

## THE PLAN IN ACTION

The Federal Elements of the Comprehensive Plan guide growth and development of federal activities in the National Capital Region. The Comprehensive Plan also drives the Commission's mission and work program, and forms the basis for the decisions it makes on projects and plans it reviews. Implementing the Comprehensive Plan is an important feature of the Comprehensive Plan revision.

The Action Plan Matrix (Exhibit A) that accompanies the Comprehensive Plan contains specific projects to advance the Commission's vision, and to set in motion the necessary steps to activate the Plan's goals and policies. The projects advance the policies in the Comprehensive Plan, in addition to the objectives of Commission's Strategic Plan and annual work program; and past planning initiative recommendations, such as from the *Legacy Plan*. The Federal Capital Improvements Program also plays a prominent role in the Action Plan as the Commission encourages federal agencies to use the Comprehensive Plan as a policy guide in preparing their submissions to the FCIP.

The projects in the Action Plan Matrix include a reference to the relevant plan elements, provide a brief description, outline accompanying implementation strategies, identify action partners, and offer a timeframe. While the project itself may be a long-term project, the timeframe reflects the short- or long-term nature of the project's implementation strategies. Short-term strategies are usually achievable within five years. Long-range strategies may also be addressed within five years, but are typically of a scope that require five to twenty years or more. It is important to note that not all projects are currently funded. The Action Plan Matrix will be evaluated periodically to update projects as they progress and to add new projects as they are identified and developed to continue fulfilling the Plan vision and goals.

The Commission is committed to implementing the vision and goals of the Comprehensive Plan in coordination with many federal and non-federal stakeholders in the region. In addition to partnering with other federal and non-federal government agencies and private organizations, the Commission advances Comprehensive Plan goals and policies through its regulatory responsibility and day-to-day activities, such as:

- Reviewing development plans and proposals to ensure conformance with the highest standards of planning and urban design, and consistency with the symbolic role and function of the nation's capital;
- Developing specialized plans for the National Capital Region. Current examples of such plans include the *National Capital Urban Design and Security Plan* and the *South Capitol Street Urban Design Study*. Future plans include an Urban Design Manual and Tool Kit, which will provide a physical, urban design framework to guide federal growth and planning in the region;
- Recommending projects in the Federal Capital Improvements Program—a six-year program of public works projects for the federal government; and
- Incorporating special initiatives in its annual performance plan.

The projects in the Action Plan Matrix are organized according to a primary theme (although multiple themes may apply), which are outlined in the Plan's guiding principles. These themes are also closely tied to the goals of the Commission's Strategic Plan, which describes the Commission's mission, vision, and values. The relevant Strategic Plan goals include:

- Preserve and enhance the unique beauty and image of the national capital and ensure its planned development;

- Ensure that the location and design of all federal buildings in the National Capital Region promote the effective functioning of the federal establishment, establish an efficient and pleasant work environment for federal employees, and adhere to the highest architectural, planning, and urban design standards;
- Design and encourage transit-oriented development and transportation systems that will reduce congestion and pollution and improve movement to and through the National Capital Region; and
- Protect and enhance historic and natural resources while accommodating change in the nation's capital.

### Theme: Image of the National Capital Region

The Commission has been a strong advocate in maintaining the nation's capital and region as one of the most beautiful capitals in the world. The symbolism and image that Washington conveys are immediately recognizable and are unequaled. The Commission's work on *Extending the Legacy*, the *Memorials and Museums Master Plan*, the *National Capital Urban Design and Security Plan*, and the *South Capitol Street Urban Design Study* speaks to its continued commitment to hold the nation's capital in high esteem, and the recommendations in these plans offer workable solutions to protect the city's character while addressing the development and security pressures that are exerted upon it. A number of projects have been identified as part of the Plan's implementation strategy to contend with the issues affecting the image of the region. The Action Plan includes two projects directly related to one key issue—the protection of the National Mall. Updating the Mall master plan and actively promoting and negotiating future memorial sites away from the Mall are two of the Plan's strategies. Another key interest area is addressing visual and physical barriers that convey a "Fortress Washington" to visitors and residents. The implementation of the recommendations from the Commission's *National Capital Urban Design and Security Plan* is central to countering this image of Washington and to providing openness while offering security solutions. Additionally, the plans to redevelop South Capitol Street and to implement the Anacostia Waterfront Initiative are intended to transform this important area of the city into a new vibrant corridor befitting the nation's capital.

### Theme: Operational Efficiency of the Federal Government

A commitment to enhancing the operational efficiency of the federal government is a primary concern of the Plan. A few of the projects identified in the Action Plan are designed to analyze the current conditions of federal activities and the future needs of federal employees, which are paramount to improving efficiency. Projects such as developing and maintaining a key federal indicators database (including such information as federal demographics), analyzing federal procurement activities, and studying employee commuting patterns will provide a means to better monitor the federal presence and impact in the region.

As the major employer, occupier of buildings, and purchaser of goods and services within the region, the federal government is dependent on a strong and economically vibrant region to

maintain and enhance its operational efficiency and productivity. Where federal activities and activities associated with the federal government (e.g., foreign missions, visitor amenities) locate can result in significant efficiencies. Identifying locations in the District and throughout the region to accommodate these activities is an important component in the Plan's implementation strategy and one where federal and local collaboration to identify mutually desirable locations can benefit both federal and local interests. Projects in the Action Plan call for analyzing the South Capitol Street corridor to accommodate the federal government's office space needs, identifying sites for foreign missions, and researching potential sites for new visitor centers/kiosks.

### Theme: Transportation Mobility and Accessibility

Closely linked to federal operational efficiency is the mobility of the federal workforce. Improving mobility provides advantages to federal workers and the federal government generally, as well as all who reside in or visit the region. Mobility goes well beyond putting more cars on already overflowing roads. The Commission is committed to working with regional entities toward reducing the transportation gridlock that threatens commuters and travelers to and through the region daily. Promoting alternative modes of transportation and innovative transportation management programs are key components of the Comprehensive Plan. The Action Plan reflects the importance placed on developing a number of multi-pronged solutions to one of the most pressing issues in the National Capital Region. Transit projects include supporting Metrorail capacity improvements, Dulles Corridor rapid transit, and the Downtown Circulator. The plan supports facilitating access to federal facilities through improved biking opportunities as reflected in the projects calling for construction of bicycle paths and lanes on or near federal facilities. The plan also promotes studying the viability of water taxis to move residents as well as visitors to attractions and other places throughout the city and region. Additionally, the Action Plan identifies a project to study the accommodation of tour buses to facilitate visitor needs.

### Theme: Stewardship of Natural Resources

The region's beauty is exemplified not only in the stone, marble, and granite found in its manmade structures, but also the natural beauty evident in its open spaces and parks, its forests, its waterways, its topography, and its views and vistas. The federal government has been a vigilant steward in the preservation and enhancement of these natural resources. There are also a number of other public and private groups dedicated to preserving and enhancing natural resources in the region. By providing leadership, coordination, and technical ability, as well as partnering with others, NCPC will play a pivotal role in marshalling the resources needed to establish a unified strategy for addressing natural resources issues in the region. A first step in ensuring that these resources are protected, maintained, and enhanced is establishing a green infrastructure program to analyze the current inventory of parks and open spaces in the region and ascertain deficiencies and gaps. Conducting a survey of existing parks and open spaces and analyzing their condition, the Commission and its partners can assess what will be required to protect and maintain the current inventory, determine where new parks and open spaces are needed to accommodate future generations, and develop innovative solutions to effectively manage and maintain these resources throughout the District and region.

# ACTION PLAN MATRIX -EXHIBIT A

## Theme: Image of the National Capital Region

Relevant Plan Elements	Projects/Programs	Description
PARKS AND OPEN SPACE	National Mall planning	Update the 1976 master plan of the National Mall, coordinating with NPS' National Mall Landscape Conservation Plan, to consider how the Mall fits with the design framework of the areas adjacent to it and the surrounding urban area.
VISITORS	Memorial and museum sites	For sites identified in the Memorials and Museums Master Plan that are not already in federal ownership, assess the appropriateness of various methods (e.g., purchase, easement, PUD) for assuring the future availability of these sites. For federally owned sites, determine if major action is needed to assure future availability (e.g., relocation of major roadways).
FEDERAL WORKPLACE	National Capital Urban Design and Security Plan (NCUDSP)	Facilitate implementation of the NCUDSP through project and plan review, developing partnerships with other agencies to acquire funding, as well as comprehensive streetscape strategies.

Implementation Strategies	Action Partners	Timeframe
	NPS, NCPC	Short-term
<ul style="list-style-type: none"> <li>■ Prepare study of methods, preferred strategies, and priorities, in consultation with affected agencies and private parties.</li> <li>■ Use the study to seek any needed funding, or to take action on particular projects as they arise.</li> </ul>	NCPC, NPS, USDOT, DDOT, DCOP	Short-term
<ul style="list-style-type: none"> <li>■ Develop an NCUDSP Implementation Manual for use by federal agencies.</li> <li>■ Conduct an implementation workshop for federal agencies</li> <li>■ Facilitate creation of partnerships among appropriate federal agencies to design and test security elements.</li> <li>■ Continue to pursue creation of partnerships among appropriate federal agencies to implement perimeter security through comprehensive streetscape projects.</li> <li>■ Continue to pursue funding for perimeter security through comprehensive streetscape projects.</li> <li>■ Continue to work with federal agencies throughout design development in the project and plan review process.</li> </ul>	NCPC, FHWA, OMB, GSA, NPS, DDOT and other federal agencies as required by location specific projects	Short-term

\* While the projects may be long-term projects, the timeframe reflects the short- or long-term nature of the project's implementation strategies. Short-term strategies are usually achievable within five years. Long-range strategies may also be addressed within five years, but are typically of a scope that may require five to twenty years or more. Note that not all projects are currently funded.

Theme: Image of the National Capital Region

A-3

Relevant Plan Elements	Projects/Programs	Description
PARKS AND OPEN SPACE; ENVIRONMENT; PRESERVATION AND HISTORIC FEATURES	Monumental axes study	Conduct a viewshed analysis of the Monumental Core and other key federal areas throughout the region.
HISTORIC PRESERVATION; PARKS AND OPEN SPACE	Height of Buildings Act interpretation/application	Form joint task force with District of Columbia and federal agencies on interpretation of the Height of Buildings Act and other regulations affecting the horizontal character of the National Capital. Also work with Arlington County and other local jurisdictions to coordinate building height regulations with the appearance of the National Capital.
TRANSPORTATION	Railroad relocation	Realign the existing railroad that currently travels immediately east and south of the U.S. Capitol, crosses South Capitol Street and bisects the Southwest Federal Center predominately along Virginia and Maryland Avenues.
FEDERAL WORKPLACE; TRANSPORTATION	Improve regional gateways and reinforce the preeminence of the Core: transform South Capitol Street into a vibrant urban corridor	Design and develop the stretch of South Capitol Street in DC between the U.S. Capitol and the Anacostia River into an urban boulevard that can accommodate new federal office space and a mix of uses that further serve the operations of the federal government, the city, and the surrounding neighborhoods.
PARKS AND OPEN SPACE; FEDERAL WORKPLACE; ENVIRONMENT	Anacostia Waterfront Initiative (AWI) implementation	Develop public and private properties along the Anacostia River for park and water-related use, and develop nearby areas with federal and non-federal facilities as proposed in AWI.
TRANSPORTATION	Remove/relocate the SW/SE Freeway	Study the removal and/or relocation of portions of the Southwest/Southeast Freeway in DC and replace lost capacity via the surface street grid.

A-4

Implementation Strategies	Action Partners	Timeframe
<ul style="list-style-type: none"> <li>■ Prepare base maps showing topography, buildings, and forest cover</li> <li>■ Identify known and anticipated views (e.g., making use of past studies by NCPC, NPS).</li> <li>■ Field-test views, in winter and summer.</li> <li>■ Prepare maps and narrative describing significant views and existing or potential obstructions, with recommendations for actions to protect or enhance views.</li> </ul>	NCPC, NPS, other federal agencies, city and county planning and preservation offices	Short-term
<ul style="list-style-type: none"> <li>■ Form task force</li> <li>■ Study past cases of varying interpretations, or other potential conflicts</li> <li>■ Develop consensus on appropriate future handling of such cases</li> </ul>	DZOZ, DCRA, DCOP, NCPC, CFA, AOC, NPS, GSA	Short-term
<ul style="list-style-type: none"> <li>■ Document the planning issues associated with the current location of the railroad facilities in the Monumental Core of the city</li> <li>■ Form a coalition of partners to evaluate alternative alignments</li> <li>■ Conduct existing conditions assessment</li> </ul>	NCPC, NPS, AOC, GSA, FEMA, DHS, DDOZ, USDOT	Short-term
<ul style="list-style-type: none"> <li>■ Produce a South Capitol Street design and development plan, including:</li> <li>■ Street improvement plan</li> <li>■ Design guidelines</li> <li>■ Concept design drawings</li> <li>■ Construction phasing and cost estimates</li> </ul>	NCPC, NPS, GSA, USDOT, DCOP, DDOZ	Long-range
<ul style="list-style-type: none"> <li>■ Identify specific AWI components requiring federal involvement; prioritize these items and identify responsible implementation agencies; assist agencies in obtaining authorization and funding.</li> </ul>	NCPC, NPS, GSA, DOD/Navy, Army Corps of Engineers, DC government, and other AWI partners	Long-range
<ul style="list-style-type: none"> <li>■ Conduct traffic studies to gauge current demand for the freeway and impact to the regional transportation system.</li> <li>■ Conduct feasibility study to remove freeway and identify urban design opportunities.</li> </ul>	NCPC, DDOZ, DCOP, FHWA, GSA	Long-range

Theme: Operational Efficiency of the Federal Government

A-5

Relevant Plan Elements	Projects/Programs	Description
FOREIGN MISSIONS AND INTERNATIONAL ORGANIZATIONS	Revise District of Columbia Zoning Regulations	Background information prepared for the Foreign Missions and International Organizations Element reinterpreted the Foreign Missions Act of 1982, which established the procedures and criteria governing the location of foreign missions in the District of Columbia. The criteria are codified through the zoning regulations of the District, and the reinterpretation of the Act consequently means that the zoning regulations will require revisions.
FOREIGN MISSIONS AND INTERNATIONAL ORGANIZATIONS	Revise Department of State Real Property Manual	Last updated in 1987, the Foreign Missions and International Organizations Real Property Manual was prepared jointly by the Department of State, the National Capital Planning Commission, and the District of Columbia government as a guide for foreign missions and others interested or involved in the chancery development process. This manual describes the step-by-step process and procedures for a foreign mission, and under certain circumstances an international organization, to acquire, locate, relocate, replace, expand and improve embassies, chanceries and office space in the District of Columbia. The process is based on the Foreign Missions Act and other federal and District of Columbia laws and regulations. The manual requires revision to reflect recommended changes in the Diplomatic District (as implemented by zoning text and map amendments).
FOREIGN MISSIONS AND INTERNATIONAL ORGANIZATIONS	Identify Foreign Missions Centers Sites	Identify potential specific sites for the development of one or more new foreign missions centers. General development areas have already been identified in Comprehensive Plan policies.
FEDERAL WORKPLACE	Key federal indicators assessment	Report on economic and demographic indicators related to the federal presence in the National Capital Region.

A-6

Implementation Strategies	Action Partners	Timeframe
<ul style="list-style-type: none"> <li>■ In conjunction with the District of Columbia government, prepare zoning revisions for the future location of foreign missions in the District of Columbia. Zoning text revisions are requested to facilitate the siting and expansion of foreign missions in the District of Columbia. All zoning text and map revisions require adoption by the Zoning Commission</li> </ul>	DCOZ (lead), DCOP, NCPC, DOS	Short-term
<ul style="list-style-type: none"> <li>■ In conjunction with the Department of State and the District of Columbia government, revise and update the Real Property Manual, incorporating the zoning text and map amendments reflected in the Comprehensive Plan.</li> <li>■ Develop a process to assist foreign missions finding suitable locations.</li> </ul>	DOS (lead), NCPC, DCOP, DCOZ	Short-term
<ul style="list-style-type: none"> <li>■ Analyze specific sites, identify development scenarios and strategies, develop cost estimates, and identify funding sources, including partnerships with other public agencies and the possibility of public/private partnering. Draft legislation for a new Foreign Missions Center Act, as appropriate.</li> </ul>	NCPC (lead), DOS, DCOP	Short-term
<ul style="list-style-type: none"> <li>■ Conduct survey and compile data on:</li> <li>■ Federal agency demographics, e.g., types of jobs held by federal employees.</li> <li>■ Spending patterns of federal agencies and employees.</li> <li>■ Induced economic activity due to federal presence.</li> <li>■ Federal employee commuting patterns.</li> <li>■ Develop and publish report of findings.</li> </ul>	NCPC (lead), federal agencies	Short-term

Theme: Operational Efficiency of the Federal Government

A-7

Relevant Plan Elements	Projects/Programs	Description
FEDERAL WORKPLACE	Workforce housing initiative	Develop a workforce housing program designed to aid federal agencies in the National Capital Region, to improve air quality and traffic congestion, decrease regional energy consumption, address housing costs that are rising faster than incomes of the federal civilian workforce, and address housing shortages in the vicinity of some federal installations.
VISITORS	Visitor Center Sites	Identify the viability of potential sites for one or more new visitors centers, and locations for smaller information kiosks. Determine where centers can be located that can contribute to a more informative, interesting, educational, comfortable, and convenient visit, and determine if, outside the Monumental Core, these facilities can further educate the visitor about visitor activities that can be found throughout the District and Region.
FEDERAL WORKPLACE; PRESERVATION AND HISTORIC FEATURES	Federal historic structures and properties	Establish and maintain a central resource for the collection and analysis of federal historic structures and properties.
ALL ELEMENTS	Project submission guidelines	Re-engineer and streamline NCPC's project submission process to ensure its review is consistently applied, efficient, and responsive to the needs of federal agencies.
TRANSPORTATION; ENVIRONMENT	TMP submission guidelines	Develop new guidelines for Transportation Management Plan submissions by federal agencies to encourage alternative means of commuting to minimize impact of federal employees driving alone during periods of congestion.
FEDERAL WORKPLACE	Federal procurement activities	Monitor and report on the magnitude of federal procurement and its changing patterns across jurisdictions and among federal agencies to augment the importance of the federal job base to the NCR's economy through measures of the federal government's direct support of job and income in the private sector. Work with other federal agencies and local, state and regional agencies to increase competitive positions within the federal market of goods and services to ensure that this market supports efficiencies within federal operations.

A-8

Implementation Strategies	Action Partners	Timeframe
<ul style="list-style-type: none"> <li>Conduct a federal employees housing survey to identify and analyze issues that affect federal employees' housing choices.</li> <li>Identify stakeholders and build partnerships to address federal employees' housing needs.</li> <li>Identify and evaluate existing federal, state, and local programs for their application to the federal government.</li> <li>Develop, implement, and evaluate a federal employees workforce housing pilot program.</li> </ul>	NCPC (lead), federal and local government agencies, and non-governmental organizations	Short-term
<ul style="list-style-type: none"> <li>Analyze specific sites, identify development scenarios and strategies, develop cost estimates, and identify funding sources, including partnerships with other public agencies and the possibility of public/private partnering.</li> <li>Determine how both large, comprehensive visitor orientation centers and small kiosks can be developed to provide essential information to visitors.</li> </ul>	NCPC (lead), NPS, Smithsonian, DCOP, tour industry stakeholders	Short-term
<ul style="list-style-type: none"> <li>Compile information from agency Historic Structure Reports and similar documents on their historic properties.</li> </ul>	NCPC (lead); federal agencies	Short-term
<ul style="list-style-type: none"> <li>Review and revise current submission guidelines</li> <li>Develop electronic submissions form via E-gov</li> <li>Review federal leasing process with GSA and negotiate an appropriate and constructive role for NCPC</li> </ul>	NCPC	Short-term
<ul style="list-style-type: none"> <li>Review TMP submissions.</li> <li>Review Commission actions on TMPs.</li> <li>Interview NCPC Project Review staff and federal agency representatives.</li> <li>Draft specific content requirements.</li> </ul>	NCPC, MWCOG, federal agencies	Short-term
<ul style="list-style-type: none"> <li>Monitor and publicly report on federal procurement activities in the NCR</li> <li>Meet with regional stakeholders in federal procurement activities (federal agencies; regional, state, and local economic/business development organizations) and develop policy actions and strategies (federal and other)</li> </ul>	NCPC, regional Congressional representatives, OMB, SBA, BOT, MWCOG, state/district and local economic/business development organizations	Short-term

Theme: Operational Efficiency of the Federal Government

Relevant Plan Elements	Projects/Programs	Description
FEDERAL WORKPLACE; TRANSPORTATION	Central Employment Area (CEA) Boundaries	Reexamine the CEA boundaries within the District of Columbia where existing federal facilities and high-density development contribute to the employment population, economic diversification, and mixed-use nature of the Core and where higher-density mixed-land uses are encouraged for economic development within active planning initiatives

Implementation Strategies	Action Partners	Timeframe
<ul style="list-style-type: none"> <li>Research past Commission and District Council decisions on CEA boundary updates</li> <li>Identify existing federal facilities within the core area</li> <li>Research adopted land use plans and current planning initiatives in the core area and identify ties with existing and planned high-density development</li> <li>Develop proposed boundaries in conjunction with the update of the District Elements of the Comprehensive Plan</li> <li>Adopt and map new boundaries, update the Federal Elements of the Comprehensive Plan with new boundaries</li> </ul>	NCPC, other federal agencies, DCOP, DCOZ	Short-term

Theme: Transportation Mobility and Accessibility

Relevant Plan Elements	Projects/Programs	Description
TRANSPORTATION; FEDERAL WORKPLACE; VISITORS	Downtown Circulator	Design a downtown circulator service as a convenient supplement to the existing Metrorail and Metrobus system for federal and private sector workers, residents, and visitors, throughout the Monumental Core and downtown D.C.
TRANSPORTATION; VISITORS	Tour bus operations and parking management	Design and construct a central tour bus parking facility to serve federal attractions near the National Mall.
TRANSPORTATION; FEDERAL WORKPLACE	Bicycle paths/lanes on federal installations	Construct bicycle travel lanes connecting the various buildings on federal installations and connecting to nearby off-installation bicycle paths, lanes and trails, as well as nearby Metrorail stations to support bicycle commuting.
TRANSPORTATION	Metropolitan Branch Trail	Plan, design and construct Metropolitan Branch bicycle trail. (Note: WMATA is currently constructing a segment of the trail as part of the New York Avenue Metrorail Station construction)
TRANSPORTATION; VISITORS	Water Taxi Study	Plan for future water taxi service.

Implementation Strategies	Action Partners	Timeframe
<ul style="list-style-type: none"> <li>Select and procure vehicles.</li> <li>Refine Phase 1 routes.</li> <li>Identify funding partners and funds</li> </ul>	NCPC, Downtown BID, DDOT, WMATA	Short-term
<ul style="list-style-type: none"> <li>Implement improved tour bus operations management, parking infrastructure and information systems. (Note: DDOT and Union Station Redevelopment Corporation is planning to expand tour bus parking in near future)</li> </ul>	DDOT (lead), NCPC, Downtown BID, DC Council	Short-term
<ul style="list-style-type: none"> <li>Study bicycle trail connections at federal campuses.</li> </ul>	NCPC, NIH, NPS, Montgomery County Planning Department, MNCPPC, WABA	Short-term
<ul style="list-style-type: none"> <li>Facilitate efforts where decisions impact/benefit federal facilities.</li> </ul>	DDOT, WMATA, DCOP, NCPC	Short-term
<ul style="list-style-type: none"> <li>Develop comprehensive picture of District-wide waterfront improvements.</li> <li>Develop preliminary routes for water taxi use.</li> </ul>	NCPC, DDOT, DCOP, DOD	Short-term

## Theme: Transportation Mobility and Accessibility

A-11

Relevant Plan Elements	Projects/Programs	Description
TRANSPORTATION	Kennedy Center Access Improvements Project	Design and construct improvements to pedestrian, bicycle, transit and auto access to the Kennedy Center, including provision of a new public plaza spanning the freeway on the east side of the Center and improved access to the riverfront on the west.
TRANSPORTATION; ENVIRONMENT	Metrorail system capacity improvements	Investigate strategies to increase Metrorail system capacity, including spreading the peak loads by adjusting federal employee commute times.
TRANSPORTATION; ENVIRONMENT	Dulles corridor rapid transit project	Participate in planning for extension of the transit system to Tysons Corner and Dulles Airport, and beyond.

A-12

Implementation Strategies	Action Partners	Timeframe
<ul style="list-style-type: none"> <li>Plan, design and construct improvements. (Note: Project is being coordinated with ongoing TR Bridge Environmental Study)</li> </ul>	FHWA (lead), Kennedy Center, NCPC, DDOT, NPS, CFA, DCOP,	Long-range
<ul style="list-style-type: none"> <li>Utilize completed Metrorail survey to determine whether federal employee commute times have been recorded.</li> <li>Survey federal agencies about employee arrival/departure times.</li> <li>Determine which trains have excess capacity.</li> <li>Propose adjustments to allowable work hours.</li> </ul>	NCPC, WMATA, MWCOG, DDOT, FTA, GSA	Long-range
<ul style="list-style-type: none"> <li>Review and participate in all phases of work.</li> </ul>	VDOT, VDRPT, FTA, WMATA, local jurisdictions	Long-range

## Theme: Stewardship of Natural Resources

Relevant Plan Elements	Projects/Programs	Description
PARKS AND OPEN SPACE; ENVIRONMENT	Parks and open space assessment and management	Establish and maintain a central database for collecting and analyzing data about parks and open space; establish partnerships to enhance and manage regional parks and open space resources.

Implementation Strategies	Action Partners	Timeframe
<p>In conjunction with other stakeholders, coordinate regional parks and open space data collection and analyses; and develop strategies to protect, develop, enhance and manage park and open space resources to meet all user needs.</p> <ul style="list-style-type: none"> <li>Create federal/local and public/private partnerships to protect, develop, enhance and manage parks and open spaces.</li> <li>Work with stakeholders to develop a methodology for defining and assessing parks and open spaces.</li> <li>Develop an inventory of federal, state, local and other parks and open spaces, considering both in the NCR and more detailed work within the District of Columbia. Maintain as a detailed GIS database.</li> <li>Produce two reports assessing needs and opportunities for parks and open space. One report will be prepared at the regional level, and the other report will be developed for the area within the historic "diamond." Include analyses of future needs for both federal and local interests, and identify strategies to coordinate and optimize federal and local resources.</li> <li>Sponsor a Green Infrastructure Symposium.</li> <li>Prepare a property acquisition, transfer and management analysis.</li> </ul>	NCPC, NPS, DOD, USDA, GSA, other federal agencies, and local jurisdictions	Short-term

## Theme: Stewardship of Natural Resources

Relevant Plan Elements	Projects/Programs	Description
PARKS AND OPEN SPACE; ENVIRONMENT	Greenway/greenbelt study	Pursue, in coordination and consultation with local jurisdictions, the protection or acquisition of a connected outer ring of major open spaces at the periphery of the region that link new and existing federal and local properties.
ENVIRONMENT; FEDERAL WORKPLACE	“Environmental Footprint” study of federal establishment	Study several representative federal facilities to determine their “environmental footprint” — the full range of environmental impacts caused by the federal activity, including the facilities and workforce. (Sample categories include heating/cooling, materials consumption, and commuting.) The data will assist NCPC and agencies in identifying those impacts that are most significant and have the most potential for improvement, and in refining policies and programs to reduce the environmental impact of federal activities. Sample facilities will be chosen to be representative of the overall federal establishment in the region.
PARKS AND OPEN SPACE	Fort Circle Park System	Enhance the Fort Circle Parks system in accordance with the current NPS General Management Plan (in progress), which proposes several alternatives. This system was proposed in the McMillan Plan as a connected ring of parks and parkways incorporating Civil War fort sites; the proposal was refined by later studies, and partially implemented. Current proposals include adding trails and emphasizing several key fort locations.
PARKS AND OPEN SPACE	Georgetown Waterfront Park, design and construction	Develop the public park linking the Potomac Palisades with Rock Creek Parkway. The park has been planned for several decades, and has been partially implemented.
PARKS AND OPEN SPACE	Blue Trail Study	Study potential for increased non-motorized recreational boating usage of Potomac and Anacostia Rivers.

Implementation Strategies	Action Partners	Timeframe
<ul style="list-style-type: none"> <li>■ Determine desired attributes, location, and extent of greenbelt.</li> <li>■ Identify existing components and potential additional components of greenbelt, with assessment of their condition and need for protection or enhancement.</li> <li>■ Identify strategies and mechanisms for protecting additional areas, and for increasing the usefulness of the greenbelt for recreation, wildlife, and environmental protection.</li> </ul>	NCPC, USDA, DOD, and DOI, local jurisdictions	Short-term
<ul style="list-style-type: none"> <li>■ Select federal agencies</li> <li>■ Identify categories of impact</li> <li>■ Evaluate magnitude of these impacts</li> <li>■ Identify potential reductions in resources consumption</li> </ul>	NCPC; federal agencies with representative facilities; EPA, Census Bureau, MWCOG, local jurisdictions	Short-term
<ul style="list-style-type: none"> <li>■ Work with NPS on action items identified in its General Management Plan.</li> </ul>	NPS, NCPC, DDOT, DCOP/Historic Preservation Office; DCDPR (can extend to include nearby forts in Arlington, Fairfax, and Montgomery Counties)	Long-range
<ul style="list-style-type: none"> <li>■ Obtain needed approvals for revised design concept (currently underway)</li> <li>■ Develop detailed designs for components of park, seek needed approvals, and complete construction.</li> </ul>	NCPC, CFA, NPS, community groups	Short-term
<ul style="list-style-type: none"> <li>■ Assess existing infrastructure for boating (docks, boathouses), and identify potential for further facilities.</li> <li>■ Coordinate concepts with riverfront proposals from AWI, Potomac Heritage Trail, and plans for smaller areas (e.g., Georgetown Waterfront Park).</li> <li>■ Determine specific projects and priorities, and work with relevant agencies or property owners to implement these improvements.</li> </ul>	NCPC, NPS, DOD, DCOP, other local agencies, and property owners	Long-range

List of Acronyms	
AOC:	Architect of the Capitol
BID:	Business Improvement District
BOT:	Washington Board of Trade
CFA:	Commission of Fine Arts
DCDPR:	DC Department of Parks and Recreation
DCOP:	DC Office of Planning
DCOZ:	DC Office of Zoning
DCRA:	DC Office of Consumer and Regulatory Affairs
DDOT:	DC Department of Transportation
DHS:	Department of Homeland Security
DOD:	Department of Defense
DOI:	Department of the Interior
DOS:	Department of State
EPA:	Environmental Protection Agency
FEMA:	Federal Emergency Management Administration
FHWA:	Federal Highway Administration
GSA:	General Services Administration
MNCPPC:	Maryland National Capital Park and Planning Commission
MWCOG:	Metropolitan Washington Council of Governments
NCPC:	National Capital Planning Commission
NIH:	National Institutes of Health
NPS:	National Park Service
OMB:	Office of Management and Budget
SBA:	Small Business Administration
USDA:	US Department of Agriculture
USDOT:	US Department of Transportation
VDOT:	Virginia Department of Transportation
VDRPT:	Virginia Department of Rail and Public Transportation
WMATA:	Washington Metropolitan Area Transit Authority