these responsibilities is through agency consultation and the monthly plan and project review process. The NCPC protects federal interests through its representation on local and regional planning bodies. The NCPC also reviews state, district and local plans for consistency with the Comprehensive Plan, federal sector plans, urban planning and design principles, and other federal interests.

The NCPC's Commissioners supported by the agency's full-time staff, reviews a wide range of plans and projects to determine whether they are consistent with the federal interest. Federal interests in the development of the National Capital Region encompasses many policy areas, and because the needs and priorities of any one agency may not align with those of another, the NCPC weighs varying concerns to determine how best to serve the broader federal interest. For example, securing public buildings and monuments is an important federal interest, and equally important is maintaining the image of the capital city's architecture and public spaces. Building new facilities in locations that serve the needs of particular agencies are also in the federal interest, but so are preventing urban sprawl and increasing the use of public transit. The review of plans and proposals is a rigorous and systematic process and assessing the federal interests in any given situation is contingent upon many factors.

In conducting its reviews, the NCPC's staff considers the federal interest within the context of federal, state and local laws; the policies and guidelines articulated in the Comprehensive Plan and other long-range plans; the plans and policies of local and regional planning authorities; the needs and master plans of the applicant agency; the concerns of other agencies; and public input. The public is invited to comment on projects under Commission consideration. NCPC staff consults closely with submitting agencies, stakeholders, and the public to identify and resolve issues. Staff recommendations and public input inform the discussion of the Commissioners, who vote on projects during their monthly meetings.

In addition to its individual project review during the NCPC's monthly Commission meetings, the NCPC protects the federal interest through formal representation on various local, regional and federal authorities such as the Board of Zoning Adjustment, the Foreign Missions Board of Zoning Adjustment, the National Capital Memorial Advisory Commission, and the Transportation Planning Board of the Metropolitan

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

Washington Council of Governments. The NCPC also participates in project-specific and issue-based studies conducted by other agencies and organizations to ensure federal interests are recognized and to advance agency plans. As one of NCPC's key statutory responsibilities, external representation must be fully integrated with the agency's other planning and plan review activities.

To coordinate development planning in the region, the NCPC reviews plans developed by regional and local planning agencies. The NCPC provides comment letters to municipalities within the region regarding major projects, such as municipal capital improvement programs and park master plans.

II. Comprehensive Planning

The NCPC develops its planning vision for the National Capital Region through the Comprehensive Plan for the National Capital (Comprehensive Plan), signature planning efforts, emerging issues planning, and a robust public process.

Federal Elements of the Comprehensive Plan

The Comprehensive Plan sets forth the long-term planning vision for the National Capital Region. The NCPC drafts the Federal Elements of the Comprehensive Plan. The Mayor of the District of Columbia drafts the District Elements of the Comprehensive Plan. The Federal Elements of the Comprehensive Plan outline policies for eight distinct planning elements of capital city life in which the federal government has an interest. It addresses the needs of federal employees as well as visitors to the capital; devises policies for locating new federal facilities and maintaining existing ones; guides the placement of foreign missions and international agencies; promotes the preservation and improvement of the natural environment and public parks; protects historic and cultural resources; and encourages efficient transportation into, out of, and around the National Capital Region. The Comprehensive Plan is a key factor in NCPC's decision-making process. Policies are updated periodically to respond to changing circumstances, the evolving priorities of the federal government, and the findings of studies undertaken by our agency and others.

Emerging Planning Issues

To improve the depth of its policymaking, NCPC undertakes focused studies of key and emerging planning issues. The reports, policies, and concept designs that result from the study of emerging planning issues help define and clarify federal and national interests in these areas. The studies conducted often form the basis for future planning initiatives and help establish priorities for updating the Comprehensive Plan or inform a new signature planning initiative.

III. Federal Capital Improvements Program

The NCPC analyzes and recommends proposed capital improvement projects in consultation with stakeholders in the National Capital Region. As part of the Federal Capital Improvements Program (FCIP), the NCPC receives annual proposals from federal agencies for capital improvements to be carried out over the next six years. Each year the federal government spends millions to maintain and improve its facilities in the National Capital Region. The construction of new and rehabilitation of old office buildings; improvements to roads, bridges, and recreation, military, and cultural facilities; and building and land purchases are all included in the federal capital improvements proposed for funding. The NCPC's staff review each submission for consistency with the Comprehensive Plan and federal and local planning policies. Following the agency's review, the NCPC provides the FCIP to the Office of Management and Budget (OMB).

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

IV. Equity, Diversity and Inclusion

The NCPC accepts, values, and embraces all people in our local communities. To foster inclusiveness, the agency promotes the free exchange of ideas and opinions and the fair and equitable treatment of all. The agency's leadership fosters the belief that there is strength in diversity, and encourages staff to recognize, respect, and appreciate different views.

V. Communication and Outreach

Engaging the public and stakeholders is integrated into our ongoing project reviews and our daily work. The NCPC will continue to utilize various communication methods to inform and update our partners, stakeholders, and the public.

VI. Planning Operations

To support the NCPC's planning operations, the agency ensures that appropriate resources are dedicated to federal reporting and compliance; continuity of operations and operational readiness; modernization and maintenance of information technology resources and infrastructure; training and professional development of staff; risk management; internal controls; and fiscal management.

The NCPC reporting entity is comprised of General Funds and General Miscellaneous Receipts.

General Funds are accounts used to record financial transactions arising under congressional appropriations or other authorizations to spend general revenues. NCPC manages Operations and Facilities General Fund accounts.

General Fund Miscellaneous Receipts are accounts established for receipts of non-recurring activity, such as fines, penalties, fees and other miscellaneous receipts for services and benefits.

NCPC has rights and ownership of all assets reported in these financial statements. The reporting entity is a component of the U.S Government. For this reason, some of the assets and liabilities reported by the entity may be eliminated for Government-wide reporting because they are offset by assets and liabilities of another U.S. Government entity. These financial statements should be read with the realization that they are for a component of the U.S. Government, a sovereign entity. NCPC does not possess any non-entity assets.

B. Basis of Presentation

The financial statements have been prepared to report the financial position and results of operations of the NCPC. The Balance Sheet presents the financial position of the agency. The Statement of Net Cost presents the agency's operating results; the Statement of Changes in Net Position displays the changes in the agency's equity accounts. The Statement of Budgetary Resources presents the sources, status, and uses of the agency's resources and follows the rules for the Budget of the United States Government.

The statements are a requirement of the Chief Financial Officers Act of 1990, the Government Management Reform Act of 1994 and the Accountability of Tax Dollars Act of 2002. They have been prepared from, and are fully supported by, the books and records of the NCPC in accordance with the hierarchy of

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

accounting principles generally accepted in the United States of America, standards issued by the Federal Accounting Standards Advisory Board (FASAB), Office of Management and Budget (OMB) Circular A-136, Financial Reporting Requirements, as amended, and the NCPC's accounting policies which are summarized in this note. These statements, with the exception of the Statement of Budgetary Resources, are different from financial management reports, which are also prepared pursuant to OMB directives that are used to monitor and control the NCPC's use of budgetary resources. Unless specified otherwise, all amounts are presented in dollars.

C. Basis of Accounting

Transactions are recorded on both an accrual accounting basis and a budgetary basis. Under the accrual method, revenues are recognized when earned, and expenses are recognized when a liability is incurred, without regard to receipt or payment of cash. Budgetary accounting facilitates the control and monitoring of federal funds as well as the compliance with legal requirements on the use of those funds.

D. Fund Balance with Treasury

Fund Balance with Treasury is an asset of a reporting entity and a liability of the General Fund. It is the aggregate amount of the NCPC's funds with Treasury in expenditure and receipt accounts. Appropriated funds recorded in expenditure accounts are available to pay current liabilities and finance authorized purchases.

The NCPC does not maintain bank accounts of its own, has no disbursing authority, and does not maintain cash held outside of Treasury. When the reporting entity seeks to use Fund Balance with Treasury or investments in Government securities to liquidate budgetary obligations, Treasury will finance the disbursements in the same way it finances all other disbursements, which is to borrow from the public if there is a budget deficit (and to use current receipts if there is a budget surplus). Funds are disbursed for the agency on demand. Foreign currency payments are made either by Treasury or the Department of State and are reported by the NCPC in the U.S. dollar equivalents.

E. Accounts Receivable

Accounts receivable consists of amounts owed to the NCPC by other federal agencies and the general public. Amounts due from federal agencies are considered fully collectible. Accounts receivable from the public include reimbursements from employees. An allowance for uncollectible accounts receivable from the public is established when, based upon a review of outstanding accounts and the failure of all collection efforts, management determines that collection is unlikely to occur considering the debtor's ability to pay.

F. Property, Equipment, and Software

Property, equipment, and software represent furniture, fixtures, equipment, and information technology hardware and software which are recorded at original acquisition cost and are depreciated or amortized using the straight-line method over their estimated useful lives. Major alterations and renovations are capitalized, while maintenance and repair costs are expensed as incurred. The NCPC's capitalization threshold is \$50,000 for individual purchases and \$500,000 for bulk purchases. Property, equipment, and software acquisitions that do not meet the capitalization criteria are expensed upon receipt. Applicable

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

standard governmental guidelines regulate the disposal and convertibility of agency property, equipment, and software. The useful life classifications for capitalized assets are as follows:

<u>Description</u>	<u>Useful Life (years)</u>
Leasehold Improvements	Period of Lease
Office Furniture	5
Computer Equipment	3
Office Equipment	5
Software	3

G. Advances and Prepaid Charges

Advance payments are generally prohibited by law. There are some exceptions, such as reimbursable agreements, subscriptions and payments to contractors and employees. Payments made in advance of the receipt of goods and services are recorded as advances or prepaid charges at the time of prepayment and recognized as expenses when the related goods and services are received.

H. Liabilities

Liabilities represent the amount of funds likely to be paid by the NCPC as a result of transactions or events that have already occurred.

The NCPC reports its liabilities under two categories, Intragovernmental and Other than Intragovernmental. Intragovernmental liabilities represent funds owed to another government agency. Liabilities other than intragovernmental represent funds owed to any entity or person that is not a federal agency, including private sector firms and federal employees. Each of these categories may include liabilities that are covered by budgetary resources and liabilities not covered by budgetary resources.

Liabilities covered by budgetary resources are liabilities funded by a current appropriation or other funding source. These consist of accounts payable and accrued payroll and benefits. Accounts payable represent amounts owed to another entity for goods ordered and received and for services rendered except for employees. Accrued payroll and benefits represent payroll costs earned by employees during the fiscal year which are not paid until the next fiscal year.

Liabilities not covered by budgetary resources are liabilities that are not funded by any current appropriation or other funding source. These liabilities consist of accrued annual leave.

I. Annual, Sick, and Other Leave

Annual leave is accrued as it is earned, and the accrual is reduced as leave is taken. The balance in the accrued leave account is adjusted to reflect current pay rates. Liabilities associated with other types of vested leave, including compensatory, restored leave, and sick leave in certain circumstances, are accrued at year-end, based on latest pay rates and unused hours of leave. Funding will be obtained from future financing sources to the extent that current or prior year appropriations are not available to fund annual and

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

other types of vested leave earned but not taken. Nonvested leave is expensed when used. Any liability for sick leave that is accrued but not taken by a Civil Service Retirement System (CSRS)-covered employee is transferred to the Office of Personnel Management (OPM) upon the retirement of that individual. Credit is given for sick leave balances in the computation of annuities upon the retirement of Federal Employees Retirement System (FERS)-covered employees.

J. Accrued and Actuarial Workers' Compensation

The Federal Employees' Compensation Act (FECA) administered by the U.S. Department of Labor (DOL) addresses all claims brought by the NCPC's employees for on-the-job injuries. The DOL bills each agency annually as its claims are paid, but payment of these bills is deferred for two years to allow for funding through the budget process. Similarly, employees that the NCPC terminates without cause may receive unemployment compensation benefits under the unemployment insurance program also administered by the DOL, which bills each agency quarterly for paid claims. Future appropriations will be used for the reimbursement to DOL. The liability consists of the unreimbursed cost paid by DOL for compensation to recipients under the FECA.

K. Retirement Plans

The NCPC's employees participate in either the CSRS or the FERS. The employees who participate in CSRS are beneficiaries of the NCPC's matching contribution, equal to seven percent of pay, distributed to their annuity account in the Civil Service Retirement and Disability Fund.

Prior to December 31, 1983, all employees were covered under the CSRS program. From January 1, 1984 through December 31, 1986, employees had the option of remaining under CSRS or joining FERS and Social Security. Employees hired as of January 1, 1987 are automatically covered by the FERS program. Both CSRS and FERS employees may participate in the federal Thrift Savings Plan (TSP). FERS employees receive an automatic agency contribution equal to one percent of pay and the NCPC matches any employee contribution up to an additional four percent of pay. For FERS participants, the NCPC also contributes the employer's matching share of Social Security.

FERS employees and certain CSRS reinstatement employees are eligible to participate in the Social Security program after retirement. In these instances, the NCPC remits the employer's share of the required contribution.

The NCPC recognizes the imputed cost of pension and other retirement benefits during the employees' active years of service. OPM actuaries determine pension cost factors by calculating the value of pension benefits expected to be paid in the future and communicate these factors to the NCPC for current period expense reporting. OPM also provides information regarding the full cost of health and life insurance benefits. The NCPC recognized the offsetting revenue as imputed financing sources to the extent these expenses will be paid by OPM.

The NCPC does not report on its financial statements' information pertaining to the retirement plans covering its employees. Reporting amounts such as plan assets, accumulated plan benefits, and related unfunded liabilities, if any, is the responsibility of the OPM, as the administrator.

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

L. Other Post-Employment Benefits

The NCPC’s employees eligible to participate in the Federal Employees' Health Benefits Plan (FEHBP) and the Federal Employees' Group Life Insurance Program (FEGSIP) may continue to participate in these programs after their retirement. The OPM has provided the NCPC with certain cost factors that estimate the true cost of providing the post-retirement benefit to current employees. The NCPC recognizes a current cost for these and Other Retirement Benefits (ORB) at the time the employee's services are rendered. The ORB expense is financed by OPM, and offset by the NCPC through the recognition of an imputed financing source.

M. Use of Estimates

The preparation of the accompanying financial statements in accordance with generally accepted accounting principles requires management to make certain estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses. Actual results could differ from those estimates.

N. Classified Activities

Accounting standards require all reporting entities to disclose that accounting standards allow certain presentations and disclosures to be modified, if needed, to prevent the disclosure of classified information.

NOTE 2. FUND BALANCE WITH TREASURY

Fund Balance with Treasury account balances as of September 30, 2025 were as follows:

	2025
Status of Fund Balance With Treasury	
Unobligated Balance	\$ 5,146,853
Obligated Balance Not Yet Disbursed	2,321,425
Total Fund Balance With Treasury	\$ 7,468,278

No discrepancies exist between the Fund Balance reflected on the Balance Sheet and the balances in the Treasury accounts.

Unobligated balances may include amounts that are not available for current use and are restricted to future use.

The obligated balance not yet disbursed includes accounts payable, accrued expenses, and undelivered orders that have reduced unexpended appropriations but have not yet decreased the fund balance on hand.

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

NOTE 3. ACCOUNTS RECEIVABLE, NET

Accounts receivable balances as of September 30, 2025, were as follows:

	2025
Intragovernmental	
Accounts Receivable	\$ 23,700
Total Accounts Receivable	\$ 23,700

The accounts receivable is primarily made up of billed reimbursable activity.

Historical experience has indicated that the majority of the receivables are collectible. There are no material uncollectible accounts as of September 30, 2025.

NOTE 4. PROPERTY, PLANT, AND EQUIPMENT, NET

Schedule of General Property, Plant, and Equipment, Net as of September 30, 2025:

	Acquisition Cost	Accumulated Depreciation and Amortization	Net Book Value
2025			
Major Class:			
Buildings	\$ 419,089	\$ 419,089	\$ -
Leasehold Improvements	1,101,598	666,505	435,093
Furniture and Equipment	305,998	305,998	-
Total	\$ 1,826,685	\$ 1,391,592	\$ 435,093

NOTE 5. LIABILITIES NOT COVERED BY BUDGETARY RESOURCES

The liabilities for the NCPC as of September 30, 2025, include liabilities not covered by budgetary resources. Congressional action is needed before budgetary resources can be provided. Although future appropriations to fund these liabilities are likely and anticipated, it is not certain that appropriations will be enacted to fund these liabilities.

	2025
Unfunded Leave	\$ 388,295
Total Liabilities Not Covered by Budgetary Resources	\$ 388,295
Total Liabilities Covered by Budgetary Resources	6,466,181
Total Liabilities	\$ 6,854,476

Unfunded leave represents a liability for earned leave and is reduced when leave is taken. The balance in the accrued annual leave account is reviewed quarterly and adjusted as needed to accurately reflect the

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

liability at current pay rates and leave balances. Accrued annual leave is paid from future funding sources and, accordingly, is reflected as a liability not covered by budgetary resources. Sick and other leave is expensed as taken.

NOTE 6. OTHER LIABILITIES

Other liabilities account balances as of September 30, 2025, were as follows:

	Current	Non-Current	Total
2025			
Intragovernmental Other Liabilities			
Employer Contributions and Payroll Taxes Payable (without reciprocals)	\$ 14,999	\$ -	\$ 14,999
Employer Contributions and Payroll Taxes Payable	27,224	-	27,224
Total Other Liabilities	\$ 42,223	\$ -	\$ 42,223

NOTE 7. LEASES

The NCPC occupies office space under a lease agreement that is accounted for as an intragovernmental lease per SFFAS 54 guidance. The lease term begins on December 1, 2020 and expires on November 30, 2035. Lease payments are increased annually based on the adjustments for operating costs and real estate tax escalations. The total lease expense for fiscal year 2025 was \$1,100,420.

Below is a schedule of future payments for the term of the lease:

	Buildings	Total Federal
Fiscal Year		
2026	\$ 1,242,991	\$ 1,242,991
2027	1,269,414	1,269,414
2028	1,287,793	1,287,793
2029	1,306,724	1,306,724
2030	1,326,222	1,326,222
2031-2035	7,193,477	7,193,477
2036	224,341	224,341
Total	\$ 13,850,962	\$ 13,850,962

The lease amount does not include estimated payments for leases with annual renewal options.

NOTE 8. COMMITMENTS AND CONTINGENCIES

The NCPC did not have any material contingent liabilities that met disclosure requirements as of September 30, 2025.

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

NOTE 9. INTER-ENTITY COSTS

The NCPC recognizes certain inter-entity costs for goods and services that are received from other federal entities at no cost or at a cost less than the full cost. Certain costs of the providing entity that are not fully reimbursed are recognized as imputed cost and are offset by imputed revenue. Such imputed costs and revenues relate to employee benefits and claims to be settled by the Treasury Judgement Fund. The NCPC recognizes as inter-entity costs the amount of accrued pension and post-retirement benefit expenses for current employees.

The assets and liabilities associated with such benefits are the responsibility of the administering agency, OPM. For the fiscal year ended September 30, 2025 inter-entity costs were as follows:

	2025
Office of Personnel Management	\$ 580,066
Total Imputed Financing Sources	\$ 580,066

NOTE 10. UNOBLIGATED BALANCE FROM PRIOR YEAR BUDGET AUTHORITY, NET

The Unobligated Balance Brought Forward from the prior fiscal year has been adjusted for recoveries of prior year paid and unpaid obligations and other changes such as canceled authority. The Adjustments to Unobligated Balance Brought Forward, October 1, as of September 30, 2025, consisted of the following:

	2025
Unobligated Balance Brought Forward from Prior Year, October 1	\$ 8,265,944
Recoveries of Prior Year Obligations	196,474
Other Changes in Unobligated Balances	(251,620)
Unobligated Balance from Prior Year Budget Authority, Net (Discretionary and Mandatory)	\$ 8,210,798

NOTE 11. UNDELIVERED ORDERS AT THE END OF THE PERIOD

Budgetary resources obligated for undelivered orders as of September 30, 2025 were as follows:

	Intragovernmental	Other than Intragovernmental	Total
2025			
Paid Undelivered Orders	\$ 6,723	\$ -	\$ 6,723
Unpaid Undelivered Orders	31,475	2,028,154	2,059,629
Total Undelivered Orders	\$ 38,198	\$ 2,028,154	\$ 2,066,352

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

NOTE 12. EXPLANATION OF DIFFERENCES BETWEEN THE STATEMENT OF BUDGETARY RESOURCES AND THE BUDGET OF THE U.S. GOVERNMENT

The President’s Budget that will include fiscal year 2025 actual budgetary execution information has not yet been published. The President’s Budget is scheduled for publication in February 2026 and can be found at the OMB website: <http://www.whitehouse.gov/omb/>. The Fiscal Year 2026 Budget of the United States Government, with the "Actual" column completed for 2024, has been reconciled to the Statement of Budgetary Resources and there were no material differences.

(In Millions)

	Total Budgetary Resources	New Obligations & Upward Adjustments (Total)	Distributed Offsetting Receipts	Net Outlays
Combined Statement of Budgetary Resources	\$ 18	\$ 10	\$ -	\$ 10
Unobligated Balance Not Available	(1)	-	-	-
Budget of the U.S. Government	\$ 17	\$ 10	\$ -	\$ 10

NOTE 13. CUSTODIAL REVENUES

The NCPC’s custodial collection primarily consists of refunds related to a previously cancelled fund. While these collections are considered custodial, they are neither primary to the mission of the NCPC nor material to the overall financial statements. The NCPC total custodial collections are \$64 for the year ended September 30, 2025.

National Capital Planning Commission
Notes to Financial Statements
September 30, 2025

NOTE 14: RECONCILIATION OF NET OPERATING COST & NET BUDGETARY OUTLAYS

The reconciliation of net outlays, presented on a budgetary basis, and the net cost, presented on an accrual basis, provides an explanation of the relationship between budgetary and financial accounting information.

The reconciliation of Net Cost to Net Outlays as of September 30, 2025:

	Intragovern- mental	Other than Intragovern- mental	Total
Net Operating Cost (Revenue) Reported on Statement of Net Cost	\$ 489,494	\$ 8,351,912	\$ 8,841,406
Components of Net Operating Cost Not Part of the Budgetary Outlays			
Property, Plant, and Equipment Depreciation Expense	-	(39,554)	(39,554)
Increase/(Decrease) in Assets Not Affecting Budgetary Outlays:	23,700	-	23,700
Accounts Receivable, Net			
Advances and Prepayments	1,758	-	1,758
(Increase)/Decrease in Liabilities Not Affecting Budgetary Outlays:			
Accounts Payable	94,636	(189,732)	(95,096)
Federal Employee Salary, Leave, and Benefits Payable	-	1,848	1,848
Advances from Others and Deferred Revenue	2,596,951	-	2,596,951
Other Liabilities	(3,986)	-	(3,986)
Financing Sources:			
Imputed Cost	(580,066)	-	(580,066)
Total Components of Net Operating Cost Not Part of the Budgetary Outlays	\$ 2,132,993	\$ (227,438)	\$ 1,905,555
Misc Items			
Custodial/Non-Exchange Revenue	\$ 64	\$ (64)	-
Total Other Reconciling Items	\$ 64	\$ (64)	-
Total Net Outlays (Calculated Total)	\$ 2,622,551	\$ 8,124,410	\$ 10,746,961
Budgetary Agency Outlays, net			\$ 10,746,961

National Capital Planning Commission
Notes to Financial Statements
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NOTE 15. SUBSEQUENT EVENTS

NCPC has evaluated subsequent events occurring after the balance sheet date and through the date of December 5, 2025, the date the financial statements were available for release. Based upon this evaluation, NCPC has determined that no subsequent events have occurred which require disclosure in the financial statements.



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December 17, 2025

Beatrice P. Key, CPA
8720 Georgia Avenue, Suite 800
Silver Spring, MD 20910

Dear Ms. Key:

We are providing you this letter in connection with your audits of the financial statements of the National Capital Planning Commission's (NCPC or the Commission), which comprise the balance sheet as of September 30, 2025, and the related statements of net costs, changes in net position, and budgetary resources, for the year then ended (collectively, the "financial statements" for the purposes of : (1) expressing an opinion as to whether the financial statements are presented fairly, in all material respects, in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP), (2) reporting whether the agency's internal control over financial reporting and compliance with laws and regulations as of September 30, 2025, and (3) reporting on tests for compliance with applicable laws and regulations. In addition, you have performed certain audit procedures with respect to the National Capital Planning Commission's 2025 Management's Discussion and Analysis (MD&A) and other supplementary information, which is included as part of the 2025 financial statements of the National Capital Planning Commission.

Certain representations in this letter are described as being limited to matters that are material. For the purposes of this letter, matters are considered material if they involve \$87,000 or more. Items also are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in the light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement.

Except where otherwise stated below, immaterial matters less than \$87,000 collectively are not considered to be exceptions that require disclosure for the purpose of the following representations. This amount is not necessarily indicative of amounts that would require adjustment to or disclosure in the financial statements. Such quantitative materiality considerations do not apply to representations that are not directly related to amounts included in the financial statements.

We confirm, to the best of our knowledge and belief, as of December 5, 2025, the date of your auditor's report, the following representations made to you during your audits. These representations pertain to both years' financial statements and update the representations we provided in the prior year.

Financial Statements, RSI and Other Information

1. We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated May 15, 2025 for the preparation and fair presentation of the financial statements, including accompanying notes in accordance with U.S. Generally Accepted Accounting Principles (GAAP), issued by Federal Accounting Standards Advisory Board (FASAB). The financial statements are fairly presented in accordance with U.S. GAAP. We are also responsible for the preparation of the MD&A, and (if any): required supplementary information (RSI) and other supplementary information.
2. We have fulfilled our responsibility for the presentation of supplementary information in accordance with the applicable criteria and prescribed guidelines and:
 - a. The supplementary information is fairly presented in accordance with the applicable criteria and prescribed guidelines.
 - b. There are no changes in the methods of measurement or presentation of the supplementary information from the prior year that have not been disclosed to you, including the reasons for such changes.
 - c. There are no significant assumptions or interpretations underlying the measurement or presentation of the supplementary information that have not been disclosed to you.
3. We have fulfilled our responsibilities for the measurement, preparation, and presentation of the RSI in accordance with prescribed guidelines established in U.S. GAAP and:
 - a. The RSI is measured and presented in accordance with prescribed guidelines established in U.S. GAAP and are consistent with the financial statements and contain no material misstatement of fact.
 - b. There are no changes in the methods of measurement or presentation of the RSI from the prior year that have not been disclosed to you including the reasons for such changes.
 - c. There are no significant assumptions or interpretations underlying the measurement or presentation of the RSI that have not been disclosed to you.
4. We have fulfilled our responsibilities for the preparation and presentation of the Other Information (OI) included in documents containing the audited financial statements and auditor's report, and for ensuring the consistency of that information with the audited financial statements and RSI.
 - a. The OI included in the document containing the audited financial statements and auditor's report is consistent with the financial statements and RSI and contains no material misstatement of fact.
 - b. There are no changes in the methods of measurement or presentation of the OI from the prior year that have not been disclosed to you, including the reasons for such changes.

- c. There are no significant assumptions or interpretations underlying the measurement or presentation of the OI that have not been disclosed to you.
5. Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.
6. Except as disclosed to you in writing, there have been no:
 - a. Circumstances that have resulted in communications from the National Capital Planning Commission's legal counsel reporting evidence of a material violation of law or breach of fiduciary duty, or similar violations by the National Capital Planning Commission of any agent thereof.
 - b. Communications from the regulatory/oversight agencies (such as OMB and GAO), other government entities or agencies, governmental representatives, employees, or others concerning investigations or allegations of noncompliance with laws or regulations, deficiencies in financial reporting practices, or other matters that could have a material adverse effect on the financial statements, supplementary information, RSI and OI.
7. All transactions have been recorded in the accounting records and are reflected in the financial statements.
8. There are no uncorrected misstatements in the financial statements, as we have corrected the financial statements for any misstatements you have identified during the audit and communicated to us.
9. The National Capital Planning Commission has satisfactory title to all owned assets, including stewardship property, plant, and equipment. There are no liens or encumbrances on these assets and no assets have been pledged.
10. We have provided you with all the relevant information and access, as agreed upon in the terms of the audit engagement letter, including:
 - a. Access to all information that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters;
 - b. Additional information that you have requested from us for the purpose of the audit including, but not limited to:
 - I. Minutes of meetings of the Commissioners, or summaries of actions of recent meetings for which minutes have not been prepared; and
 - II. Any communications from the Office of Management and Budget (OMB) concerning noncompliance with, or deficiencies in, financial reporting practices.
 - c. Unrestricted access to and full cooperation of personnel within the entity from whom you determined it necessary to obtain audit evidence; and
 - d. All reports obtained from the National Capital Planning Commission's service organizations.

11. We have no plans or intentions that may materially affect the recognition, measurement, presentation, disclosure, or classification of assets and liabilities.
12. We have disclosed to you the identities of NCPC's related parties and all the related party relationships and transactions of which we are aware.
13. Disclosure entities and related-party relationships and transactions have been appropriately accounted for and disclosed in the financial statements in accordance with U.S. GAAP and do not prevent the financial statements from achieving fair presentation.
14. There are no guarantees under which NCPC is contingently liable that require reporting or disclosure in the financial statements.
15. We are not aware of any pending or threatened litigation and claims whose effects should be considered when preparing the financial statements.
16. The effects of all known actual or possible litigation, claims, and assessments, including those related to treaties and other international agreements, have been accounted for and disclosed in the financial statements in accordance with U.S. GAAP.
17. All events or transactions subsequent to September 30, 2025 and for which U.S. GAAP requires adjustment or disclosure have been adjusted or disclosed in the financial statements.
18. There are no changes in accounting principles that affect the consistency of the financial statements between the periods presented.

Intragovernmental Activities

19. All intra-entity transactions and balances have been appropriately identified and eliminated for financial reporting purposes. All Intragovernmental transactions and activities have been appropriately identified, recorded, and disclosed in the financial statement. We have reconciled material Intra-governmental transactions and balances with the Federal entity trading partners.

Internal Control

20. We acknowledge our responsibility for establishing and maintaining effective control over financial reporting. We are responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

21. We have fulfilled our responsibility for maintaining effective internal control over financial reporting. We have fulfilled our responsibility for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
22. We are responsible for evaluating the effectiveness of internal control over financial reporting based on the criteria established under 31 U.S.C. 3512 (c) (d) (commonly known as the Federal Manager's Financial Integrity Act) and providing our assessment about the effectiveness of internal control over financial reporting as of September 30, 2025, based on our evaluation.
23. We evaluated the effectiveness of NCPC's internal control over financial reporting as of September 30, 2025, based on the criteria established under 31 U.S. C 3512 (c) (d) (commonly known as the Federal Managers' Financial Integrity Act), NCPC's internal control over financial reporting is a process effected by those charged with governance, management, and other personnel, the objectives of which are to provide reasonable assurance that (a) transactions are properly recorded, processed, and summarized to permit the preparation of the financial statements in accordance with U. S. GAAP, and assets are safeguarded against loss from unauthorized acquisition, use, or disposition; and (b) transactions are executed in accordance with provisions of applicable laws, including those governing the use of budget authority; regulations; contracts and grant agreements noncompliance with which could have a material effect on the financial statements.
24. During the audits of the financial statements for the year ended September 30, 2025, the auditor or GAO did not communicate any significant deficiencies or material weakness to us.
25. We have identified to you all previous audits, attestation engagements, and other studies that relate to the objectives of this audit, including whether related recommendations have been implemented.
26. There have been no changes to internal control over financial reporting subsequent to September 30, 2025 or other factors that might significantly affect the effectiveness of internal control over financial reporting, other than the change in the financial management system and the use of third-party to produce and submit the DATA Act filings.

Fraud

27. We acknowledge our responsibility for the design and implementation, and maintenance of effective internal control to prevent and detect fraud.
28. We have fulfilled our responsibility for the design, implementation, and maintenance of internal control to prevent or detect fraud.

29. We have no knowledge of any or disclosed to you all the information that we are aware of regarding fraud or suspected fraud affecting the National Capital Planning Commission involving (1) management, (2) employees who have significant roles in internal control over financial reporting or (3) others when the fraud could have a material effect on the financial statements.
30. We have no knowledge of any or disclosed to you all information that we are aware of regarding fraud or suspected fraud affecting the National Capital Planning Commission's financial statements, and RSI.
31. We have no knowledge of any allegations of fraud, or suspected fraud, affecting the financial statements communicated by employees, former employees, or others.
32. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
33. We have no knowledge of any officer of the National Capital Planning Commission, or any other person acting under the direction thereof, having taken any action to fraudulently influence, coerce, manipulate, or mislead you during your audit.

Laws and Regulations

34. As of September 30, 2025, NCPC's financial management systems comply substantially with Federal accounting standards and application of the USSGL at the transaction level, but did not comply substantially with Federal financial management systems requirements regarding FISMA.
35. We are responsible for complying with laws, regulations, contracts, and grant agreements applicable to NCPC.
36. We have identified and disclosed to you all provisions of laws, regulations, contracts and grant agreements applicable to NCPC's noncompliance with which could have a direct and material effect on the determination of the closing financial statements amounts.
37. There are no instances of noncompliance or suspected noncompliance with laws, regulations, contracts, and grant agreements applicable to NCPC whose effects should be considered when preparing the financial statements.
38. We are not aware of any pending or threatened litigation and claims whose effect should be considered when preparing the financial statements.

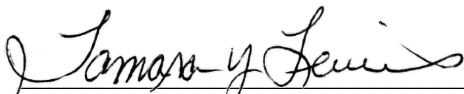
39. We are not aware of any violations of the Anti-Deficiency Act that we must report to the Congress and the President (and provide a copy of the report to the Comptroller General) for the year ended September 30, 2025 and through the date of this letter.
40. We are not aware of any FISMA violations other than what has been disclosed.
41. We are not aware of any DATA ACT violations.

Budgetary and Restricted Funds

42. The information presented in NCPC's Statement of Budgetary Resources (Materially – defined in the Federal Audit Manual (FAM) paragraph 2 on page 1001 A-1) agrees with information submitted in its year-end Reports of Budget Execution and Budgetary Resources (SF-133s).

Service Organizations

43. Service organizations that we use have not reported to us, nor are we otherwise aware of, any (1) fraud; (2) noncompliance with applicable laws, regulations, contracts, or grant agreements; or (3) uncorrected misstatements affecting the financial statements that are attributable to such service.
44. Service organizations that we use have not reported to us, nor are we otherwise aware of, any changes in the design, implementation, or operating effectiveness of internal controls at the service organizations, subsequent to the effective dates of the service and sub-service organizations report (s) provided to you that could (1) affect the risks of material misstatements of the financial statements or (2) result in material misstatements of the financial statements arising from processing errors that would not be prevented, or detected and corrected, on a timely basis.



Ms. Tamara Lewis
Director, Operations and Administration



Mr. Marcel Acosta
Executive Director