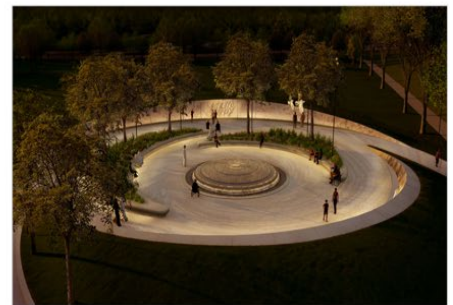
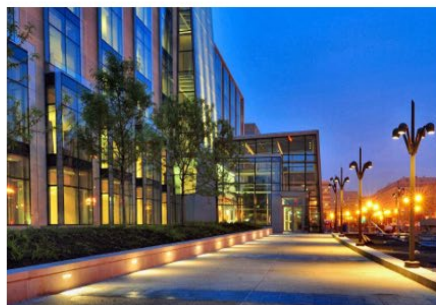


# BUDGET JUSTIFICATION FOR APPROPRIATION

# 2027



# NATIONAL CAPITAL PLANNING COMMISSION

## APPOINTED BY THE PRESIDENT

WILLIAM SCHARF  
*Chair, United States at Large*

STUART LEVENBACH  
*Vice-Chair, State of Maryland*

MICHAEL BLAIR  
*Member, Commonwealth of Virginia*

## APPOINTED BY THE MAYOR OF THE DISTRICT OF COLUMBIA

ARRINGTON DIXON  
*Member, District of Columbia*

LINDA ARGO  
*Member, District of Columbia*

## EX OFFICIO MEMBERS

HONORABLE PETE HEGSETH  
*Secretary of Defense*

HONORABLE DOUG BURGUM  
*Secretary of the Interior*

HONORABLE MICHAEL RIGAS  
*Acting Administrator of the General Services Administration*

HONORABLE RAND PAUL  
*Chairman, Committee on Homeland Security and Governmental Affairs  
United States Senate*

HONORABLE JAMES COMER  
*Chairman, Committee on Oversight and Accountability  
United States House of Representatives*

HONORABLE MURIEL BOWSER  
*Mayor, District of Columbia*

HONORABLE PHIL MENDELSON  
*Chairman, Council of the District of Columbia*

---

MARCEL ACOSTA  
*Executive Director, National Capital Planning Commission*

# JUSTIFICATION FOR APPROPRIATION

# 2027

## CONTENTS

About the National Capital Planning Commission.....	4
Strategic Goals and Performance Framework for 2026 through 2030.....	6
Performance Plan for FY2027.....	7
FY2027 Budget Request.....	16
Comparative Analysis of Proposed Spending FY2025 - FY2027.....	17
Details of the FY2027 Budget Request.....	18
Appropriations Language.....	20

# ABOUT THE NATIONAL CAPITAL PLANNING COMMISSION

The National Capital Planning Commission (NCPC) is an independent agency in the federal government's Executive Branch. NCPC's core responsibilities include preparing the *Comprehensive Plan for the National Capital: Federal Elements*; reviewing plans and projects for federal and District of Columbia property; preparing the annual Federal Capital Improvements Program; and providing recommendations to the District of Columbia Zoning Commission on the consistency of proposed text and map amendments with the Federal Elements.

## LEGISLATIVE AUTHORITIES

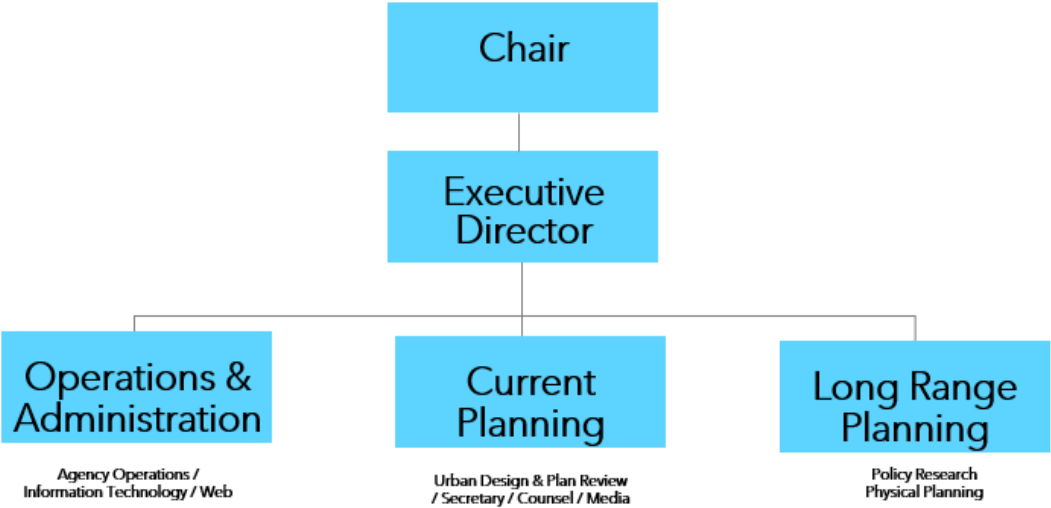
The National Capital Planning Commission was established by the National Capital Planning Act of 1952, as amended (40 U.S.C. §§ 8701 et seq). The Act and other statutory authorities define the agency's core responsibilities. NCPC also possesses statutory authority to acquire and dispose of land for parks, parkways, and playgrounds.

## MISSION STATEMENT

The National Capital Planning Commission's mission is to preserve and enhance the extraordinary historical, cultural, and natural resources and federal assets of the National Capital Region to support the federal government's needs and enrich the lives of the region's visitors, workers, and residents.

## ORGANIZATIONAL STRUCTURE

The President appoints a Chair who leads the Commission. The NCPC professional staff is organized into three divisions and managed by an executive director. NCPC's full-time staff includes urban planners, architects, urban designers, landscape architects, policy analysts, and administrative professionals. NCPC's cadre of highly skilled specialists develops optimal solutions by balancing the needs of many different federal agencies with the concerns of local and regional authorities and the opinions of citizens and stakeholders.



# STRATEGIC GOALS AND PERFORMANCE FRAMEWORK 2026 – 2030

Through long-range planning, policymaking, and plan review, NCPC defines and protects federal and broader national interests in the development of the National Capital Region. Federal interests are wide-ranging and multifaceted, encompassing everything from ensuring government agencies have the necessary facilities and quality workplaces to protecting the region’s historic resources, public parks, and the environment. NCPC encourages efficient transportation and growth, accommodates the needs of foreign missions, and balances federal security and resiliency with sound urban planning principles.



As stewards of the nation’s capital, NCPC also integrates broader national interests into its planning guidance. This guidance involves protecting the visual dominance of Washington’s iconic civic and symbolic structures, such as the national monuments that have shaped the identity of the nation’s beautiful capital for over 200 years. NCPC’s planning guidance also focuses on improving visitors’ experiences within and around Washington’s federal buildings, commemorative works, and national parks.

To carry out the agency’s mission and ensure that the nation’s capital successfully adapts to a rapidly changing environment, the Commission established three strategic goals and one management priority, along with several performance objectives, in its 2026-2030 Strategic Plan. The agency’s four-year strategic plan provides the framework for the agency’s planned activities for each fiscal year. NCPC’s Strategic Plan is available on the agency’s website at [www.ncpc.gov](http://www.ncpc.gov).

## STRATEGIC GOALS 2026 – 2030

**Goal 1:** Enhance Our Nation’s Legacy

**Goal 2:** Expand Opportunities to Commemorate

**Goal 3:** Facilitate More Efficient and Attractive Federal Development in the National Capital Region

**Management Priority:**

Become More Efficient Across the Board

## PERFORMANCE PLAN FOR FY2027

NCPC's FY2027 performance plan is based on the performance goals and objectives outlined in the agency's Strategic Plan for 2026-2030. Throughout the fiscal year, the 2027 performance plan will be reviewed and, if necessary, updated to reflect changes in circumstances that impact the agency's vision and mission.

In FY2027, NCPC will continue to protect and advance the federal government's interests in the National Capital Region's (NCR) development. The agency's work will be evidence-based, mission and service-driven, stewardship-focused, and dedicated to fulfilling the three strategic goals and management priorities detailed in the agency's Strategic Plan. NCPC will focus on several government-wide initiatives established by Presidential Executive Orders and other enacted legislation. The following are NCPC's specific performance objectives and management priorities for FY2027.

### STRATEGIC GOAL 1: ENHANCE OUR NATION'S LEGACY

Washington, DC, is the symbolic heart of the nation, and its iconic beauty resonates well beyond the region and the country's borders. Through its architecture, public spaces, deliberate planning, and physical design, America's capital embodies the nation's ideals and values. Its visibility makes it a standard-bearer worldwide, and it stands as one of the world's finest urban achievements and most beautiful cities. NCPC's vision and goal are to enhance our nation's legacy by strengthening its distinct global image and promoting forward-looking outcomes that serve shared federal and local interests. The following are NCPC's FY2027 performance objectives to reinforce our nation's legacy.

#### ➤ PROJECT AND PLAN REVIEW

In fulfilling one of the agency's critical responsibilities, the Commission evaluates project submissions in accordance with the Comprehensive Plan to coordinate federal development and protect the region's historic, cultural, and natural resources. NCPC has review authority for: (1) projects on federal land in the NCR; (2) master plans for federal installations and campuses; (3) projects on District of Columbia land in Washington, DC; and (4) certain types of private development projects referred to NCPC by the District of Columbia Zoning Commission. As in recent years, NCPC anticipates reviewing between 120 and 150 submissions for master plans and development planning projects in FY2027. Each year, the Commission reviews commemorative works, master plans for federal campuses and installations, parks and open space projects, federal building renovations, District government development, and a range of District zoning cases.

➤ **MAKING THE DISTRICT OF COLUMBIA SAFE AND BEAUTIFUL**

Executive Order 14252, *Making the District of Columbia Safe and Beautiful*, calls for federal and local officials to collaborate to ensure that the nation’s capital features beautiful, clean, and safe public spaces. Under Section 4 of the Executive Order, NCPC, along with the Departments of Interior and Transportation, the Office of the Attorney General, the U.S. Attorney for the District of Columbia, and the General Services Administration, are to work closely with local officials and the private sector to carry out this beautification effort. Initiated in FY2025 and continuing through FY2027, the agencies will identify both near-term and long-term priorities through a coordinated beautification plan and facilitate beautification projects within the monumental core and high-visibility gateway locations to advance this directive. In FY2026 and FY2027, NCPC will coordinate with the local Business Improvement Districts (BIDs), federal and District agencies, and the private sector to carry out NCPC’s beautification projects that focus on quick fixes (near-term improvements) along nationally important ceremonial corridors and gateways most visible to elected officials, dignitaries, and visitors for and beyond the America 250 (A250) celebration.

In FY2025, NCPC developed general guidance for temporary A250 displays on federal properties in Washington, DC, to support a coordinated approach for areas along the National Mall and within the monument core. This guidance covers best practices for installation, timing, temporary A250 displays, temporary lighting, NCPC review, and definitions. In FY2026, NCPC will coordinate with federal agencies as they install temporary A250 displays on federal properties.

➤ **ENHANCING THE CAPITAL’S MONUMENTAL CORE**

The increasing presence of underused federal real estate in the District of Columbia and interest in speeding up federal building dispositions present an opportunity to reimagine and improve the Federal City while supporting the objectives of NCPC’s Monumental Core Framework Plan: Connecting New Destinations with the National Mall (Monumental Core Framework Plan). In 2009, NCPC, the U.S. Commission of Fine Arts, and 15 federal and local agencies issued the Monumental Core Framework Plan, which guides decisions and investments over the next 30 years to transform four mainly federal districts around the National Mall. It encourages new cultural attractions and vibrant destinations, promotes a diverse mix of land uses, convenient transit, and lively public spaces that link downtown to the Southwest waterfront, address modern federal government space requirements, and enhance the urban experience. The Monumental Core Framework Plan has been essential in guiding several of NCPC’s active initiatives. In FY2027, NCPC will continue working with federal and local partners to develop a more attractive, lively, and economically resilient monumental core and downtown Washington, advancing our collaborations to implement the Pennsylvania Avenue Initiative, the Memorials and Museums

Master Plan, the Southwest Redevelopment Plan and Implementation Strategy, and the Changing Federal Footprint project.

➤ **PENNSYLVANIA AVENUE INITIATIVE**

Pennsylvania Avenue's use, character, and function are essential for its unique ceremonial, cultural, and economic role in the heart of the nation's capital. To further the goals of DC Safe and Beautiful, federal and District of Columbia agencies are finalizing a New Pennsylvania Avenue Plan to restore the Avenue's national prominence as an iconic venue for grand parades and events.

The new plan serves as a blueprint to reinvigorate and beautify the Avenue's awe-inspiring public spaces for daily use and enjoyment. It will integrate critical infrastructure that supports daily and event use to improve public safety, security, utilities, telecommunications, and living systems. This is an investment beyond surface-level streetscape improvements that will realize a magnificent Pennsylvania Avenue that is clean, safe, and beautiful.

The new plan will also include a framework to establish a single management entity responsible for constructing, operating, maintaining, programming, and stewarding the Avenue over the long term. A new management entity will streamline the current complex and inefficient multi-agency governance structure.

In FY2026, building upon previous years' work, the partners will initiate the NEPA assessment and the National Historic Preservation Act (Section 106) consultation to seek approval of the new plan in the first quarter of FY2027. The plan will be the basis for an enduring legacy celebrating America's 250th anniversary.

➤ **SOUTHWEST WASHINGTON, DC REDEVELOPMENT**

In FY2027, NCPC will continue collaborating with federal and local partners on the planning for Independence Avenue, SW, and the federal enclave south of the National Mall, supporting high-quality, mixed-use development on potential surplus federal buildings and land in the capital's monumental core. This advances the Commission's efforts from FY2025 and FY2026 with the Public Buildings Reform Board (PBRB), General Services Administration, and District of Columbia. The area currently includes multiple underused and outdated federal facilities, along with a public realm that shows signs of deferred maintenance and safety issues.

This initiative aligns with the Administration's priorities and past NCPC engagements, including the *Monumental Core Framework Plan*, the *Independence Avenue SW Corridor Plan*, and the *Transforming Forrestal and Catalyzing a New Southwest District* report. NCPC will collaborate with local and federal partners to identify the best path forward for redevelopment, including property entitlements for land and buildings the federal government wishes to dispose of within the Southwest federal enclave. This will foster private-sector certainty and maximize value for the federal

government. Additionally, NCPC will ensure that private redevelopment of federally disposed land south of the National Mall (and directly across the street from it) maintains the highest design quality and respects its location in the heart of the nation's capital.

## STRATEGIC GOAL 2: EXPAND OPPORTUNITIES TO COMMEMORATE

Washington, DC's commemorative landscape reflects the nation's history, heritage, and experiences. Through its role in guiding the location and design of federal commemorative works through policy and review, NCPC's mission and goal are to ensure that current and future generations have sufficient sites available for new museums and commemorations, as well as expanded opportunities for new memorials that represent the unique and collective experiences of our nation's people. NCPC aims to encourage and explore expanded commemoration typologies while safeguarding the National Mall's open space. The following is the NCPC's FY2027 performance objective to expand commemoration opportunities.

### ➤ MEMORIALS AND MUSEUMS MASTER PLAN AND THE VISITORS & COMMEMORATION ELEMENT

In FY2026, NCPC will update the *Memorials and Museums Master Plan* (2M Plan). This revision will include key findings from the *Beyond Granite* findings and the Commemorative Landscape studies, completed in FY2025. In FY2027, staff will engage with memorial sponsors, Congressional experts, and the public to revise policies within the Comprehensive Plan's Visitors & Commemoration Element. These updates will address the ongoing need for future generations to find memorials and museums in Washington, DC, identify potential sites for memorial sponsors, and set general guidelines for their development, based on NCPC's research. Due to limited land resources, the 2M Plan update will feature a siting strategy for new museums and tackle the rising demand for new commemorative works in the nation's capital, while protecting the cherished open spaces of the National Mall.

**STRATEGIC GOAL 3:  
FACILITATE MORE EFFICIENT AND ATTRACTIVE  
FEDERAL DEVELOPMENT IN THE NATIONAL  
CAPITAL REGION**

The NCR is a growing, urbanized region with unparalleled cultural, historical, and environmental resources, where local, state, and federal agencies play essential roles in planning, policymaking, and review to facilitate a more productive and attractive national capital. Using learning agendas, evidence-based approaches, and data-driven decision-making, NCPC aims to efficiently coordinate its review processes with its federal partners, local entities, stakeholders, and the public to promote better project outcomes that preserve and enhance the NCR. NCPC's FY2027 performance objectives will help facilitate more efficient, attractive, and sustainable federal development in the NCR.

➤ **FEDERAL ELEMENTS OF THE COMPREHENSIVE PLAN**

Since FY2025, NCPC has focused attention on the changing federal workplace and footprint in the NCR to ensure that future mixed-use redevelopment opportunities on surplus federal land, especially in the monumental core, continue to enhance the beauty of the capital city while providing more efficient operations for the federal government.

➤ **FEDERAL WORKPLACE ELEMENT UPDATE**

In FY2024, NCPC conducted research on the long-term impacts of the pandemic on the planning, location, and design of federal workplaces. In FY2024, NCPC, in partnership with the Metropolitan Washington Council of Governments (MWCOG), completed the Workplace Scenario Planning Study to better understand the cumulative impacts of federal telework and hybrid work arrangements on the region. The Federal Workplace Study identified future scenarios and analyzed their impact on office demand, federal footprint, transportation networks, and federal procurement. This joint study provided a framework for NCPC, MWCOG, the General Services Administration, the Department of Defense, other federal agencies, and regional planning directors to make more effective decisions considering the potential impacts of these future scenarios and to help inform the Federal Workplace Element update.

In FY2025, NCPC, in partnership with the PBRB, completed the *Changing Federal Footprint Project* to review and analyze opportunities for alternative facility reuse and potential redevelopment strategies and considerations related to the changing

federal footprint in Washington’s monumental core. NCPC and PBRB collaborated with the Urban Land Institute-Washington to host focus group discussions and a technical assistance panel, analyzing selected federal properties and providing potential use alternatives and relative phasing for these uses. This project also explored various implementation models and potential governance structures to facilitate the execution of complex real estate transactions, prepare sites for redevelopment, and address infrastructure needs within the monumental core, thereby helping to expedite private redevelopment and maximize value for the federal government.

Given the anticipated significant changes in the District of Columbia’s federal footprint aimed at creating more efficient workplaces, in FY2026, NCPC staff will update the Federal Workplace Element. This update will reflect the post-COVID work environment, as well as the Workplace Scenario Planning Study and the Changing Federal Footprint project. In FY2027, NCPC will collaborate with federal, local, and regional stakeholders to develop and implement strategies that address the evolving federal real estate footprint, maximize value to the federal government, and implement recommendations to enhance the Capital’s downtown public realm, informed by the Monumental Core Framework Plan and local planning efforts.

➤ **AMEND THE URBAN DESIGN ELEMENT**

As the federal government’s central planning agency, NCPC continues to lead in developing practical approaches and guidelines to maintain the openness and accessibility of Washington, DC’s public spaces and ensure the continuity of federal operations in the nation’s capital. In FY2027, NCPC staff will prepare amendments to the Comprehensive Plan’s Federal Urban Design Element. The update will incorporate streetscape beautification principles from the Monumental Core Streetscape project; align with new Executive Orders and Interagency Security Committee design standards; and include findings from NCPC’s Public Space and Security initiative workshops, case studies, forums, and assessments. These initiatives have created a framework for rethinking public space use, access, and security issues, all of which will be integrated into an updated Federal Urban Design Element.

➤ **FEDERAL CAPITAL IMPROVEMENTS PROGRAM**

In FY2027, NCPC staff will continue to enhance the Federal Capital Improvements Program process and submission portal, building upon changes made over the past several years to streamline the review process.

➤ **NATIONAL CAPITAL REGION FACILITIES OUTREACH INITIATIVE**

The agency will carry out its annual outreach for federal facilities in the National Capital Region in FY2027. This effort informs the Commission’s outlook and workload for the upcoming year. The outreach builds upon NCPC’s annual Federal Capital Improvements Program, department coordination meetings, and staff outreach related to new guidelines and resource guides. The initiative takes place during the summer and early fall, when staff will coordinate with roughly 75 federal sites and installations. The primary objective of the initiative is for the Commission and staff to establish connections with federal partners and local jurisdictions earlier in the planning and development process. NCPC, our applicants, and local jurisdictions appreciate this initiative because it improves coordination among stakeholders. Regional representatives will participate in outreach meetings throughout the summer and work on various projects during the year.

**MANAGEMENT PRIORITIES:  
BECOMING MORE EFFICIENT ACROSS THE BOARD**

NCPC’s leadership is focused on maintaining the agency’s ability to deliver mission-driven outcomes. To achieve our 2026-2030 Strategic Goals and Objectives, NCPC will continue to provide exceptional, cutting-edge, and innovative services to its partners, stakeholders, and the public. NCPC will adhere to its core values as the agency’s leaders and staff develop and implement strategies to become more efficient across the board in FY2026.

➤ **ENSURING AN EFFICIENT AND EFFECTIVE WORKFORCE**

NCPC implemented safety and re-entry to work plans and updated its personnel policies regarding telework, remote work, and flexible work arrangements. Since FY2025, the NCPC staff have been back in the office full-time, five days a week. Within this context, NCPC will utilize the most up-to-date government information and resources on work environments from a conducted federal workplace analysis to empower, rebuild, and protect NCPC’s workforce. This includes taking appropriate measures to ensure that agency staff are qualified, skilled, and trained.

In FY2024, NCPC reorganized the agency to improve management effectiveness, streamline operations, and utilize resources more efficiently by realigning staff to meet project needs. The agency consolidated personnel into three larger divisions from six smaller divisions and offices. NCPC is also reintroducing its internship

program as a tool to streamline future hiring and attract the talent necessary to serve our citizens effectively.

➤ **IMPROVING AND MODERNIZING OPERATIONS AND SERVICES**

In FY2026, NCPC will continue its commitment to evaluate, assess, and modernize the agency's operations. This includes upgrading the agency's information technology infrastructure to support hybrid work and public meetings; fully digitizing and archiving agency records appropriately; expanding the use of the electronic project submission portal; continuously improving the agency's website; implementing new and innovative approaches to stakeholder communication and outreach; and enhancing internal administrative support operations through shared service agreements for services such as financial management, human resource management, physical security, cybersecurity monitoring, personnel credentialing, and background investigation and vetting services.

➤ **PRIORITIZING INFORMATION TECHNOLOGY AND CYBERSECURITY**

For FY 2026, IT and cybersecurity priorities will center on strengthening resilience through a Zero Trust Network Architecture (ZTNA), ensuring that every user, device, and system is continuously verified before access is granted. Critical to this effort will be advancing Identity, Credential and Access Management (ICAM) with stronger authentication, role-based access, and continuous monitoring. NCPC will also focus on implementing comprehensive logging and monitoring to detect, investigate, and respond to threats in real time. Government-managed cybersecurity shared services, specifically the Continuous Diagnostic and Mitigation (CDM) program, provide NCPC with the tools that will support these initiatives.

➤ **USING EVIDENCE AND LEARNING AGENDAS IN AGENCY DECISION-MAKING**

NCPC is committed to continuing its practice of building and utilizing evidence to fulfill its mission-critical work. In FY2026, Commissioners and professional staff will strictly rely on the best available evidence to develop optimal solutions that address the needs of federal agencies, local and regional authorities, citizens, and interested stakeholders. NCPC will gather and utilize evidence from the U.S. Government's open data sources, the agency's public meetings, collaborative partnerships, social media platforms, website metrics, and other federally approved information-gathering tools and resources to support its decision-making processes.

## FY2027 BUDGET JUSTIFICATION

NCPC is committed to the effective stewardship of its fiscal resources. NCPC's leadership assesses the agency's projected operational costs each fiscal year to maintain fiscal responsibility and accountability in the annual budget request.

The anticipated spending for NCPC to carry out its performance objectives in FY2027 is \$8,759,000. This estimate would fund the agency at the FY2025 budget level including a \$9,000 (0.1 percent) above the 2026 Budget and 2025 Enacted. The additional funds above the 2026 Budget are provided to support implementation of the Office of Personnel Management's (OPM) Human Resources Information Technology (HRIT) 2.0 initiative. As in previous years, NCPC's FY2027 request will prioritize funding for staff salaries, benefits, and routine operational support functions, such as rent, travel, and training.

The agency's ongoing plans for IT modernization, cybersecurity initiatives, training, and NCPC programs, such as the Pennsylvania Avenue Initiative, are also part of the anticipated spending.

	FY2025 APPROPRIATION	FY2026 REQUEST	FY2027 REQUEST
Personnel Compensation & Benefits	\$6,569,712	\$6,352,000	\$6,253,000
Other Non-Labor Expenses	2,180,288	2,398,000	\$2,506,000
<b>Total Projected Spending</b>	<b>\$8,750,000</b>	<b>\$8,750,000</b>	<b>\$8,759,000</b>

## COMPARATIVE SPENDING ANALYSIS FY2025-FY2027

FY2026 Budget Justification for Appropriation Object Class (In Thousands) With Comparative Analysis of Spending FY2024 – FY2026					
Object Class Code	Description	FY2025 Appropriation	FY2025 Execution	FY2026 Request	FY2027 Request
11.0	Personnel Compensation	\$4,814	\$4,518	\$4,672	\$4,500
12.0	Benefits	1,756	\$1,626	1,680	1,753
21.0	Travel and Transportation	30	17	25	20
23.0	Rental Payments to GSA	1,135	1,138	1,171	\$1,248
23.3	Communications & Utilities	44	48	48	56
24.0	Printing and Reproduction	8	6	7	9
25.1	Contractual Services – Federal	489	511	486	549
25.2	Training and Related Costs	30	10	10	10
25.3	Contractual Services – Non-Federal	367	684	563	511
25.4	Facilities Maintenance	12	12	15	15
25.7	Machine Maintenance	40	50	50	50
26.0	Supplies & Subscriptions	20	16	13	19
31.0	Equipment and Furniture	5	70	10	10
	OPM Supplemental	0	0	0	9
<b>Total Projected Spending</b>		<b>\$8,750</b>	<b>\$8,706</b>	<b>\$8,750</b>	<b>\$8,759</b>
<b>Total Full Time Equivalent (FTE) Employees</b>		<b>31</b>	<b>31</b>	<b>31</b>	<b>31</b>

\*NCPC reserves \$40-50K annually from the current Fiscal Year funding to address or mitigate potential financial obligations from the past fiscal year.

# DETAILS OF NCPC'S FY2027 BUDGET JUSTIFICATION

## OBJECT CLASS 11 – PERSONNEL COMPENSATION - \$4,500,000

NCPC's FY2027 budget request estimate includes compensation for the agency's appointed Commissioners and a staff of 31 full-time employees.

## OBJECT CLASS 12 – PERSONNEL BENEFITS - \$1,753,000

NCPC's estimated spending for this object class represents the government's contribution to employee benefits, including payments for health insurance, Thrift Savings Plan contributions, life insurance, and transit subsidy benefits.

## OBJECT CLASS 21 – TRAVEL AND TRANSPORTATION - \$20,000

In FY2025, the Commission resumed in-person monthly meetings, requiring out-of-region Commission members to travel to Washington, DC, every month. Currently, travel costs have been reduced because all the commissioners reside locally.

## OBJECT CLASS 23 – RENTAL PAYMENTS TO GSA- \$1,248,000

This object class category covers the expense of rental payments to GSA under an Occupancy Agreement for leased office space. In FY2023, NCPC finalized a 15-year lease agreement reflecting decreased square footage and GSA rent costs. The NCPC GSA rental payment stabilized in FY2025.

## OBJECT CLASS 23.3 – COMMUNICATIONS AND UTILITIES- \$56,000

Over the past few years, NCPC has accomplished several IT goals to minimize our communications budget line. In doing so, we reduced the routine annual communications costs by nearly half the total budget line. Those accomplished goals included costs associated with modernizing NCPC's information technology infrastructure. Funds allocated to this area will also support increased digitization and electronic initiatives to engage and inform the public, with a focus on enhancing the experiences of stakeholders and customers.

## OBJECT CLASS 24 – PRINTING AND REPRODUCTION -\$9,000

The estimate for this object class represents costs for publishing notices in the *Federal Register* and creating and publishing special Commission informational materials. NCPC has largely eliminated spending in this object class category related to printing and digitized nearly all work products and materials, except for a limited number of items for public outreach and certain planning studies. The agency continues to make progress toward digitizing existing paperwork files and materials.

## OBJECT CLASS 25.1 – CONTRACTUAL SERVICES – FEDERAL - \$549,000

Expenditures in this object class category include federal interagency agreements with agencies such as the General Services Administration, the Office of Personnel Management, the Department of Homeland Security, the U.S. Department of Agriculture, the U.S. Treasury's Bureau of Public Debt, and the Department of Health and Human Services. Funding for the agency's federal interagency agreements includes services for accounting and financial services

support, payroll and human resources support, personnel background investigation clearances, HSPD-12 PIV credentialing services, building security services, federal occupational health and support services, and other administrative and operational support services.

#### OBJECT CLASS 25.2 – TRAINING AND RELATED COSTS - \$10,000

NCPC's leadership remains committed to ensuring agency staff are skilled, trained, and highly qualified to fulfill the organization's mission. Funding in this category will cover staff professional development training following the NCPC's training and professional development policies. The agency leadership will continue encouraging the staff to engage primarily in online and web-based training in FY202 to minimize training costs.

#### OBJECT CLASS 25.3 – CONTRACTUAL SERVICES – NON-FEDERAL - \$511,000

Projected spending in this category includes various program support contracts for technical assistance, expertise, and consultation services related to program studies and projects, such as the Pennsylvania Avenue Initiative and other activities. The projected expenses in this category also include transcription, legal technology, and stenography services, as well as annual independent auditor assessments for fiscal accountability, internal controls, risk management, cybersecurity, and IT consultation and support services.

#### OBJECT CLASS 25.4 – FACILITIES MAINTENANCE - \$15,000

Anticipated expenses in this area include logistical and setup support during Commission meetings, as well as general routine facilities maintenance, such as trash removal, light bulb replacement, and other minor repairs that may be required during the fiscal year.

#### OBJECT CLASS 25.7 – MACHINE MAINTENANCE - \$50,000

The amount requested in this object class category for FY2027 supports the agency's need to maintain its IT systems and equipment; it includes anticipated spending for ongoing license renewals for various architectural design programs, network utility and server diagnostic tools, and other general license and maintenance agreements for the operations and maintenance of NCPC's IT and physical security equipment, continuity of operations (COOP) operations support, E-Gov efforts, cloud storage, identity credential, and access management. This solution would also address a delinquent risk management project due to a lack of funding, ensuring we are FISMA compliant.

#### OBJECT CLASS 26 – SUPPLIES AND SUBSCRIPTIONS - \$19,000

The anticipated spending in this object class category includes general office supplies and subscriptions for technical publications and materials. Additional expenditure on this object class category includes official receptions and representational expenses associated with hosting international visitors engaged in the planning and physical development of world capitals.

#### OBJECT CLASS 31 – EQUIPMENT AND FURNITURE - \$10,000

Projected spending in this category includes general maintenance and routine upgrades to the agency's information technology equipment, as well as miscellaneous pieces of office furniture.

## OPM SUPPLEMENTAL–HRIT 2.0 INITIATIVE- \$9,000

The additional funds above the 2026 Budget are provided to support implementation of the Office of Personnel Management’s (OPM) Human Resources Information Technology (HRIT) 2.0 initiative. The Passback level for NCPC includes \$9,000 for estimated costs in FY 2027 to transition NCPC onto the Office of Personnel Management’s (OPM) new, consolidated Core Human Capital Management (Core HCM) system. Consolidating all agencies’ core human capital management functions onto a single streamlined system is a key priority.

---

## APPROPRIATIONS LANGUAGE

### SALARIES AND EXPENSES

For necessary expenses of the National Capital Planning Commission under chapter 87 of title 40, United States Code, including services as authorized by 5 U.S.C. 3109, \$8,759,000: Provided, that one-quarter of 1 percent of the funds provided under this heading may be used for official reception and representational expenses associated with hosting international visitors engaged in the planning and physical development of world capitals.

*(Department of the Interior, Environment, and Related Agencies Appropriations Act, 2026)*