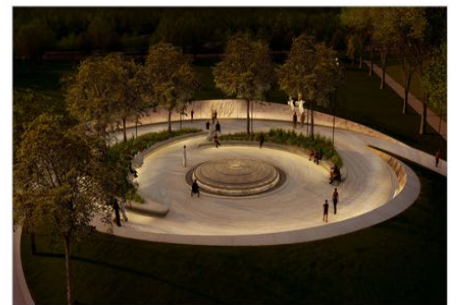


JUSTIFICATION FOR APPROPRIATION

2026



NATIONAL CAPITAL PLANNING COMMISSION

APPOINTED BY THE PRESIDENT

TERI HAWKS GOODMAN
Chair, United States at Large

ELIZABETH M. HEWLETT
Vice-Chair, State of Maryland

BRYAN C. GREEN
Member, Commonwealth of Virginia

APPOINTED BY THE MAYOR OF THE DISTRICT OF COLUMBIA

ARRINGTON DIXON
Member, District of Columbia

LINDA ARGO
Member, District of Columbia

EX OFFICIO MEMBERS

HONORABLE PETE HEGSETH
Secretary of Defense

HONORABLE DOUG BURGUM
Secretary of the Interior

HONORABLE STEPHEN EHIKIAN
Acting Administrator of the General Services Administration

HONORABLE RAND PAUL
*Chairman, Committee on Homeland Security and Governmental Affairs
United States Senate*

HONORABLE JAMES COMER
*Chairman, Committee on Oversight and Accountability
United States House of Representatives*

HONORABLE MURIEL BOWSER
Mayor, District of Columbia

HONORABLE PHIL MENDELSON
Chairman, Council of the District of Columbia

MARCEL ACOSTA
Executive Director, National Capital Planning Commission

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2026

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ABOUT THE NATIONAL CAPITAL PLANNING COMMISSION

The National Capital Planning Commission (NCPC) is an independent agency in the federal government's Executive Branch. NCPC's core responsibilities include preparing the *Comprehensive Plan for the National Capital: Federal Elements*; reviewing plans and projects for federal and District of Columbia property; preparing the annual Federal Capital Improvements Program; and providing recommendations to the District of Columbia Zoning Commission on the consistency of proposed text and map amendments with the Federal Elements.

LEGISLATIVE AUTHORITIES

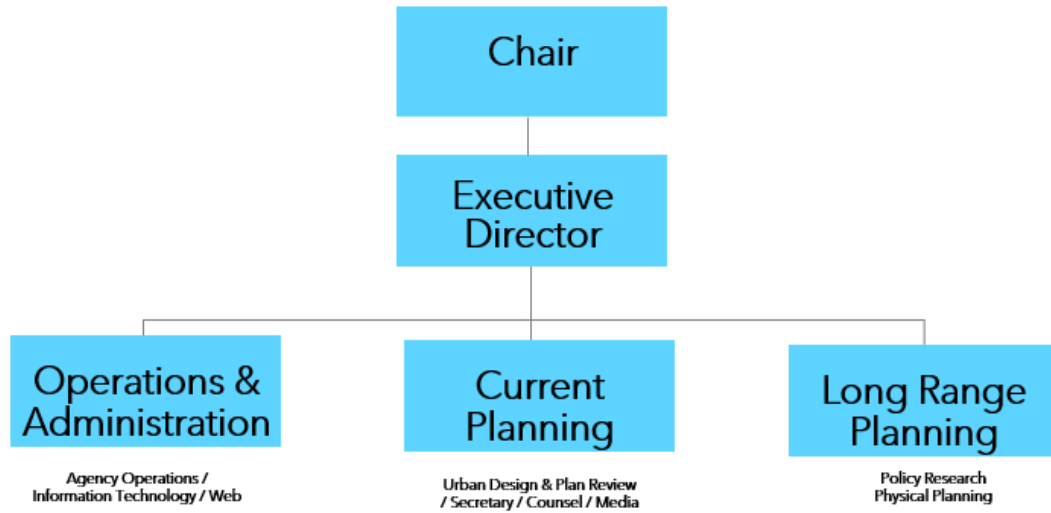
The National Capital Planning Commission was established by the National Capital Planning Act of 1952, as amended (40 U.S.C. §§ 8701 et seq). The Act and other statutory authorities define the agency's core responsibilities. NCPC also possesses statutory authority to acquire and dispose of land for parks, parkways, and playgrounds.

MISSION STATEMENT

The National Capital Planning Commission's mission is to preserve and enhance the extraordinary historical, cultural, and natural resources and federal assets of the National Capital Region to support the federal government's needs and enrich the lives of the region's visitors, workers, and residents.

ORGANIZATIONAL STRUCTURE

The President appoints a Chair who leads the Commission. The NCPC professional staff is organized into three divisions and managed by an executive director. NCPC's full-time staff includes urban planners, architects, urban designers, landscape architects, policy analysts, and administrative professionals. NCPC's cadre of highly skilled specialists develops optimal solutions by balancing the needs of many different federal agencies with the concerns of local and regional authorities and the opinions of citizens and stakeholders.



STRATEGIC GOALS AND PERFORMANCE FRAMEWORK 2022 – 2026

Through long-range planning, policymaking, and plan review, NCPC defines and protects federal and broader national interests in the development of the National Capital Region. Federal interests are wide-ranging and multifaceted, encompassing everything from ensuring government agencies have the necessary facilities and quality workplaces to protecting the region's historic resources, public parks, and the environment. NCPC encourages efficient transportation and growth, accommodates the needs of foreign missions, and balances federal security and resiliency with sound urban planning principles.

As stewards for the nation's capital, NCPC also incorporates broader national interests into the agency's planning guidance. This guidance includes safeguarding the visual preeminence of Washington's iconic civic and symbolic structures, such as the national monuments that have contributed to the identity of our nation's capital for over 200 years. NCPC's planning guidance also includes enhancing visitors' experiences within and around Washington's federal buildings, commemorative works, and national parks.

To carry out the agency's mission and ensure that the nation's capital successfully adapts to a rapidly changing environment, the Commission established four strategic goals and one management priority, along with several performance objectives, in its 2022-2026 Strategic Plan. The agency's four-year strategic plan provides the framework for the agency's planned activities for each fiscal year. NCPC's Strategic Plan is located on the agency's website at www.ncpc.gov.



STRATEGIC GOALS 2022 – 2026

Goal 1: Enhance Our Nation's Legacy

Goal 2: Expand Opportunities to Commemorate

Goal 3: Balance Security and Public Access

Goal 4: Facilitate More Efficient, Attractive, and Sustainable Federal Development in the National Capital Region

Management Priority:

Become More Efficient Across the Board

PERFORMANCE PLAN FOR FY2026

NCPC's FY2026 performance plan is based upon the performance goals and objectives outlined in the agency's Strategic Plan for 2022 through 2026. Throughout the fiscal year, the 2026 performance plan will be reviewed and, if necessary, updated to reflect changes in circumstances that impact the agency's vision and mission.

In FY2026, NCPC will continue to protect and advance the federal government's interests in the National Capital Region's (NCR) development. The agency's work will be evidence-based, mission and service-driven, stewardship-focused, and dedicated to fulfilling the four strategic goals and management priorities detailed in the agency's Strategic Plan. NCPC will focus on several government-wide initiatives established by Presidential Executive Orders and other enacted legislation. The following are NCPC's specific performance objectives and management priorities for FY2026.

STRATEGIC GOAL 1: ENHANCE OUR NATION'S LEGACY

Washington, DC, is the symbolic heart of the nation, and its image resonates well beyond the region and the country's borders. Through its architecture, public spaces, deliberate planning, and physical design, America's capital embodies the nation's ideals and values, and its visibility makes it a standard-bearer worldwide; it is one of the world's finest urban achievements and one of the most beautiful cities. NCPC's vision and goal are to enhance our nation's legacy by strengthening its distinct global image and promoting forward-looking outcomes that achieve shared federal and local interests. The following are NCPC's FY2026 performance objectives to strengthen our nation's legacy.

➤ PROJECT AND PLAN REVIEW

In fulfilling one of the agency's critical responsibilities, the Commission evaluates project submissions in accordance with the Comprehensive Plan to coordinate federal development and protect the region's historic, cultural, and natural resources. NCPC has review authority for (1) projects on federal land in the National Capital Region; (2) master plans for federal installations and campuses; (3) projects on District of Columbia land in Washington, DC; and (4) certain types of private development projects referred to NCPC by the District of Columbia Zoning Commission. Consistent with recent years, NCPC anticipates reviewing between 120 and 150 submissions for development and planning projects in FY2026. Every year, the Commission reviews commemorative works, master plans for federal campuses and installations, parks and open space projects, federal

building renovations, District government development, and a range of District zoning cases.

➤ **MAKING THE DISTRICT OF COLUMBIA SAFE AND BEAUTIFUL**

Executive Order 14252, *Making the District of Columbia Safe and Beautiful*, calls for federal and local officials to collaborate in ensuring that the nation's capital features beautiful, clean, and safe public spaces. Under Section 4 of the Executive Order, NCPC, along with the Departments of Interior, Transportation, the Attorney General, the U.S. Attorney for the District of Columbia, and the General Services Administration, are to work closely with local officials and the private sector to carry out this beautification effort. Initiated in FY2025 and continuing through FY2026, the agencies will identify both near-term and long-term priorities through a coordinated beautification plan and facilitate beautification projects within the Monumental Core and high-visibility gateway locations to advance this directive.

➤ **ENHANCING THE CAPITAL'S MONUMENTAL CORE**

The growing concentration of underutilized federal real estate within the District of Columbia and interest in accelerated federal building dispositions create an opportunity to re-envision and enhance the Federal City while advancing the goals of NCPC's *Monumental Core Framework Plan: Connecting New Destinations with the National Mall (Monumental Core Framework Plan)*. In 2009, NCPC and the U.S. Commission of Fine Arts, along with 15 federal and local agencies, released the *Monumental Core Framework Plan*, which directs decisions and investments over the next 30 years to transform four mainly federal precincts surrounding the National Mall. It promotes opportunities for new cultural attractions and vibrant destinations, encouraging a more diverse mix of land uses, convenient transit, and engaging public spaces that connect downtown to the waterfront, meet contemporary federal government space needs, and enrich the urban experience. The *Monumental Core Framework Plan* has played a crucial role in guiding several of NCPC's ongoing initiatives. In FY2026, NCPC will continue to collaborate with federal and local stakeholders to shape a more beautiful, lively, and economically resilient Monumental Core and downtown Washington, furthering our partnerships to implement the Pennsylvania Avenue Initiative, *the Memorials and Museums Master Plan*, *the Southwest Redevelopment Plan* and Implementation Strategy, and the *Changing Federal Footprint* project.

➤ **PENNSYLVANIA AVENUE INITIATIVE**

Pennsylvania Avenue's use, character, and function are essential for its unique ceremonial, cultural, and economic role in the nation's capital. In partnership, federal and District of Columbia agencies (partners) are finalizing a New Pennsylvania Avenue Plan (New Plan) to restore the Avenue's prominence.

The New Plan is a blueprint to reinvigorate the Avenue’s awe-inspiring public spaces for daily use and enjoyment; modernize the infrastructure to improve operations, resiliency, and security; and elevate the Avenue as a venue, a place to celebrate America’s heritage and the finest in art, entertainment, and culture. The New Plan will also include a framework to establish a single steward for maintaining and programming the Avenue over the long term, thereby simplifying the current complex and inefficient multi-agency governance structure.

In FY2026, building upon previous years’ work, the partners will initiate the NEPA assessment and the National Historic Preservation Act (Section 106) consultation to seek approval of the New Plan in early FY2027. The plan will be the basis for an enduring legacy celebrating America’s 250th anniversary.

➤ **SOUTHWEST WASHINGTON, DC REDEVELOPMENT**

In FY2026, NCPC will collaborate with the Public Buildings Reform Board, the General Services Administration, and the District of Columbia to prepare an initial redevelopment plan that highlights opportunities to implement a new vision and infrastructure requirements for Independence Avenue, SW, and the Federal Enclave south of the National Mall, promoting high-quality, mixed-use development on potential surplus federal land. The area currently consists of multiple underutilized and outdated federal facilities, along with a public realm marked by deferred maintenance and safety concerns. This initiative reflects the Administration’s priorities and previous NCPC engagements, including the *Monumental Core Framework Plan*, the *Independence Avenue SW Corridor Plan*, and the *Transforming Forrestal and Catalyzing a New Southwest District* report. NCPC will work with local and federal partners to determine property entitlements for land and buildings that the federal government wishes to dispose of in the Southwest, thereby creating private-sector certainty and maximizing value for the federal government. NCPC will also ensure that the private redevelopment of federally disposed land south of the National Mall (and directly across the street from the National Mall) maintains the highest quality and respects its location in the heart of the nation’s capital.

**STRATEGIC GOAL 2:
EXPAND OPPORTUNITIES TO COMMEMORATE**

Washington, DC’s commemorative landscape reflects the nation’s history, heritage, and experiences. Through its role in guiding the location and design of federal commemorative works through policy and review, NCPC’s mission and goal are to ensure that current and future generations have sufficient sites available for new museums and commemorations, as well as expanded opportunities for new memorials that represent the unique and collective experiences of our nation’s people. NCPC aims to encourage and explore expanded commemoration typologies, using the latest technologies and temporary and mobile

memorials while protecting the National Mall’s open space. The following is the NCPC’s FY2026 performance objective to expand commemoration opportunities.

➤ **MEMORIALS AND MUSEUMS MASTER PLAN AND THE VISITORS & COMMEMORATION ELEMENT**

In FY2026, NCPC will update the *Memorials and Museums Master Plan* (2M Plan). This update will incorporate critical findings from the *Beyond Granite* pilot exhibition and the Commemorative Landscape Study, which was prepared in FY2025. In FY2026, staff will conduct outreach to memorial sponsors, Congressional experts, and the public on the update and embark on policy updates to the Comprehensive Plan’s Visitors & Commemoration Element. These updates will address the ongoing need of future generations to locate memorials and museums in Washington, DC, identify potential locations for memorial sponsors, and provide general guidelines for their development, incorporating the findings of the *Beyond Granite* and Commemorative Landscape Study. Given the limited land resources, the 2M Plan update will include a siting strategy for new museums and address the growing demand for new commemorative works in the nation’s capital.

**STRATEGIC GOAL 3:
BALANCE SECURITY AND PUBLIC ACCESS**

As the federal government’s central planning agency, NCPC continues to be at the forefront of developing practical approaches and guidelines to preserve the openness and accessibility of Washington, DC’s public spaces and ensure the continuity of federal operations in the national capital. In FY2026, NCPC will draft the Comprehensive Plan’s Federal Urban Design Element language to address the topic of security, integrate new Interagency Security Committee design standards, and integrate urban design streetscape principles from the Monumental Core Streetscape Project. In FY2026, through planning, policymaking, and project review, NCPC’s goal is to continue to advance and evaluate new and effective methods to address security and public access in a thoughtful and balanced manner.

➤ **UPDATE TO THE URBAN DESIGN ELEMENT**

In FY2026, NCPC staff will prepare amendments to the Comprehensive Plan’s Federal Urban Design Element. The update will reflect streetscape beautification principles, as well as new Interagency Security Committee design standards and findings from NCPC’s Public Space and Security initiative workshops, case studies, forums, and assessments. These initiatives have established a framework for rethinking public space use, access, and security issues. NCPC will subsequently adopt an updated Federal Urban Design Element.

**STRATEGIC GOAL 4:
FACILITATE MORE EFFICIENT, ATTRACTIVE, AND
SUSTAINABLE FEDERAL DEVELOPMENT IN THE
NATIONAL CAPITAL REGION**

The National Capital Region (NCR) is a growing, urbanized region with unparalleled cultural, historical, and environmental resources, where local, state, and federal agencies play essential roles in planning, policymaking, and review to facilitate a more productive and attractive national capital. Using learning agendas, evidence-based approaches, and data-driven decision-making, NCPC aims to efficiently coordinate its review processes with its federal partners, local entities, stakeholders, and the public to promote better project outcomes that preserve and enhance the NCR. NCPC's FY2026 performance objectives will help facilitate more efficient, attractive, and sustainable federal development in the NCR.

➤ **FEDERAL ELEMENTS OF THE COMPREHENSIVE PLAN**

In FY2025, NCPC is focusing attention on the changing federal workplace and footprint in the National Capital Region to ensure that future mixed-use redevelopment opportunities on surplus federal land, especially in the Monumental Core, continue to enhance the beauty of the capital city while providing more efficient operations for the federal government.

➤ **FEDERAL WORKPLACE ELEMENT UPDATE**

In FY2024, NCPC conducted research on the long-term impacts of the pandemic on the planning, location, and design of federal workplaces. In FY2024, NCPC, in partnership with the Metropolitan Washington Council of Governments (MWCOG), completed the Workplace Scenario Planning Study to understand better the cumulative impacts of federal telework and hybrid work arrangements on the region. The Federal Workplace Study identified future scenarios and analyzed their impact on office demand, federal footprint, transportation network, and federal procurement. This joint study provided a framework for NCPC, MWCOG, the General Services Administration, the Department of Defense, other federal agencies, and regional planning directors to make more effective decisions considering the potential impacts of these future scenarios and help inform the Federal Workplace Element update.

In FY2025, NCPC, in partnership with the Public Buildings Reform Board (PBRB), completed the Changing Federal Footprint Project to review and analyze opportunities for alternative facility reuse and potential redevelopment strategies and considerations related to the changing federal footprint in Washington's Monumental Core. NCPC and

PBRB collaborated with the Urban Land Institute to host focus group discussions and a technical assistance panel, analyzing select federal properties and providing potential use alternatives and relative phasing for these uses. This project also explored various implementation models and potential governance structures to facilitate the execution of complex real estate transactions, prepare sites for redevelopment, and address infrastructure needs within the Monumental Core, thereby helping to expedite redevelopment and maximize value to the federal government.

Given the expected significant changes in the District of Columbia's federal footprint to achieve more efficient workplaces, in FY2026, NCPC staff will update the Federal Workplace Element. This update will reflect the post-COVID work environment, as well as the Workplace Scenario Planning Study and the Changing Federal Footprint project. In FY2026, NCPC will collaborate with federal, local, and regional stakeholders to develop and implement strategies that address the evolving federal real estate footprint, maximize value to the federal government, and implement recommendations to enhance the downtown public realm, informed by the *Monumental Core Framework Plan* and local planning efforts.

➤ **FEDERAL CAPITAL IMPROVEMENTS PROGRAM**

In FY2026, NCPC staff will focus on enhancing the Federal Capital Improvements Program process and submission portal, building upon changes made over the past two years to streamline the review process.

➤ **NATIONAL CAPITAL REGION FACILITIES OUTREACH INITIATIVE**

The agency will conduct its annual outreach initiative for federal facilities in the National Capital Region in FY2026. This initiative informs the Commission's outlook for the upcoming year. The outreach builds on NCPC's annual Federal Capital Improvements Program, department coordination meetings, and staff outreach regarding new guidelines and resource guides. The initiative occurs over the summer and early fall, during which staff will coordinate with approximately 75 different federal sites and installations. The initiative's overarching goal is for the Commission and staff to engage with our federal partners and local jurisdictions earlier in the planning and development process. NCPC, our applicants, and local jurisdictions value this initiative as it enhances coordination between local jurisdictions and applicants. Regional representatives will participate in outreach meetings throughout the summer and engage in various projects throughout the year.

MANAGEMENT PRIORITIES: BECOMING MORE EFFICIENT ACROSS THE BOARD

NCPC's leadership is focused on maintaining the agency's ability to deliver mission-driven outcomes. To achieve our 2022-2026 Strategic Goals and Objectives, NCPC will continue to deliver exceptional, cutting-edge, and innovative services to its partners, stakeholders, and the public. NCPC will adhere to its core values as the agency's leaders and staff develop and implement strategies to become more efficient across the board in FY2026.

➤ ENSURING AN EFFICIENT AND EFFECTIVE WORKFORCE

NCPC implemented safety and re-entry to work plans and updated its personnel policies regarding telework, remote work, and flexible work arrangements. In FY2025, the NCPC staff are back in the office full-time, five days a week. Within this context, we will utilize the most up-to-date government information and resources on work environments from a conducted federal workplace analysis to empower, rebuild, and protect NCPC's workforce. This includes taking appropriate measures to ensure that agency staff are qualified, skilled, and trained.

In FY2024, NCPC reorganized the agency to improve management effectiveness, streamline operations, and utilize resources more efficiently by realigning staff to meet project needs. The agency consolidated personnel into three larger divisions from six smaller divisions and offices. NCPC is also reintroducing its internship program as a tool to streamline future hiring.

➤ IMPROVING AND MODERNIZING OPERATIONS AND SERVICES

In FY2026, NCPC will continue its commitment to evaluate, assess, and modernize the agency's operations. This includes upgrading the agency's information technology infrastructure to support hybrid work and public meetings, fully digitizing and archiving agency records appropriately, expanding the use of the electronic project submission portal, continuously improving the agency's website, implementing new and innovative approaches to stakeholder communication and outreach, and enhancing internal administrative support operations through shared service agreements for services such as financial management, human resource management, physical security, cybersecurity monitoring, personnel credentialing, and background investigation and vetting services.

➤ PRIORITIZING INFORMATION TECHNOLOGY AND CYBERSECURITY

In FY2026, NCPC will continue to follow its plan for information technology (IT) modernization efforts, including upgrading the agency's IT infrastructure and network wiring, installing secure wireless access points, procuring innovative software and hardware technologies to support hybrid meetings and collaborative virtual work, and

implementing sound practices and strategies to identify, deter, and protect against cyber-threats and risks.

➤ **USING EVIDENCE AND LEARNING AGENDAS IN AGENCY DECISION-MAKING**

NCPC is committed to continuing its practice of building and utilizing evidence to fulfill its mission-critical work. In FY2026, Commissioners and professional staff will strictly rely on the best available evidence to develop optimal solutions that address the needs of federal agencies, local and regional authorities, citizens, and interested stakeholders. NCPC will gather and utilize evidence from the U.S. Government's open data sources, the agency's public meetings, collaborative partnerships, social media platforms, website metrics, and other federally approved information-gathering tools and resources to support its decision-making processes.

FY2026 BUDGET REQUEST

NCPC is committed to the effective stewardship of its fiscal resources. NCPC's leadership assesses the agency's projected operational costs each fiscal year to maintain fiscal responsibility and accountability in the annual budget request.

The anticipated spending for NCPC to carry out its performance objectives in FY2026 is \$8,750,000. This estimate would fund the agency at the FY2024 budget level. As in previous years, NCPC's FY2026 request will prioritize funding for staff salaries, benefits, and routine operational support functions, such as rent, travel, and training.

The agency's ongoing plans for IT modernization, cybersecurity initiatives, training, and NCPC program projects, such as the Pennsylvania Avenue Initiative, are also part of the anticipated spending.

	FY2024 APPROPRIATION	FY2025 REQUEST	FY2026 REQUEST
Personnel Compensation & Benefits	\$6,569,712	\$6,629,000	\$6,352,000
Other Non-Labor Expenses	2,180,288	2,220,000	\$2,398,000
Total Projected Spending	\$8,750,000	\$8,849,000	\$8,750,000

COMPARATIVE SPENDING ANALYSIS FY2024-FY2026

FY2026 Budget Justification for Appropriation Object Class (In Thousands) With Comparative Analysis of Spending FY2024 – FY2026					
Object Class Code	Description	FY2024 Appropriation	FY2025 Request	FY2025 CR Level	FY2026 Request
11.0	Personnel Compensation	\$4,814	\$4,829	\$4,672	\$4,672
12.0	Benefits	1,756	\$1,800	1,680	1,680
21.0	Travel and Transportation	30	20	25	20
23.0	Rental Payments to GSA	1,135	1,222	1,171	\$1,179
23.3	Communications & Utilities	44	50	48	48
24.0	Printing and Reproduction	8	8	7	5
25.1	Contractual Services – Federal	489	473	486	486
25.2	Training and Related Costs	30	10	10	10
25.3	Contractual Services – Non-Federal	367	350	563	563
25.4	Facilities Maintenance	12	12	15	15
25.7	Machine Maintenance	40	50	50	50
26.0	Supplies & Subscriptions	20	20	13	12
31.0	Equipment and Furniture	5	5	10	10
Total Projected Spending		\$8,750	\$8,849	\$8,750	\$8,750
Total Full Time Equivalent (FTE) Employees		32	31	31	31

*NCPC reserves \$40-50K annually from the current Fiscal Year funding to address or mitigate potential financial obligations from the past fiscal year.

DETAILS OF NCPC's FY2026 BUDGET REQUEST

OBJECT CLASS 11 – PERSONNEL COMPENSATION - \$4,672,000

NCPC's FY2026 budget request estimate includes compensation for the agency's appointed Commissioners and a staff of 31 full-time employees.

OBJECT CLASS 12 – PERSONNEL BENEFITS - \$1,680,000

NCPC's estimated spending for this object class represents the government's contribution to employee benefits, including payments for health insurance, thrift savings plan contributions, life insurance, and transit subsidy benefits.

OBJECT CLASS 21 – TRAVEL AND TRANSPORTATION - \$20,000

In FY2024, NCPC travel normalized, allowing Commissioners and staff to conduct official business and training-related travel. In FY2025, the Commission resumed in-person, monthly Commission meetings, requiring out-of-region Commission members to travel monthly to Washington, D.C.

OBJECT CLASS 23 – RENTAL PAYMENTS TO GSA- \$1,179,000

This object class category covers the expense of rental payments to GSA under an Occupancy Agreement for leased office space. In FY2023, NCPC finalized a 15-year lease agreement reflecting decreased square footage and GSA rent costs. The NCPC GSA rental payment stabilized in FY2025.

OBJECT CLASS 23.3 – COMMUNICATIONS AND UTILITIES- \$48,000

Over the past few years, NCPC accomplished several IT goals to minimize our communications budget line. In doing so, we reduced the routine annual communications costs by nearly half the total budget line. Those accomplished goals included costs associated with modernizing NCPC's information technology infrastructure. Funds allocated to this area will also support increased digitization and electronic initiatives to engage and inform the public, with a focus on enhancing the experiences of stakeholders and customers.

OBJECT CLASS 24 – PRINTING AND REPRODUCTION -\$5,000

The estimate for this object class represents costs for publishing notices in the *Federal Register* and creating and publishing special Commission informational materials. NCPC has largely eliminated spending in this object class category related to printing and digitized nearly all work products and materials, except for a limited number of items for public outreach and certain planning studies. The agency continues to make progress toward digitizing existing paperwork files and materials.

OBJECT CLASS 25.1 – CONTRACTUAL SERVICES – FEDERAL - \$486,000

Expenditures in this object class category include federal interagency agreements with agencies such as the General Services Administration, the Office of Personnel Management, the Department of Homeland Security, the US Department of Agriculture, the US Treasury's Bureau of Public Debt, and the Department of Health and Human Services. Funding for the agency's federal interagency agreements includes services for accounting and financial services support, payroll and human resources support, personnel background investigation clearances, HSPD-12 PIV credentialing services, building security services, federal occupational health and support services, and other administrative and operational support services.

OBJECT CLASS 25.2 – TRAINING AND RELATED COSTS - \$10,000

NCPC's leadership remains committed to ensuring agency staff are skilled, trained, and highly qualified to fulfill the organization's mission. Funding in this category will cover staff professional development training following the NCPC's training and professional development policies. The agency leadership will continue encouraging the staff to engage primarily in online and web-based training in FY2026 to minimize training costs.

OBJECT CLASS 25.3 – CONTRACTUAL SERVICES – NON-FEDERAL - \$563,000

Projected spending in this category includes various program support contracts for technical assistance, expertise, and consultation services related to program studies and projects, such as the Pennsylvania Avenue Initiative and other activities. The projected expenses in this category also include transcription, legal technology, and stenography services, as well as annual independent auditor assessments for fiscal accountability, internal controls, risk management, cybersecurity, and IT consultation and support services.

OBJECT CLASS 25.4 – FACILITIES MAINTENANCE - \$15,000

Anticipated expenses in this area include logistical and set-up support during Commission meetings and other general routine facilities maintenance, such as trash removal, light bulb replacement, and other general minor repairs that may be required during the fiscal year.

OBJECT CLASS 25.7 – MACHINE MAINTENANCE - \$50,000

The amount requested in this object class category for FY2026 supports the agency's need to maintain its IT systems and equipment; it includes anticipated spending for ongoing license renewals for various architectural design programs, network utility and server diagnostic tools, and other general license and maintenance agreements for the operations and maintenance of NCPC's IT and physical security equipment, continuity of operations (COOP) operations support, E-Gov efforts, cloud storage, identity credential, and access management. This solution would also address a delinquent risk management project due to a lack of funding, ensuring we are FISMA compliant.

OBJECT CLASS 26 – SUPPLIES AND SUBSCRIPTIONS - \$12,000

The anticipated spending in this object class category includes general office supplies and subscriptions for technical publications and materials. Additional expenditure on this object class category includes official receptions and representational expenses associated with hosting international visitors engaged in the planning and physical development of world capitals.

OBJECT CLASS 31 – EQUIPMENT AND FURNITURE - \$10,000

Projected spending in this category includes general maintenance and routine upgrades to the agency's information technology equipment and miscellaneous pieces of office furniture.

APPROPRIATIONS LANGUAGE

SALARIES AND EXPENSES

For necessary expenses of the National Capital Planning Commission under chapter 87 of title 40, United States Code, including services as authorized by 5 U.S.C. 3109, \$8,750,000: Provided, that one-quarter of 1 percent of the funds provided under this heading may be used for official reception and representational expenses associated with hosting international visitors engaged in the planning and physical development of world capitals.

(Department of the Interior, Environment, and Related Agencies Appropriations Act, 2025)