

JUSTIFICATION FOR APPROPRIATION

2025



NATIONAL CAPITAL PLANNING COMMISSION

APPOINTED BY THE PRESIDENT

TERI HAWKS GOODMAN
Chair, United States at Large

ELIZABETH M. HEWLETT
Vice-Chair, State of Maryland

BRYAN C. GREEN
Member, Commonwealth of Virginia

APPOINTED BY THE MAYOR OF THE DISTRICT OF COLUMBIA

ARRINGTON DIXON
Member, District of Columbia

LINDA ARGO
Member, District of Columbia

EX OFFICIO MEMBERS

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Secretary of Defense

HONORABLE DEB HAALAND
Secretary of the Interior

HONORABLE ROBIN CARNAHAN
Administrator of the General Services Administration

HONORABLE GARY PETERS
*Chairman, Committee on Homeland Security and Governmental Affairs
United States Senate*

HONORABLE JAMES COMER
*Chairman, Committee on Oversight and Reform
United States House of Representatives*

HONORABLE MURIEL BOWSER
Mayor, District of Columbia

HONORABLE PHIL MENDELSON
Chairman, Council of the District of Columbia

MARCEL ACOSTA
Executive Director, National Capital Planning Commission

JUSTIFICATION FOR APPROPRIATION - ESTIMATE & PERFORMANCE PLAN

2025

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ABOUT THE NATIONAL CAPITAL PLANNING COMMISSION

The National Capital Planning Commission (NCPC) is an independent agency in the federal government's Executive Branch. NCPC's core responsibilities include preparing the *Comprehensive Plan for the National Capital: Federal Elements*; reviewing plans and projects for federal property; preparing the annual Federal Capital Improvements Program; and providing recommendations to the District of Columbia Zoning Commission on the consistency of proposed text and map amendments with the Federal Elements.

LEGISLATIVE AUTHORITIES

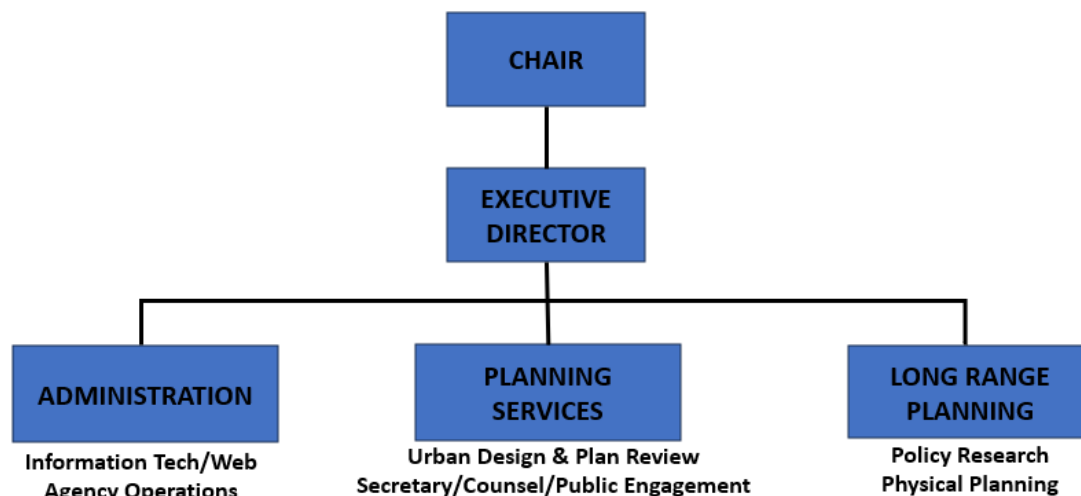
The National Capital Planning Commission (NCPC) was established by the National Capital Planning Act of 1952, as amended (40 U.S.C. §§ 8701 et seq). The Act and other statutory authorities define the agency's core responsibilities. NCPC also possesses statutory authorities for acquiring and disposing of land for parks, parkways, and playground purposes.

MISSION STATEMENT

The National Capital Planning Commission's mission is to preserve and enhance the extraordinary historical, cultural, natural resources, and federal assets of the National Capital Region to support the needs of the federal government and enrich the lives of the region's visitors, workers, and residents.

ORGANIZATIONAL STRUCTURE

The President appoints a Chair who leads the Commission. The NCPC professional staff is organized into three Divisions, managed by an Executive Director. The NCPC's full-time staff includes urban planners, architects, urban designers, landscape architects, policy analysts, and administrative professionals. NCPC's cadre of highly skilled specialists develops optimal solutions by balancing the needs of many different federal agencies with the concerns of local and regional authorities and the opinions of citizens and stakeholders.

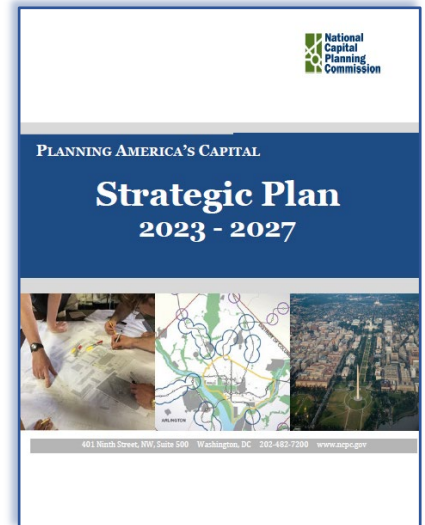


STRATEGIC GOALS AND PERFORMANCE FRAMEWORK 2023 – 2027

Through long-range planning, policymaking, and plan review, NCPC defines and protects federal and broader national interests in the development of the National Capital Region. The federal interest is wide-ranging and multifaceted; interests range from ensuring that government agencies have adequate facilities and quality workplaces to protecting the environment, public parks, and the region’s historic resources. NCPC encourages efficient transportation and smart growth, accommodates the needs of foreign missions, and balances security elements with urban planning principles.

NCPC also incorporates broader national interests into the agency’s planning guidance. This includes safeguarding the visual pre-eminence of Washington’s iconic civic and symbolic structures, such as its national monuments, which have contributed to the identity of our nation’s capital for over 200 years. NCPC’s planning guidance also includes enhancing the visitors’ experiences within and around Washington’s federal buildings, commemorative works, and national parks.

To carry out the agency’s mission and ensure that the nation’s capital successfully adapts to a rapidly changing environment, the Commission established four strategic goals and one management priority with several performance objectives in its 2023-2027 Strategic Plan. The agency’s four-year strategic plan provides the framework for the agency’s planned activities for each fiscal year. NCPC’s Strategic Plan is located on the agency’s website at www.ncpc.gov.



STRATEGIC GOALS 2023 – 2027

Goal 1: Enhance Our Nation’s Legacy

Goal 2: Expand Opportunities to Commemorate

Goal 3: Balance Security and Public Access

Goal 4: Facilitate More Efficient, Attractive, and Sustainable Federal Development in the National Capital Region

Management Priority:

Become More Efficient Across the Board

PERFORMANCE PLAN FOR FY2025

NCPC's FY2025 performance plan is based upon the performance goals and objectives outlined in the agency's Strategic Plan for 2023 through 2027. Throughout the fiscal year, the 2025 performance plan will be reviewed and, if necessary, updated to respond to changing circumstances that impact the vision and mission of the agency.

In FY2025, NCPC will continue to protect and advance the federal government's interests in the National Capital Region's (NCR) development. The agency's work will be evidence-based, mission and service-driven, stewardship-focused, and dedicated to fulfilling the four strategic goals and management priorities detailed in the agency's Strategic Plan. NCPC will focus on several government-wide initiatives established by Presidential Executive Orders and other enacted legislation. Following are NCPC's specific performance objectives and management priorities for FY2025.

STRATEGIC GOAL 1: ENHANCE OUR NATION'S LEGACY

Washington, DC, is the symbolic heart of the nation, and its image resonates well beyond the region and the country's borders. Through its architecture, deliberate planning, and physical design, the capital symbolizes the nation's ideals and values, and its visibility makes it a standard-bearer worldwide; it is one of the world's finest urban achievements. NCPC's vision and goal is to enhance our nation's legacy by retaining its distinct world image and encouraging forward-looking outcomes that achieve shared federal and local interests. Following are NCPC's FY2025 performance objectives to enhance our nation's legacy.

➤ PROJECT AND PLAN REVIEW

In fulfilling one of the agency's core missions, the Commission evaluates project submissions following the Comprehensive Plan to coordinate federal development and protect the region's historic, cultural, and natural resources. NCPC has review authority for (1) projects on federal land in the National Capital Region; (2) master plans for federal installations and campuses; (3) projects on District of Columbia land in Washington, DC, and (4) certain types of private development projects referred to NCPC by the District of Columbia Zoning Commission. NCPC has the National Environmental Policy Act (NEPA) and National Historic Preservation Act (NHPA) responsibilities for many projects, including planning and design consultation meetings, written analysis of planning issues, and implementing formal agreements. Consistent with recent years, NCPC anticipates reviewing between 120 and 150 submissions for development and planning projects in FY2025. Every year, the Commission reviews commemorative works, master plans for federal campuses and installations, parks and open space projects, federal building development and renovations, District government projects, and a range of District zoning cases.

➤ PENNSYLVANIA AVENUE INITIATIVE

Pennsylvania Avenue's use, character, and function are essential for its unique ceremonial, cultural, and economic role in the nation's capital. Federal and District of Columbia agencies (Agency Partners) have partnered to finalize a New Pennsylvania Avenue Plan (New Plan). The New Plan is a blueprint for realizing a new future for the Avenue, one that improves stewardship and prioritizes people first, improves services and emergency management for First Amendment activities, and elevates the Avenue as a significant venue, or America's Stage, a place to celebrate the finest in American art, entertainment, and culture.

Building upon previous years' work--a new vision, three preliminary concepts, and extensive stakeholder and public engagement—in FY2025, the Agency Partners will formally designate a preferred alternative and undertake a National Environmental Policy Act (NEPA) environmental assessment and a National Historic Preservation Act (Section 106) consultation. The Agencies anticipate obtaining approval of the New Plan in FY2026. The New Plan will include public space and infrastructure improvements and a more effective governance structure for the future health of the Avenue. In the interim, NCPC will continue to work with agency partners to facilitate nationally significant programming on the Avenue.

➤ MONUMENTAL CORE STREETSCAPE GUIDE

NCPC, in partnership with ten federal and local agencies, completed the Monumental Core streetscape guidelines in FY2024 and will complete updates to the 2013 Construction Manual and Specifications in FY2025. NCPC staff will continue to facilitate coordination with the National Mall Interagency Working Group to complete the construction details and specifications and to coordinate roadway and streetscape improvements among the National Park Service, the Smithsonian Institution, the National Gallery of Art, and the District of Columbia.

➤ INDEPENDENCE AVENUE URBAN DESIGN AND STREETSCAPE PLAN

Independence Avenue, between 3rd and 15th Streets, SW, is a critical transportation corridor and a gateway to a revitalized Southwest Washington, the U.S. Capitol, and the National Mall. In FY 2024, NCPC, in partnership with the District Government and the Smithsonian Institution, completed the initial transportation studies to determine the available capacity to reallocate several travel lanes for dedicated transit, micro-mobility travel, or pedestrian uses. In FY2025, NCPC will continue planning and design development efforts with the District Government to improve mobility, curbside use, streetscape, pedestrian use, safety and experience, and connectivity among adjoining communities and the National Mall.

STRATEGIC GOAL 2: EXPAND OPPORTUNITIES TO COMMEMORATE

Washington, DC's commemorative landscape reflects the nation's history, heritage, and experiences. Through its role in guiding the location and design of federal commemorative works through policy and review, NCPC's mission and goal is to ensure that current and future generations have enough sites

available for new museums and commemoration and expanded opportunities for new memorials that include equity, more diverse representation, and the unique and collective experiences of our nation's people. NCPC aims to encourage and explore expanded commemoration typologies, using new technologies and temporary and mobile memorials while protecting the National Mall's open space. This approach will help promote equity, inclusion, and more diverse representation in our capital's commemorative landscape. Following is NCPC's FY2025 performance objective to expand opportunities to commemorate.

➤ **MEMORIALS AND MUSEUMS MASTER PLAN (2M PLAN AND THE VISITORS AND COMMEMORATION ELEMENT)**

In FY2024, NCPC, in partnership with the Trust for the National Mall and the National Park Service, will evaluate the 2023 *Beyond Granite: Pulling Together* pilot exhibition on the National Mall. The evaluation assesses the effectiveness of temporary commemoration, addresses challenges with land constraints, and analyzes its potential to diversify representation within Washington's commemorative landscape. NCPC will complete a Key Findings Report for the temporary commemoration demonstration project. The findings help shape a federal policy framework for future temporary commemorative works and identify criteria for permanent locations and long-term programming of temporary memorials.

NCPC will adopt the *Memorials and Museums Master Plan* update (2M Plan) and policy updates to the Comprehensive Plan Visitors and Commemoration Element in FY2025. These updates will address the ongoing need of future generations to locate memorials and museums in Washington, DC, identify potential locations for memorial sponsors and general guidelines for their development, incorporate the *Beyond Granite* temporary commemoration findings, develop a thematic map to help guide sites for future monuments and memorials and identify priority themes/topics. Given the limited land resources, the 2M Plan update will include a siting strategy for new museums and address the need to expand opportunities for untold narratives in the nation's capital.

**STRATEGIC GOAL 3:
BALANCE SECURITY AND PUBLIC ACCESS**

As the federal government's central planning agency, NCPC continues to be at the forefront of developing practical approaches and guidelines to preserve the openness and accessibility of Washington, DC's public spaces and enhance security in the public realm. Through planning, policymaking, and project review, NCPC's goal is to continue to advance and evaluate new and effective methods to address security and public access in a thoughtful and balanced manner. Following is NCPC's FY2025 performance objective to balance security and public access.

➤ **UPDATE TO THE URBAN DESIGN ELEMENT**

In FY2024, NCPC staff will release draft amendments to the Federal Urban Design Element of the Comprehensive Plan to address the topic of security and integrate new Interagency Security

Committee design standards. New policies will be developed from the workshops, case studies, forums, discussions, assessment findings, and proceeding reports from NCPC's Public Space and Security initiative, which created a framework to rethink public space use, access, and security issues. In FY2025, NCPC staff will bring amendments to the Federal Urban Design Element to the Commission for final adoption to address new policy guidance developed from the Public Space and Security Initiative.

**STRATEGIC GOAL 4:
FACILITATE MORE EFFICIENT, ATTRACTIVE, AND
SUSTAINABLE FEDERAL DEVELOPMENT IN THE
NATIONAL CAPITAL REGION**

The NCR is a growing, urbanized region with unparalleled cultural, historical, and environmental resources, where local, state, and federal agencies have important planning, policymaking, and review roles to facilitate a more productive and attractive national capital. Using learning agendas, evidence-based approaches, and data-driven decision-making, NCPC aims to efficiently coordinate its review processes with its federal partners, local entities, stakeholders, and the public to promote better project outcomes that preserve and enhance the NCR. NCPC's FY2025 performance objectives will help facilitate more efficient, attractive, and sustainable federal development in the NCR.

➤ **CLIMATE RESILIENCE AND ADAPTATION INITIATIVES**

NCPC recognizes the severity and pace of climate change and its consequences on the federal government's properties, facilities, and operations in this region. In FY2024, NCPC focused its efforts on ensuring a resilient capital city. Following the agency's Climate Action Plan, NCPC will holistically integrate climate change adaptation into our program, policies, and procedures. In FY2025, NCPC will also complete revisions to agency flood risk guidance consistent with Executive Order 13690: *Establishing a Federal Flood Risk Management Standard*. Through its long-range planning and project review responsibilities, NCPC will coordinate future flood impact evaluation and mitigation strategies by convening various federal and District leaders to comprehensively reduce overall climate risk and ensure continuity of operations in the capital region.

➤ **FEDERAL ELEMENTS OF THE COMPREHENSIVE PLAN**

In FY2024, NCPC will adopt updates to the Introductory Chapter of the *Comprehensive Plan for the National Capital: Federal Elements*. The Introductory Chapter will identify a new planning framework and guiding principles incorporating climate change and equity considerations. In FY2025, NCPC will continue integrating climate change and equity considerations throughout policy and text updates in the Federal Elements. NCPC will develop equity resources and tools to measure and evaluate equity, environmental justice, and sustainability and to help guide future equity implementation in the updates.

➤ **FEDERAL WORKPLACE ELEMENT UPDATE**

In FY2024, NCPC focused on the pandemic's long-term impacts on federal workplaces' planning, location, and design. NCPC, in partnership with the Metropolitan Washington Council of Governments (MWCOG), completed the Workplace Scenario Planning Study to understand better the cumulative impacts of federal telework and hybrid workplaces on our region. The Federal Workplace Study identified future scenarios and analyzed how they impact office demand, federal footprint, transportation network, and federal procurement. This joint study will provide a framework for NCPC, MWCOG, the General Services Administration, the Department of Defense, other federal agencies, and regional planning directors to make more effective decisions considering the potential impacts of these future scenarios and help inform the update to the Federal Workplace Element. In FY2024, NCPC staff will bring the updates to the Federal Workplace Element to the Commission for final adoption, which reflect the post-COVID work environment and the Workplace Scenario Planning Study. The update will include policies that address climate change, equity, resiliency, and aging infrastructure and will provide adaptation strategies for federal workplaces. In FY2025, NCPC will collaborate with federal, regional, and local jurisdictions to focus on where to locate or consolidate future federal workplaces, identify areas to retain a federal presence and participate in GSA's National Capital Region federal assets study.

➤ **ENVIRONMENT ELEMENT UPDATE**

In FY2024, NCPC staff will initiate the update to the Federal Environment Element of the Comprehensive Plan. In FY2025, NCPC staff will bring the updates to the Environment Element to the Commission for final adoption. The Environment Element will reflect new policy guidance and strengthen policies related to climate change mitigation and adaptation planning, federal sustainability, resiliency, aging infrastructure, and environmental justice. Upon approval of new policies, NCPC will update its project submission guidelines as needed.

➤ **FEDERAL CAPITAL IMPROVEMENT PROGRAM**

In FY2025, NCPC staff will focus on improving the Federal Capital Improvements Program process and submission portal, building upon changes made over the last two years. The enhancements include refinements to questions in the solicitation process that respond to the Administration's climate change and equity priorities.

➤ **NATIONAL CAPITAL REGION FACILITIES OUTREACH INITIATIVE**

The agency will conduct its annual outreach initiative for federal facilities in the National Capital Region in FY2025. The initiative informs the outlook for the Commission's work in the upcoming year. The outreach builds upon NCPC's annual Federal Capital Improvements Program (FCIP), department coordination meetings, and staff outreach on new guidelines and resource guides. The initiative takes place over the summer and early fall, where staff will coordinate with approximately 75 different federal sites and installations. The initiative's overall goal is to have the Commission engage with our federal partners and local jurisdictions earlier in the planning and development process. NCPC, our applicants, and local

jurisdictions value this initiative as it improves coordination between local jurisdictions and applicants. Local representatives will participate in the outreach meetings over the summer and throughout many projects during the year.

MANAGEMENT PRIORITIES: BECOMING MORE EFFICIENT ACROSS THE BOARD

NCPC's leadership is focused on maintaining the agency's ability to deliver mission-driven outcomes. To accomplish our 2023-2027 Strategic Goals and Objectives, NCPC will continue to provide exceptional, cutting-edge, and innovative service to its partners, stakeholders, and the public. NCPC will adhere to its core values as the agency's leaders and staff develop and implement strategies to become more efficient across the board in FY2025.

➤ **ADVANCING THE GOVERNMENT-WIDE EQUITY STRATEGY**

NCPC submitted its Equity Action Plan in FY2022 and provided an updated Plan in FY2023, which outlines the agency's comprehensive approach to addressing inequities in its policies and programs that potentially serve as barriers to equal opportunity. In FY2025, NCPC will continue to implement the plan, which focuses on integrating equity into the agency's planning for commemoration, including the activities following the Beyond Granite initiative discussed above; policies and text of the Comprehensive Plan; preparation of the Federal Capital Improvements Program; review of significant projects and master plans; and NCPC's public outreach. NCPC is committed to ensuring that its work is accessible, equitable, clear, and transparent, and we seek to inform and engage the public using reflecting best practices and technology. In FY2025, NCPC will complete a new equity framework for the Comprehensive Plan, integrate equity considerations into the submission guidelines, provide the necessary information to evaluate equity during plan and project reviews, and prepare an agency public participation plan. The participation plan will identify best practices for equitable public outreach and engagement for initiatives. NCPC's core work develops strategies to address the use of online, in-person, and hybrid meeting formats for Commission meetings and other public events, all for consideration and approval by the Commission.

➤ **EMPOWERING, REBUILDING, AND PROTECTING THE NCPC WORKFORCE**

During the pandemic, NCPC's leadership conducted an in-depth evaluation of its personnel policies and work environment using a learning agenda approach. Using the collected data, NCPC implemented safety and re-entry to work plans and updated its personnel policies regarding telework, remote work, and flexwork. In FY2024, NCPC will continue to move forward with the re-entry measures with increased in-office hours. We will utilize the most up-to-date government flexible work environment information and resources from conducted

federal workplace analyses to empower, rebuild, and protect NCPC's workforce. This includes taking appropriate measures to ensure qualified, skilled, and trained agency staff.

NCPC will reorganize the agency in FY2024 to increase management effectiveness, streamline operations, and utilize resources more productively by realigning staff to project needs. The agency will consolidate personnel from six small divisions and offices into three functional groups. NCPC will also reintroduce its internship program as a tool to streamline future hiring. The agency's retention, hiring, and recruitment efforts will center on advancing diversity, equity, inclusion, accessibility, and workplace safety and health.

➤ **IMPROVING AND MODERNIZING OPERATIONS AND SERVICES**

In FY2025, NCPC will continue its ongoing commitment to evaluate, assess, and modernize the agency's operations to include upgrades to the agency's information technology infrastructure to support hybrid work and public meetings, fully digitizing and appropriately archiving agency records, expanding the use of the electronic project submission portal, making continuous improvements to the agency's website, expanding and implementing new and innovative approaches to stakeholder communication and outreach, and enhancing internal administrative support operations through shared service agreements for services such as financial management, human resource management, physical security, cybersecurity monitoring, personnel credentialing, and background investigation and vetting services.

➤ **PRIORITIZING INFORMATION TECHNOLOGY (IT) AND CYBERSECURITY**

In FY2025, NCPC will continue to follow its plan for information technology (IT) modernization efforts, including upgrading the agency's IT infrastructure and network wiring, installing secure wireless access points, procuring innovative software and hardware technologies to support hybrid meetings and collaborative virtual work, and implementing sound practices and strategies to identify, deter, and protect against cyber-threats and risks.

➤ **USING EVIDENCE AND LEARNING AGENDAS IN AGENCY DECISION-MAKING**

NCPC is committed to continuing its practice of building and using evidence to carry out its mission-critical work. In FY2025, Commissioners and professional staff will continue to rely strictly on the best available evidence to develop optimal solutions that balance the needs of federal agencies, local and regional authorities, citizens, and interested stakeholders. NCPC will gather and use evidence from the U.S. Government's open data sources, the agency's public meetings, collaborative partnerships, social media sites, website metrics, and other federally sanctioned information-gathering tools and resources to support its decision-making processes.

FY2025 JUSTIFICATION FOR APPROPRIATION

NCPC is committed to the effective stewardship of its fiscal resources. NCPC's leadership reviews the agency's projected operational costs each fiscal year to ensure the annual budget request reflects fiscal responsibility and accountability.

To carry out NCPC's performance objectives for FY2025, NCPC's anticipated spending is \$8,849,658. This estimate is a 3% decrease under the agency's FY2024 request. Consistent with previous years, NCPC's FY2025 request will be devoted to funding staff salaries and benefits and the agency's routine operational support functions such as rent, travel, training, information technology (IT) maintenance, payroll management, human resources support, and other administrative and program support.

The agency's FY2025 budget request considers a 5.2% salary increase for NCPC's full-time employees. It also includes anticipated spending for the agency's ongoing plan for IT modernization, cybersecurity initiatives, specialized- training, and NCPC program projects such as the Pennsylvania Avenue Initiative. Other planned spending includes completing the agency's transition to cloud technology and transitioning the agency systems to Internet Protocol Version 6 (IPv6).

	FY2023 APPROPRIATION	FY2024 REQUEST	FY2025 REQUEST
Personnel Compensation & Benefits	\$6,520,000	\$7,276,000	\$6,629,000
Other Non-Labor Expenses	2,230,000	2,214,000	\$2,220,000
Total Projected Spending	\$8,750,000	\$9,490,000	\$8,849,000

COMPARATIVE SPENDING ANALYSIS FY2023- FY2025

FY2025 Budget Justification for Appropriation by Object Class (In Thousands) With Comparative Analysis of Spending FY2023 – FY2025					
Object Class Code	Description	FY2023 Appropriation	FY2024 Request	FY2024 CR Level	FY2025 Request
11.0	Personnel Compensation	\$4,765	\$5,200	\$4,815	\$4,829
12.0	Benefits	1,755	2,076	1,755	1,800
21.0	Travel and Transportation	30	30	30	20
23.0	Rental Payments to GSA	1,200	1,226	1,135	\$1,222
23.3	Communications & Utilities	100	50	44	50
24.0	Printing and Reproduction	8	17	8	8
25.1	Contractual Services – Federal	390	450	490	473
25.2	Training and Related Costs	30	30	30	10
25.3	Contractual Services – Non-Federal	250	354	386	350
25.4	Facilities Maintenance	12	12	12	12
25.7	Machine Maintenance	40	20	20	50
26.0	Supplies & Subscriptions	20	20	20	20
31.0	Equipment and Furniture	150	5	5	5
Total Projected Spending		\$8,750	\$9,490	\$8,750	\$8,849
Total Full-Time Equivalent (FTE) Employees		35	35	35	33

DETAILS OF NCPC's FY2025 BUDGET REQUEST

OBJECT CLASS 11 – PERSONNEL COMPENSATION - \$4,829,000

NCPC's FY2025 budget request estimate includes compensation for the agency's appointed Commissioners and a staff of 33 full-time employees. The anticipated salary spending also provides funding to support a 5.2% salary increase for the agency's full-time staff.

OBJECT CLASS 12 – PERSONNEL BENEFITS - \$1,800,000

NCPC's estimated spending for this object class represents the government's contribution to employee benefits, including payments for health insurance, thrift savings plan contributions, life insurance, and transit subsidy benefits.

OBJECT CLASS 21 – TRAVEL AND TRANSPORTATION - \$20,000

In FY2024, NCPC travel normalized, allowing commissioners and staff to conduct official business and training-related travel. In FY2025, the expectation is to resume in-person, monthly Commission meetings, which will require out-of-region Commission members to travel monthly to Washington, D.C.

OBJECT CLASS 23 – RENTAL PAYMENTS TO GSA- \$1,222,000

This object class category is to cover the expense of rental payments to GSA under an Occupancy Agreement for leased office space. In late FY2021 and early FY2022, NCPC's leased space underwent construction to reduce its square footage. In FY2022, NCPC received a temporary rent credit. In FY2023, NCPC experienced a 21% savings in rental payments compared to FY2021. In FY2023, NCPC finalized a 15-year lease agreement reflecting decreased square footage and GSA rent costs. The NCPC GSA rental payment will stabilize in FY2025.

OBJECT CLASS 23.3 – COMMUNICATIONS AND UTILITIES- \$50,000

Over the past two years, NCPC accomplished several IT goals to minimize our communications budget line. In doing so, we have reduced the routine annual communications costs by nearly half the total budget line. Those accomplished goals included costs associated with modernizing NCPC information technology infrastructure and transitioning from the GSA Networx contract to a more affordable local service provider on the open market. Other expenses in this object class category include local courier services, video teleconferencing and webcasting support, licenses, internet, wireless communications, and supplemental HVAC maintenance. Funds used in this area will also include increased digitization and electronic initiatives to engage and inform the public, focusing on improving stakeholder and customer experiences.

OBJECT CLASS 24 – PRINTING AND REPRODUCTION -\$8,000

The estimate for this object class represents costs for publishing notices in the *Federal Register* and creating and publishing special Commission informational materials. NCPC has largely eliminated spending in this object class category related to printing and digitizes nearly all work products and materials, except for a limited number of items for public outreach and certain planning studies. The agency continues to make progress toward digitizing existing paperwork files and materials.

OBJECT CLASS 25.1 – CONTRACTUAL SERVICES – FEDERAL - \$473,000

Expenditures in this object class category include federal interagency agreements with agencies such as the General Services Administration, the Office of Personnel Management, the Department of Homeland Security, the US Department of Agriculture, the US Treasury's Bureau of Public Debt, and the Department of Health and Human Services. Funding for the agency's federal interagency agreements includes services for accounting and financial services support, payroll and human resources support, personnel background investigation clearances, HSPD-12 PIV credentialing services, building security services, federal occupational health and support services, and other administrative and operational support services.

OBJECT CLASS 25.2 – TRAINING AND RELATED COSTS - \$10,000

The NCPC's leadership remains committed to ensuring agency staff are skilled, trained, and highly qualified to fulfill the organization's mission. Funding in this category will cover staff professional development training following the NCPC's training and professional development policies. The agency leadership will continue encouraging the staff to engage primarily in online and web-based training in FY2025 to minimize training costs.

OBJECT CLASS 25.3 – CONTRACTUAL SERVICES – NON-FEDERAL - \$350,000

Projected spending in this category includes various program support contracts for technical assistance and expertise and consultation services for program-related studies and projects such as the Pennsylvania Avenue Initiative and other activities. The projected expenses in this category also include transcription and stenography services, annual independent auditor assessments for fiscal accountability, internal controls, risk management, and cybersecurity consultation and support services.

OBJECT CLASS 25.4 – FACILITIES MAINTENANCE - \$12,000

Anticipated expenses in this area include logistical and set-up support during Commission Meetings and other general routine facilities maintenance such as trash removal, light bulb replacement, and other general minor repairs that may be required during the fiscal year.

OBJECT CLASS 25.7 – MACHINE MAINTENANCE - \$50,000

The amount requested in this object class category for FY2024 supports the agency's need to maintain its IT systems and equipment; it includes anticipated spending for ongoing license renewals for various architectural design programs, network utility and server diagnostic tools, and other general license and maintenance agreements for the operations and maintenance of NCPC's IT and physical security equipment, continuity of operations (COOP) operations support, E-Gov efforts, cloud storage, identity credential, and access management. This solution would also cover a delinquent risk management project due to a lack of funding to ensure we are FISMA compliant.

OBJECT CLASS 26 – SUPPLIES AND SUBSCRIPTIONS - \$20,000

The anticipated spending in this object class category includes general office supplies and subscriptions for technical publications and materials. Additional spending in this object class category includes official receptions and representational expenses associated with hosting international visitors engaged in planning and physical development of world capitals.

OBJECT CLASS 31 – EQUIPMENT AND FURNITURE - \$5,000

Projected spending in this category includes general maintenance and routine upgrades to the agency's information technology equipment and miscellaneous pieces of office furniture.

APPROPRIATIONS LANGUAGE

SALARIES AND EXPENSES

For necessary expenses of the National Capital Planning Commission under chapter 87 of title 40, United States Code, including services as authorized by 5 U.S.C. 3109, \$8,750,000: Provided, that one-quarter of 1 percent of the funds provided under this heading may be used for official reception and representational expenses associated with hosting international visitors engaged in the planning and physical development of world capitals.